About the cover:

This “portrait of a protein” reflects the research of Jane S. Richardson, a biochemistry professor at Duke University and a 1985 MacArthur Fellow. Richardson has been a pioneer in the development of techniques for molecular visualization, first with physical models and more recently on computers. This image, rendered with software written in collaboration with her husband David, depicts the three-dimensional structure of an important enzyme known as ribonuclease A. Abstracting individual amino acids into the geometric relationships they form with their neighbors, such as helices (gold) and sheets (teal-green), allows scientists to visualize more readily the relationship between structure and function for large, complex biological molecules such as enzymes.

Jane Richardson is one of 682 Fellows named since the Foundation created the MacArthur Fellows Program in 1981. To mark the 25th year of the program, this annual report showcases the work of five Fellows on the cover and divider pages. The backs of the dividers include a list of all Fellows named since the program’s inception.
The John D. and Catherine T. MacArthur Foundation
Report on Activities 2004

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MacArthur Foundation Report on Activities 2004

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About the Foundation

The John D. and Catherine T. MacArthur Foundation is a private, independent grantmaking institution dedicated to helping groups and individuals foster lasting improvement in the human condition. Through the support it provides, the Foundation fosters the development of knowledge, nurtures individual creativity, strengthens institutions, helps improve public policy, and provides information to the public, primarily through support for public interest media.

The Foundation makes grants through four programs and by making program-related investments.

The Program on Global Security and Sustainability focuses on international issues, including peace and security, conservation and sustainable development, population and reproductive health, and human rights and international justice. International offices are located in Mexico, India, Nigeria, and Russia.

The Program on Human and Community Development operates primarily within the United States. Issues of interest to the program include community development; regional policy; affordable housing, with a particular emphasis on the preservation of rental housing; and system reform in education, juvenile justice, and mental health. In addition to grants, the program makes program-related investments, primarily for affordable housing and to U.S.-based community development financial institutions.

The General Program supports public interest media, including public radio and the production of independent documentary film. Grants are made to arts and cultural institutions in the Chicago area and for special initiatives, currently including intellectual property rights in a digital environment.

The MacArthur Fellows Program awards five-year, unrestricted fellowships to individuals across all ages and fields who show exceptional merit and promise of continued creative work. It is limited to U.S. citizens and other residents of the United States.
One of the nation’s ten largest private philanthropic foundations, MacArthur has awarded more than $3 billion in grants since it began operations in 1978, with assets, as of December 31, 2004, of about $5 billion. The annual grantmaking budget is approximately $180 million. The Foundation believes its grantmaking is most effective when focused upon a relatively few areas of work, combined with sufficient resources over a long enough period of time to make a measurable difference.

John D. MacArthur (1897–1978) developed and owned Bankers Life and Casualty Company and other businesses, as well as considerable property in Florida and New York. His wife Catherine (1909–1981) held positions in many of these companies and served as a director of the Foundation.

The Foundation benefits in its work from diversity at all levels of its operations. In working with other organizations and individuals, the Foundation values those who understand and share its commitment to diversity.
At no time since the formation of the Western alliance system in 1949 has the shape and nature of international alignments been in such a state of flux. Some institutions that are charged with managing global problems may be overwhelmed by them. … Weak governments, lagging economies, religious extremism, youth bulges will align to create a perfect storm for internal conflict in certain regions. … The key factors that spawned international terrorism show no signs of abating over the next fifteen years. … Our greatest concern is that terrorists might acquire biological agents or, less likely, a nuclear device, either of which could cause mass casualties. … A counterterrorism strategy that approaches the problems on multiple fronts offers the greatest chance of containing — and ultimately reducing — the terrorist threat.*

This sober view of the world comes from the most recent forecast of the National Intelligence Council — the 2020 Project. Not a pretty picture. While experts and political leaders will debate the particulars, most agree this is an uncertain time that calls for fresh thinking and thoughtful action on multiple fronts. A private foundation like MacArthur, with a long history in the peace and security field, has an obligation to help. But how can we contribute most effectively to the public interest? This essay explores that question and describes work under way here and abroad. The Foundation is expanding its long-standing efforts to reduce the dangers posed by the world’s deadliest weapons to include the risks of biological, chemical, and cyber terrorism. Closer to home, MacArthur wants to help protect America by bolstering critical warning and response systems, assisting the country in investing its resources wisely, and stimulating informed debate about how to defend the homeland without sacrificing core American values.

We begin by stating some defining characteristics of the MacArthur Foundation:

1.) MacArthur is an American institution with a global perspective, working in 65 countries in many cultures and traditions.

2.) MacArthur is independent and non-partisan, devoted to objective research that can inform public policy.

3.) MacArthur takes the long view of history and is willing to confront complex, interconnected issues that present new dangers and promise new opportunities.

4.) MacArthur recognizes that human security has many dimensions, including physical safety, access to the basic necessities of life, individual freedom, and a sense of community.

A foundation’s tools are limited. We can support smart people to try to get the questions right, to gather and analyze data, to stimulate a thoughtful public discussion of policy options. We can help train scholars and practitioners. We can strengthen institutions. And we have the luxury — even the obligation — to think long-term and to work deliberately, while also having the flexibility to act quickly when conditions demand it.

PURSUING INTERNATIONAL PEACE AND SECURITY

The basic architecture of MacArthur’s programs attends to fundamental human needs: protecting the environment, defending human rights, developing sensible population policies, and addressing urban issues in the United States, including housing, public education, and community development. Most relevant to today’s security challenges is our history of grantmaking to help reduce dangers presented by the world’s deadliest weapons.

Over the years the MacArthur Foundation has invested more than $400 million in pursuing a more secure world. As the Cold War ended, we were among the first foundations to take an active interest in preventing nuclear weapons and materials from falling into the wrong hands. We were concerned with building the expertise to safeguard them.

MacArthur supported the research and conceptual thinking that informed the United States government’s Cooperative Threat Reduction (or “Nunn-Lugar”) programs. These are among the most successful international initiatives since the end of the Cold War, deactivating or destroying 6,000 nuclear warheads, 1,000 missiles and their silos, and securing 260 tons of nuclear bomb fuel in the former Soviet Union.

Safeguarding nuclear materials will remain at the heart of MacArthur’s strategy to promote peace and security.

But what was once called “the post-Cold War era” has been given a new label by some, “the Age of Terror.” Terms like “ground zero,” “9/11,” and “homeland security” have acquired fresh meanings.

Places as far apart as New York, Madrid, Bali, and Riyadh have something new and terrible in common, defining the reach of global terrorism. MacArthur has a duty to help understand and confront these persistent dangers with new urgency.

Stimulating International Strategies

After September 11, it became apparent that the combination of networked global terrorism, the legacy of Cold War weapons stockpiles, and proliferation had become a far more urgent threat.

MacArthur has looked for opportunities to help protect America and the world
from this potentially disastrous marriage of technology and terror.

Our efforts fall into three broad categories:

First, we are making grants to strengthen critical infrastructure here at home. At Princeton University and the Union of Concerned Scientists, for instance, researchers are working to identify vulnerabilities at U.S. nuclear reactors. The Project on Government Oversight is cooperating with the Department of Energy to improve the security of nuclear weapons facilities on U.S. soil. The Federation of American Scientists is studying how to train emergency response personnel to cope with the widespread biological or chemical contamination that could result from catastrophic attacks using biological weapons or dirty bombs.

Second, MacArthur wants to help stem the flow of deadly technologies across borders, and from states to terrorist networks. By tracking the security of nuclear material stocks in Russia and the former Soviet Union, Harvard’s Managing the Atom Project helps governments prevent theft and diversion to the international black market, while Princeton’s Program on Science and Global Security is developing an international plan to consolidate and reduce the scattered supply of nuclear material. A number of programs—including those at the Center for Strategic and International Studies and the University of Maryland—are investigating ways to interrupt the cross-border transfer of dangerous biological agents.

A critical challenge for reducing nuclear and biological threats is the development of more effective and more global policy frameworks. A recent example is the Carnegie Endowment’s Universal Compliance strategy for nuclear security, which outlines steps toward a tougher, more effective nonproliferation regime.

A third category of grantmaking explores the potential dangers associated with emerging technologies. Scientists at Harvard, Sussex University, and the University of Hamburg are evaluating new bioscience that is intended to cure disease but could also possibly enable bioterrorism. Other programs are evaluating so-called “non-lethal” chemical weapons, unmanned aerial vehicles, and instruments of cyberwarfare. Researchers at the Stimson Center and the Eisenhower Institute are developing new policy frameworks to provide security and prevent an arms race in space.

Science, Technology, and Security
Work in all of these areas has revealed the need for long-term partnerships between security experts and scientists. Independent scientific research yields valuable, technical insights that can produce more effective programs and policies. Thus, MacArthur has committed $50 million to strengthen university and research centers that enable outstanding scientists to work on security policy issues. This Science, Technology, and Security Initiative is developing a new cadre of independent scientists committed to bolstering national and international security.

Here are some examples:

- The Sam Nunn Program on International Affairs at the Georgia Institute of Technology is training scientists and engineers to safeguard nuclear materials, protect critical information systems, and mitigate the effects of bioterrorism. Ideas under development include using advanced immunosensors to rapidly detect...
bacteria spores, and improving the design and construction of buildings for better insulation against biological attacks.

- The Center for International Security and Cooperation at Stanford University is experimenting with ways to prevent, detect, and react to biological terrorism, with an emphasis on improvements in risk-assessment, disease surveillance, communications, and response. The project brings experts in the life sciences together with counterparts in the field of public health.

- The Program in Arms Control, Disarmament, and International Security at the University of Illinois is investigating how monitoring radioactive gases in the atmosphere can detect clandestine nuclear activities. The techniques could be used to uncover the reprocessing of nuclear fuel or nuclear testing activities.

- At Cornell University, researchers in the Peace Studies Program are examining the growing dependence of societies and economies on a digital infrastructure that is so complex, connected, and mobile that it cannot be protected by conventional safeguards such as firewalls and surveillance systems. Connectivity — ordinarily a powerful asset — is also a source of vulnerability. The project under way at Cornell is exploring how to make interconnected digital systems more stable.

Support for scientific expertise is essential, but it is not enough. The results need to be available to the public and to policymakers. To advance that goal, MacArthur helped establish a new Center for Science, Technology, and Security at the American Association for the Advancement of Science in Washington. The center serves as a communications hub between science and government, identifying relevant issues for researchers to pursue, and translating technical analysis into useful insights for policymakers in Congress and the Executive Branch.

We are also working directly with government to advance this goal. MacArthur took the lead in establishing the Jefferson Science Fellows at the Department of State. The program places five senior scientists in key State Department positions to provide technical advice on security issues like weapons of mass destruction, terrorism, energy, water, or infectious disease. After returning to their campuses, the Jefferson Fellows continue to consult with the government for an additional five years.

Scientists must also have opportunities to share findings and exchange ideas across national boundaries. Even during the Cold War, scientists from East and West were able to discuss the technical aspects of weapons development, crisis management, and arms control in order to prevent miscalculations and develop options for lowering tensions. Those discussions did much to help the world survive four decades of superpower rivalry.

Today, MacArthur is helping develop a network of scientists in key countries that will work together to control the movement of fissile material, dangerous pathogens, and chemical substances. In the United States, we are supporting collaboration among university centers including Georgia Tech, Carnegie Mellon, Princeton, Stanford, and the University of Maryland.

Internationally, we are assisting a number of institutions. In Russia, we have made grants to the Moscow Institute of Physics and Technology and the PIR Center for Policy Studies. In the United
Kingdom, we are supporting the King’s College London Science and Security program and the Science Policy Research Unit at the University of Sussex. In China, we are nurturing a growing community of science and security experts at Tsinghua and Fudan universities, and through international conferences sponsored by the Institute of Applied Physics and Computational Mathematics in Beijing. More broadly in Asia (in China, Japan, and the two Koreas) and in Australia, the Nautilus Institute is coordinating research scientists working on nonproliferation.

Understanding the Terrorist Threat

MacArthur proceeds from the assumption that measures taken to reduce threats from weapons of mass destruction also reduce threats from catastrophic terrorism. Terrorist attacks on the World Trade Center, in Bali, in Madrid, and elsewhere have shocked the world. But even worse scenarios may lie ahead: Nuclear material or biological weapons could be used against civilians. Some experts give even odds that such an event will occur within the decade if steps are not taken now to mitigate those risks.

Controlling the ingredients of mass destruction will help curtail the danger of catastrophic terrorism, but complete containment of such materials is probably not possible in the immediate future. Thus, additional defenses must be mounted against terrorist networks of global reach, including long-term programs to remove or reduce the underlying causes.

MacArthur has engaged in a set of conversations with scholars studying terrorism and people on the front lines combating it. We expect these discussions to suggest specific ways the Foundation can deepen the understanding of international political violence and identify more effective ways to fight it.

We have been asking experts: How much do we really know about transnational terrorists? Who are they? What motivates them? How are they organized? How do they adapt to actions intended to disrupt their operations? How do they draw moral, political, and economic support from a broader public? Our initial conclusion is that not enough is known. For example, global networks supporting terrorist actions need to be understood better, as well as the relationship among suicide tactics, apocalyptic rhetoric, and religious ideology. Too little is known about the resentments and frustrations that drive people to perpetrate terrorist acts.

Independent research is important as a complement to studies being conducted and funded by government. An intriguing idea is a central repository of research results, interviews, databases, and other resources developed by experts around the world. Such an archive would support collaborative studies and help us learn
more about terrorism and other manifestations of political violence. Countering terrorism requires more than military interventions. Winning the understanding and respect of populations where terrorists live and operate also matters, as does addressing the grievances that terrorists use to recruit members and raise money. And America’s role in setting international norms that inspire hope in the promise of a more just, free, and humane world must be maintained. Understanding the nature of contemporary terrorism may yield valuable insights into how U.S. policies in other fields affect attitudes toward our country, especially in such sensitive areas as international law and justice, the use of force, the role of international organizations, development, and the environment.

PROTECTION AT HOME: A QUESTION OF BALANCE

So far I have described MacArthur efforts that focus on increasing security at home, reducing threats from weapons of mass destruction, and understanding the nature of transnational violence. There is, however, a further challenge.

The menace of terrorism raises issues that cut to the core of our identity as Americans. Ours is an open society that values religious and cultural diversity. We strive to be tolerant of others and to embrace all who share a vision of America as a land of hope and opportunity. We pride ourselves on our commitment to democratic principles: freedoms of speech and press, of worship and association; fair rules applied to everyone equally; public justice ordered by due process. But the threat of terrorism has forced upon us some uncomfortable questions: Does too much openness put us at greater risk? Does too much freedom abet those who would do us harm? Can too much tolerance blind us to incipient dangers?

All Americans have a stake in resolving these issues and MacArthur feels an obligation to contribute to a robust public discussion based on objective information and encompassing a diversity of views. Such a conversation should focus on the nature and extent of the terrorist threat, the effectiveness of measures designed to protect our citizens, and the impact of counter-terrorism policies on American civil liberties and our ideals of openness, freedom, and fairness.

The discussion should also include an evaluation of homeland security investments in technology, infrastructure, and training personnel. Are those investments the right ones? Are they sufficient? Are they disrupting people’s lives disproportionately, or violating such values as the right to privacy and the right to equal treatment under the law? What can we do to make ourselves safer while making our society and its institutions stronger?
Protecting Fundamental Values

Smart security strategies will strengthen basic services, while also protecting our core freedoms. In times of uncertainty, there is a temptation to suspend the rules to accommodate a crisis. Respecting constitutional processes and protections serves the interest of national stability. To prepare our institutions for another catastrophe, a Brookings-American Enterprise Institute project examined the issue of continuity in government to ensure that the House of Representatives and Senate could reconstitute quickly in the aftermath of a terrorist attack.

Following 9/11 it was understandable that some measures favored security over the protection of civil liberties. It is right for the country to calibrate its policies and practices in response to new threats, but basic freedoms should not be compromised. As the Patriot Act comes up for renewal, there are a number of provisions that remain controversial, such as enhanced FBI surveillance and law-enforcement powers that allow greater monitoring of cell phones and e-mail, the use of material witness warrants to hold suspects without formal charges, and closed immigration hearings.

A grant to the National Asian Pacific American Legal Consortium brings together several human and civil rights groups to assess the impact of new anti-terrorism policies and procedures. They include the National Council of La Raza, Human Rights Watch, Human Rights First, the Center for National Security Studies, the Leadership Conference on Human Rights, and the National Immigration Forum, along with the participation of the American Civil Liberties Union. The Consortium is coordinating the collection of information about the experiences of detainees, especially those held without charges or subjected to closed hearings. Working together, they are able to provide a more comprehensive and accurate picture of surveillance, detention, due process, and deportation practices authorized in the wake of the attacks on the World Trade Center and the Pentagon.

The Foundation is also supporting projects that assist the government in balancing the needs of security with the value of privacy. For instance, new technologies allow intelligence and law-enforcement agencies to gather information from more sources by scanning large commercial and governmental databases. These include banking, credit card, travel, employment, medical, and educational records. The Center for Democracy and Technology is analyzing the accuracy of the data collected and proposing guidelines to protect privacy, while the Department of Engineering and Public Policy at Carnegie Mellon is developing filters that permit better investigation and analysis without exposing all personal details.

In the uncertainty that followed the attacks of September 11th, there was broad public acceptance of the measures contained in the Patriot Act. Now there is an opportunity to have a more thorough civic discussion about the costs of security procedures to democratic values, and whether trade-offs are necessary to counter terrorism threats. The League of Women Voters Education Fund is undertaking a new public-awareness campaign called “Local Voices: Citizen Conversations on Civil Liberties and Secure Communities.” Large community forums in ten cities will collect citizens’ views and concerns and then report the compiled results to members of the Administration and Congress.
The United States has always led by example as a shining city on the hill. Our core strength resides in our power to inspire others to be free and fair. If we believe that the promotion of these ideals is essential to achieving a long-term solution to terrorism, then we should not allow our fears to compromise those values at home in ways that undermine our efforts to encourage democracy abroad.

Balancing Our Investments

Just as our nation must weigh security considerations against traditional values, we must also ensure a proper balance between the investments we make in security and other national priorities. The key question to be asked is whether security dollars are matched to the most likely threats. Resources must be strategically allocated among offensive, defensive, and preventive strategies for combating threats and reducing dangers.

We support a range of efforts to help get this balance right. A Century Foundation task force has evaluated critical homeland security needs at the national, state, and local levels. Organizations like the Federation of American Scientists are helping policymakers weigh the likelihood and potential impact of nuclear, biological, and chemical threats. The Center for Strategic and Budgetary Assessments is analyzing the budget of the Department of Defense to understand how the relative dangers of nuclear, biological, and space technology are matched by the department’s spending priorities. And the Center on Budget and Policy Priorities examines the entire federal budget to determine whether security expenditures are being made effectively and not diverting funds from other pressing needs.

POSITIVE “DUAL-USE”

To promote security and long-term prosperity, it will be important to make the smartest possible choices about public investments. One way to obtain more value is to identify ways to improve protection while also enhancing public infrastructure and services.

The grant to Carnegie Mellon’s Department of Engineering and Public Policy is focused on such positive “dual-use” technologies and systems — areas where critical infrastructure investments can protect against terrorist threats while also improving the overall delivery of public goods and services. Projects are identifying ways to design safer systems for airliners, mail processing, and computers, as well as analyzing, managing, and communicating environmental and health risks.

Take the question of how to safeguard the electric power grid. The current system of electricity generation and distribution is highly complex and interdependent, and therefore highly vulnerable. Anomalies created in one part of the chain can have enormous effects throughout the system. Researchers at Carnegie Mellon are examining possible solutions, like increasing the number and distribution of electricity generators by using natural gas, wind, and solar technologies, or incorporating “micro-grid” distribution systems for hospitals, industrial parks, and shopping centers. Introducing improvements like these would protect the country from accidents as well as terrorism, increase energy efficiency, and reduce pollution.

Another award to the Center for Strategic and International Studies explores how public health systems can help defend against bioterrorist attacks.

A Foundation’s Responsibility in Uncertain Times

The John D. and Catherine T. MacArthur Foundation
while upgrading disease surveillance in general. Introducing systematic screening for infectious diseases — influenza, hepatitis, HIV, measles, West Nile Virus — could also help authorities detect attacks using smallpox or anthrax. The Foundation invites other projects that explore the positive potential of “dual-use” strategies.

Americans are by nature optimistic people who believe that hard work, ingenuity, and common purpose can yield progress and overcome almost any obstacle. We are not at our best in a defensive, reactive mode. Hope motivates us as a nation better than fear. Forging a link between investments in homeland security and advancing a domestic agenda of fairness and opportunity will build public patience to stay the course.

In all of these areas — setting security priorities, strengthening core systems, protecting basic freedoms — broad public debate will help generate a shared sense of responsibility for our safety. A homeland security strategy that responds vigilantly to real dangers while preserving America’s core values will serve our country well while reflecting the mix of pragmatism and idealism that is at the heart of America’s national character.

The search for human security is a central theme that defines MacArthur’s work. We hope that our human rights program in Nigeria, our support for a robust, independent intellectual life in Russia, our efforts to reduce maternal mortality and encourage sensible population policies in India, our initiative to increase affordable rental housing in the United States, our investment in building healthy urban neighborhoods across America all contribute to that goal. Wider human security undercuts the appeal of those who promote terrorism and political violence.

These longer-term MacArthur programs are complemented by the more explicit focus on international and homeland security described in this essay. We believe that foundations like ours have a responsibility to help make the country more secure. MacArthur’s goal is to help build an America for the future that is stronger, safer, and better while remaining true to its traditional values.

**Jonathan F. Fanton**
*President*
IN PURSUIT OF SECURITY
AT HOME AND ABROAD

Representative Grants, 2001–2004

STRENGTHENING SECURITY
RESEARCH AND POLICY

AMERICAN ASSOCIATION FOR THE ADVANCEMENT OF SCIENCE,
CENTER FOR SCIENCE, TECHNOLOGY AND SECURITY POLICY,
Washington, D.C.
$2,250,000 in support of a new center for science, technology, and security policy (over three years).

ARMS CONTROL ASSOCIATION, Washington, D.C.
$400,000 in support of policy research and engagement activities to reduce the dangers posed by nuclear and biological weapons (over 30 months).

BROOKINGS INSTITUTION, FOREIGN POLICY STUDIES PROGRAM,
Washington, D.C.
$450,000 in support of the project, The Future of Arms Control (over three years).

CENTER FOR POLICY STUDIES IN RUSSIA–PIR CENTER,
Moscow, Russia
$600,000 in support of education and training programs on nonproliferation and reduction of nuclear threats and toward the ongoing publication of the journal Yaderny Kontrol (over three years).

CENTER FOR STRATEGIC & INTERNATIONAL STUDIES,
Washington, D.C.
$400,000 in support of the Program on New Approaches to Russian Security (over three years).

CHINA ARMS CONTROL AND DISARMAMENT ASSOCIATION,
Beijing, China
$150,000 in support of policy research and engagement on problems of arms control, nonproliferation, and disarmament (over two years).

CORNELL UNIVERSITY, PEACE STUDIES PROGRAM,
Ithaca, New York
$1,109,000 in support of research and training to strengthen scientific and technical advice on international peace and security policy (over three years).

COUNCIL ON FOREIGN RELATIONS, New York, New York
$375,000 in support of the Next Generation Fellows Program (over two years).

GEORGETOWN UNIVERSITY, INSTITUTE FOR THE STUDY OF DIPLOMACY, Washington, D.C.
$250,000 in support of a research project, Discourse, Dissent, and Strategic Surprise and the challenge of processing intelligence related to weapons of mass destruction (over two years).

GEORGETOWN UNIVERSITY, WOMEN IN INTERNATIONAL SECURITY, Washington, D.C.
$250,000 for an initiative to strengthen communication between technical experts and the policymakers responsible for security issues (over two years).

GEORGIA INSTITUTE OF TECHNOLOGY, SAM NUNN SCHOOL OF INTERNATIONAL AFFAIRS, Atlanta, Georgia
$1,248,000 in support of research, training, and policy engagement to strengthen scientific and technical advice on international security problems (over three years).

HARVARD UNIVERSITY, BELFER CENTER FOR SCIENCE AND INTERNATIONAL AFFAIRS, Cambridge, Massachusetts
$3,100,000 in support of the Managing the Atom Project (over eight years).
Henry L. Stimson Center, Washington, D.C.
$375,000 in support of a program of congressional education and engagement on issues related to weapons of mass destruction and cooperative security in outer space (over three years).

Institute of Applied Physics and Computational Mathematics, Beijing, China
$148,000 in support of the Program for Science and National Security Studies for international networking and information exchange activities among scientists from China, the United States, and other countries on technical issues of arms control and nonproliferation (over three years).

King’s College London, Department of War Studies, London, United Kingdom
$1,200,000 in support of a new interdisciplinary program of research and training to reduce the dangers associated with weapons of mass destruction and to promote nonproliferation (over three years).

Massachusetts Institute of Technology, Security Studies Program, Cambridge, Massachusetts
$1,800,000 in support of scientific and technical research on international security issues at the Technology Group of the MIT Security Studies Program (over five years).

Moscow Institute of Physics and Technology, Center for Arms Control, Energy and Environmental Studies, Moscow, Russia
$400,000 in support of a training program on technical aspects of disarmament and nonproliferation (over three years).

National Research Council, National Academy of Sciences, Washington, D.C.
$900,000 in support of a pilot initiative to establish the Jefferson Senior Science Fellows Program at the U.S. Department of State (over three years).

Nautilus Institute for Security and Sustainable Development, Berkeley, California
$600,000 in support of an East Asian network of scientists undertaking collaborative research on international security issues (over three years).

Pugwash Conferences on Science and World Affairs, Rome, Italy
$350,000 for activities to control nuclear, biological, and chemical weapons and to bring a new generation of scientists into debate and analysis of international security issues (over three years).

Rand, Arlington, Virginia
$50,000 in support of a Russian–American working group on NATO–Russia relations.

Stanford University, Center for International Security and Cooperation, Stanford, California
$260,000 in support of the Project on Peace and Cooperation in the Asia-Pacific Region (over two years).

$1,350,000 in support of research, training, and policy engagement to strengthen scientific and technical advice on international peace and security problems (over three years).

Tsinghua University Institute of International Studies, Beijing, China
$150,000 in support of training and research on international security issues in the Arms Control Program (over two years).

Union of Concerned Scientists, Cambridge, Massachusetts
$1,278,000 in support of the Union of Concerned Scientists’ activities to provide policymakers and the public with scientific information and analysis related to securing weapons of mass destruction (over three years).

$98,000 in support of the first international professional meeting of independent technical peace and security analysts.

University of Illinois at Urbana-Champaign, Program in Arms Control, Disarmament, and International Security, Champaign, Illinois
$1,350,000 in support of research, training, and policy engagement to strengthen scientific and technical advice on international peace and security policy (over three years).

University of Sussex, Science Policy Research Unit, Brighton, United Kingdom
$325,000 in support of the Harvard-Sussex Program on Chemical and Biological Weapons Armament and Arms Limitation (over two years).

U.S. Pugwash, Washington, D.C.
$150,000 for activities to control nuclear, biological, and chemical weapons and to bring a new generation of scientists into debate and analysis of international security issues (over three years).
STEMMING CROSS-BORDER FLOWS OF DEADLY TECHNOLOGIES

Analytical Center for Non-Proliferation, Savon, Russia
$215,000 in support of research activities to reduce nuclear dangers and strengthen the nuclear nonproliferation regime (over four years).

Arms Control Association, Washington, D.C.
$250,000 in support of efforts to maintain and strengthen international arms control agreements and to raise awareness about U.S. arms control policy (over two years).

Brookings Institution, Foreign Policy Studies Program, Washington, D.C.
$600,000 in support of a Science and Technology Fellow and in support of a new project, Force and Legitimacy in the Evolving International System (over two years).

$675,000 in support of the Non-Proliferation Project’s activities to develop and promote an international nonproliferation strategy (over two years).

Center for Arms Control and Non-Proliferation, Washington, D.C.
$575,000 in support of policy research and engagement on nuclear and biological weapons issues. (over four years).

Center for Strategic & International Studies, Washington, D.C.
$650,000 in support of the Biological Threat Reduction Initiative (over three years).
$200,000 in support of the Congressional Nonproliferation Forum (over two years).

Committee of Scientists for Global Security, Moscow, Russia
$220,000 in support of U.S.-Russian research and cooperation to reduce biological weapons dangers (over two years).

Harvard University, Belfer Center for Science and International Affairs, Cambridge, Massachusetts
$825,000 in support of the Stanford-Harvard Preventive Defense Project (over six years).

Institute for Medical Risk Studies, Lincoln, Massachusetts
$225,000 in support of a research project, A Transnational Strategy for International Bio-Criminalization (over two years).

International Institute for Strategic Studies, Research Triangle Park, North Carolina
$50,000 in support of a workshop to prepare recommendations for strengthening the Chemical Weapons Convention.

International Union of Pure and Applied Chemistry, Research Triangle Park, North Carolina
$37,413 in support of a study on North Korea’s weapons of mass destruction.

National Academy of Sciences, Committee on International Security and Arms Control, Washington, D.C.
$1,200,000 in support of policy dialogues with counterparts in Russia, China, and India and for policy studies on arms reduction, defensive technologies, and the weaponization of space (over four years).

Natural Resources Defense Council, New York, New York
$600,000 in support of policy research and engagement on nuclear disarmament issues and the safety of the U.S. nuclear weapons complex (over three years).

Nautilus Institute for Security and Sustainable Development, Berkeley, California
$100,000 in support of a project to convene a technical working group to address the U.S.-North Korea impasse over uranium enrichment activities.

Peace Research Institute Frankfurt, Hessische Stiftung Friedens-Und Konfliktforschung, Frankfurt, Germany
$200,000 in support of research on nuclear classification practices of the U.S., Russia, France, China, India, and the United Kingdom for support of new approaches to verifiable arms control (over two years).

Princeton University, Woodrow Wilson School of Public and International Affairs, Princeton, New Jersey
$600,000 in support of the Program on Science and Global Security, which trains researchers in nuclear arms control and nonproliferation (over three years).
Russian-American Nuclear Security Advisory Council, Philadelphia, Pennsylvania
$350,000 in support of activities to strengthen and expand cooperative threat reduction programs in the former Soviet Union (over three years).

Stanford University, Center for International Security and Cooperation, Stanford, California
$375,000 in support of the Stanford-Harvard Preventive Defense Project (over three years).
$25,000 to convene experts from the U.S., China, and South Korea to develop practical steps to defuse the North Korean nuclear proliferation crisis.

Union of Concerned Scientists, Cambridge, Massachusetts
$543,000 in support of the Global Security Program (over three years).

University of Maryland Foundation, Adelphi, Maryland
$2,100,000 in support of the Center for International and Security Studies’ Advanced Methods of Cooperative Security Project (over five years).

University of Southampton, Programme for Promoting Nuclear Non-Proliferation, Southampton, United Kingdom
$100,000 in support of work to strengthen legal frameworks that limit the spread of nuclear weapons.

Verification Research, Training and Information Centre, London, United Kingdom
$500,000 in support of a program to develop and promote effective verification methods for international agreements governing weapons of mass destruction (over three years).

Vietnam Veterans of America Foundation, Washington, D.C.
$350,000 to support activities of the Nuclear Threat Reduction Campaign to secure and reduce nuclear, biological, chemical, and radiological weapons and delivery systems (over two years).

Strengthening Critical Infrastructure

American Physical Society, New York, New York
$100,000 for an analysis of key technical issues involved in a national missile defense system.

Carnegie Mellon University, Department of Engineering and Public Policy, Pittsburgh, Pennsylvania
$1,158,000 in support of research and training to strengthen public policy advice on international peace and security (over three years).

Center for Defense Information, Washington, D.C.
$650,000 in support of a program of policy research and engagement on nuclear weapons systems and their vulnerabilities (over three years).

Federation of American Scientists Fund, Washington, D.C.
$2,300,000 in support of activities to make available to policymakers and the public scientific information and analysis related to arms control and weapons of mass destruction (over five years).

Monterey Institute of International Studies, Monterey, California
$550,000 in support of a Scientist-in-Residence program and for policy research on verification of tactical nuclear weapons reductions (over three years).

Princeton University, Woodrow Wilson School of Public and International Affairs, Princeton, New Jersey
$1,350,000 in support of research and teaching to strengthen scientific and technical advice on international peace and security (over three years).

Project on Government Oversight, Washington, D.C.
$250,000 in support of policy research and engagement to improve government protection of nuclear weapons and materials (over two years).
EXPLORING POTENTIAL DANGERS OF NEW TECHNOLOGIES

Center for Policy Studies in Russia-PIR Center, Moscow, Russia
$650,000 in support of training, research, and policy engagement on nonproliferation and disarmament issues (over three years).

Council on Foreign Relations, New York, New York
$50,000 in support of policy analysis and the development of recommendations for sound U.S. military policy in space.

Eisenhower Institute, Washington, D.C.
$850,000 in support of the Eisenhower World Affairs Institute’s project, The Future of Space (over three years).

George Washington University, Elliott School of International Affairs, Washington, D.C.
$200,000 for activities to educate researchers, policymakers, and journalists about the potential implications of space weaponization (over two years).

Harvard University, Department of Molecular and Cellular Biology, Cambridge, Massachusetts
$815,000 in support of scientific advice and policy research by the Harvard-Sussex Program to promote the global prohibition of biological and chemical weapons and the prevention of hostile exploitation of biotechnology (over three years).

Henry L. Stimson Center, Washington, D.C.
$62,500 in support of research on the weaponization of space.

National Academy of Sciences, Computer Science and Telecommunications Board, Washington, D.C.
$400,000 in support of a study of the policy dimensions of offensive information warfare (over 18 months).

University of Hamburg, Research Center Biotechnology, Society and Environment, Hamburg, Germany
$100,000 in support of the Study Group on Biological Weapons and Arms Control to develop new concepts to reduce biological weapons dangers (over two years).

University of the Pacific, McGeorge School of Law, Sacramento, California
$250,000 in support of legal analysis and policy research to reduce biological weapons dangers (over two years).

University of Sussex, Science Policy Research Unit, Brighton, United Kingdom
$490,000 in support of scientific advice and policy research by the Harvard-Sussex Program to promote the global prohibition of biological and chemical weapons and the prevention of hostile exploitation of biotechnology (over three years).

RESPONDING TO AND PREVENTING TERRORIST ATTACKS

America Prepared Campaign, New York, New York
$500,000 in support of media research and development as part of a campaign to educate American citizens to defend themselves against terrorist attacks (over two years).

American Enterprise Institute for Public Policy Research, Washington, D.C.
$30,000 in support of the Continuity of Government project.
$50,000 for a project on the expeditious replacement of legislators in the event of a terrorist attack on the Capitol building.

Center on Budget and Policy Priorities, Washington, D.C.
$250,000 to study how the recent terrorist attacks on America have affected government spending.

Center for Strategic and Budgetary Assessments, Washington, D.C.
$250,000 in support of budget research and analysis on national spending to reduce the dangers associated with nuclear, biological, and space weapons (over two years).

Century Foundation, Washington, D.C.
$250,000 to establish a task force that will analyze and issue recommendations on the mission, structure, and strategy of the new Office on Homeland Security.
International Crisis Group, Brussels, Belgium
$400,000 for a project titled Building Sustainable International Defences Against Terrorism.

International Peace Academy, New York, New York
$100,000 for policy research on the role of the United Nations in addressing terrorism.

King’s College London, Department of War Studies, London, United Kingdom
$150,000 for a project to draw on European experience in counterterrorist activities and to assess capabilities for coordinated action among European countries and the U.S.

Lichtenstein Creative Media, New York, New York
$100,000 to distribute “Mental Health in Troubled Times,” an educational kit drawn from five The Infinite Mind documentary television programs covering all aspects of mental health relating to the September 11 attacks and their aftermath.

Monterey Institute of International Studies, Monterey, California
$100,000 in support of work to assess the risk that weapons of mass destruction, including chemical and biological weapons, might move out of weakened states and into the hands of terrorists.

National Academy of Sciences, Washington, D.C.
$150,000 to accelerate efforts to reduce the danger of nuclear weapon use by terrorist organizations.

National Mental Health Association, Alexandria, Virginia
$150,000 for a project to improve community responses to trauma, grief, and related mental health needs and the coordination of services to meet those needs.

National Opinion Research Center at the University of Chicago, Chicago, Illinois
$220,000 in support of Public Response to a National Tragedy, a research project to learn how individuals readjust their lives in the aftermath of the September 11 attacks and how they react to additional events associated with actions taken against terrorism.

Nuclear Threat Initiative, Washington, D.C.
$250,000 in support of public education efforts to inform policymakers and others about the nuclear terrorism threat.

UNDERSTANDING THE CAUSES OF TERRORISM

Aspen Institute, Washington, D.C.
$300,000 in support of a series of seminars for key members of Congress from both parties on issues related to the September 11 attacks. The Institute also sponsored an in-depth Congressional conference on Islam, terrorism, and the U.S.

$130,000 in support of projects addressing security issues in southern Eurasia, defined as the Muslim regions of Russia and the states of the Caucasus and Central Asia.

Center for Advanced Study in the Behavioral Sciences, Stanford, California
$70,000 in support of the project, Anti-Americanism and Changes in World Politics.

Chicago Council on Foreign Relations, Chicago, Illinois
$100,000 in support of public education and networking related to the September 11 attacks.

Columbia University in the City of New York, School of International and Public Affairs, New York, New York
$125,000 in support of the Gulf/2000 Project (over three years).

Council on Foreign Relations, New York, New York
$50,000 in support of programs related to the September 11 attacks.

Institute for War and Peace Reporting, London, United Kingdom
$130,000 for a project linking journalists and analysts from Afghanistan, Pakistan, Iran, and the Central Asian states doing independent reporting and analysis.

National Public Radio, Washington, D.C.
$400,000 for expanded news coverage on the U.S. campaign against terrorism.

WGBH Educational Foundation, Boston, Massachusetts
$500,000 in support of Frontline’s expanded programming in the aftermath of the September 11 attacks.
PROTECTING FUNDAMENTAL VALUES

AMERICAN CIVIL LIBERTIES UNION FOUNDATION, New York, New York
$1,000,000 in support of general operations (over two years).
$250,000 in support of work to protect civil liberties in the wake of the September 11 attacks.

CENTER FOR DEMOCRACY AND TECHNOLOGY, Washington, D.C.
$250,000 in support of the Security, Freedom and Technology Project.

CENTER FOR INVESTIGATIVE REPORTING, San Francisco, California
$250,000 in support of a documentary film entitled No Place to Hide: Stories From a Surveillance Society.

CHICAGO LAWYERS’ COMMITTEE FOR CIVIL RIGHTS UNDER LAW, Chicago, Illinois
$65,000 for work designed to reduce the incidence of hate crime and likely landlord and employer discrimination toward persons of Middle Eastern ancestry.

CROSSROADS FUND, Chicago, Illinois
$20,000 in support of the Critical Response Fund, which makes grants to Chicago-area organizations working to defend civil rights and combat racism and hate crimes.

HEARTLAND ALLIANCE FOR HUMAN NEEDS AND HUMAN RIGHTS, Chicago, Illinois
$75,000 in support of the Midwest Immigrant and Human Rights Center, which has increased its services in the wake of the terrorist attacks.

HUMAN RIGHTS WATCH, New York, New York
$250,000 in support of efforts to monitor refugee flows and the effects of hostilities on civilian populations in sensitive areas abroad.

INTERNATIONAL RESCUE COMMITTEE, Inc., New York, New York
$250,000 for activities on behalf of refugees and internally displaced persons in Afghanistan and Pakistan.

LAWYERS COMMITTEE FOR HUMAN RIGHTS, New York, New York
$100,000 for a project to preserve core democratic values in the face of terrorism.

LEAGUE OF WOMEN VOTERS EDUCATION FUND, Washington, D.C.
$225,000 in support of the project titled Local Voices: Citizen Conversations on Civil Liberties and Secure Communities.

LUMIERE PRODUCTIONS, New York, New York
$50,000 in support of the documentary film Caught in the Crossfire, a one-hour film about the changing lives of Arab Americans in New York as the result of the September 11 attacks.

NATIONAL ASIAN PACIFIC AMERICAN LEGAL CONSORTIUM, Washington, D.C.
$125,000 in support of a leadership role in the Rights Working Group (over two years).

NATIONAL SECURITY ARCHIVE FUND, Washington, D.C.
$200,000 in support of research, analysis, and public education to protect civil liberties.

NATIONAL VIDEO RESOURCES, New York, New York
$65,000 in support of After 9/11, a video collection promoting knowledge, understanding, and tolerance.

PHYSICIANS FOR HUMAN RIGHTS, Boston, Massachusetts
$200,000 to send three two-person teams to the Afghanistan region to monitor and document the human rights situation there, with a view toward helping the movement of food, medicine, and shelter to refugees.
Grantmaking Activities

Program on Global Security and Sustainability
In her efforts to redress human rights abuses, particularly in West Africa, Corinne Dufka has worn many hats — documentary photographer, psychiatric social worker, reporter, analyst, justice investigator. She recorded abuses first as a photojournalist for Reuters, where she covered the Rwandan genocide, the civil war in Sierra Leone, and other devastations, and then in interviews and analysis for Human Rights Watch, chronicling the plight of victims and the motivations of the perpetrators. By listening carefully to all perspectives, she has earned a reputation for integrity and veracity. Today, she is West Africa team leader for Human Rights Watch, overseeing the organization’s work in Liberia and Sierra Leone.

Corinne Dufka

MacArthur Fellow, 2003

After the Genocide in Rwanda, 1994

(MacArthur Fellows by class, 1981 to 2004)
In selecting areas of emphasis for its international grantmaking, the Foundation is responding to a dynamic global context. In the past decade, change has been particularly dramatic. National boundaries have been redrawn. Societies have moved — often unsteadily — toward democracy and free-market economies. Terrorism has emerged as a worldwide threat. Technological innovations and economic trends have multiplied global linkages of every kind. And — for better or worse — non-state actors have joined governments as major participants in world affairs.

At the same time, there have been continuing population increases in countries that can least afford it, and new migration pressures; uneven economic growth that has put pressure on human development and the environment; and increasingly violent political and ideological competition within and among countries.

Such threats to the well-being of societies are hardly new; rapid population increase, environmental degradation, poverty, war, and the abuse of human rights have a long history. What is different is the present context of globalization — the rapid spread of technologies, people, money, and information in ways that do not conform to previous political, cultural, or ecological boundaries. New challenges arise from globalization, including, for example, whether and how to intervene in civil conflicts; how to balance trade, the environment, and development; and how to protect human rights irrespective of country or culture.

Work of the Program on Global Security and Sustainability is also carried out through Foundation offices in India, Mexico, Nigeria, and Russia.

INTERNATIONAL PEACE AND SECURITY

The Foundation supports projects and institutions that address the threat posed by weapons of mass destruction. Grantmaking is designed to help in the work of reducing nuclear arsenals and biological and chemical weapons stockpiles, destroying or safeguarding weapons materials, and promoting innovative frameworks for achieving international peace and security.

Through its Science, Technology, and Security Initiative, the Foundation seeks to strengthen independent scientific and technical advice available to policymakers.

The objectives of the Program on Global Security and Sustainability (GSS) are to promote peace within and among countries, healthy ecosystems worldwide, responsible reproductive choices, and the protection of human rights. The Foundation encourages work that addresses these objectives and recognizes the interactions among these global problems.
CONSERVATION AND SUSTAINABLE DEVELOPMENT

This grantmaking area is dedicated to conserving biodiversity, to enhancing knowledge of how to use natural resources sustainably over the long term, and to ensuring that those living in or near sensitive areas benefit from conservation efforts. Work is supported in a small number of tropical biogeographic zones, chosen for their richness of species diversity, endemism, limited institutional capacity, and level of threat. MacArthur also supports research exploring approaches to conservation that recognize the important interaction between people and protected areas.

POPULATION AND REPRODUCTIVE HEALTH

Grantmaking in this area reflects a comprehensive approach to reproductive and sexual health and rights, one that places women’s well-being at the center of population policy and emphasizes the rights of individuals to determine and plan family size. Through its offices in India, Mexico, and Nigeria, the Foundation makes grants that support efforts to reduce maternal mortality and morbidity and to advance the sexual and reproductive health and rights of young people in these three countries.

HUMAN RIGHTS AND INTERNATIONAL JUSTICE

This grantmaking area addresses human rights through grants to selected U.S.-based organizations that work internationally and to projects that seek to further the development of an international justice system. In addition, the Foundation supports human rights organizations in Mexico, Nigeria, and Russia.

UNIVERSITIES AND SCHOLARLY INFRASTRUCTURE IN THE RUSSIAN FEDERATION AND NIGERIA

In Russia, the Foundation seeks to support universities and other elements of scholarly infrastructure to enhance the skills and capacities of scholar-practitioners, and to support the development of modern university-based science and social science research and training capabilities. In Nigeria, the Foundation is providing long-term support for four leading Nigerian universities, helping them to rebuild and upgrade their facilities, curricula, and faculty. This work reflects MacArthur’s participation in the Partnership for Higher Education in Africa, done jointly with the Ford and Rockefeller foundations and the Carnegie Corporation of New York.

For additional information about MacArthur programs and grantmaking guidelines, see the Foundation’s Web site, www.macfound.org.
INTERNATIONAL PEACE AND SECURITY

SCIENCE, TECHNOLOGY, AND SECURITY POLICY

Analytical Center for Non-Proliferation, Sarov, Russia
$155,000 in support of research activities to reduce nuclear dangers and strengthen the nuclear nonproliferation regime (over two years). npc.sarov.ru/english

Center for Policy Studies in Russia-PIR Center, Moscow, Russia
$650,000 in support of training, research, and outreach to policymakers on nonproliferation and disarmament issues (over three years). www.pircenter.org

China Arms Control and Disarmament Association, Beijing, China
$150,000 in support of policy research and dialogues on problems of arms control, nonproliferation, and disarmament (over two years). www.caca.org.cn

Harvard University, Belfer Center for Science and International Affairs, Cambridge, Massachusetts
$2,145,000 in support of the Managing the Atom Project (over five years). www.hsia.ksg.harvard.edu

Landau Network-Centro Volta, Centro Di Cultura Scientifica Alessandro Volta, Como, Italy
$15,000 in support of a workshop on “Security Issues and Economic Co-operative Dimension in South Asia: Towards a Regional Stability.” www.centrovolta.it

National Academy of Sciences, Computer Science and Telecommunications Board, Washington, D.C.
$400,000 for a study of the policy dimensions of offensive information warfare (over 18 months). www.nestb.org

Nautilus Institute for Security and Sustainable Development, Berkeley, California
$600,000 in support of an East Asian network of scientists undertaking collaborative research on international security issues (over three years). www.nautilus.org

Student Pugwash, Washington, D.C.
$225,000 in support of education and training on science and security policy issues (over two years). www.spusa.org

Tsinghua University Institute of International Studies, Arms Control Program, Beijing, China
$150,000 in support of training and research on international security issues (over two years).

University of Maryland Foundation, Center for International and Security Studies, Adelphi, Maryland
$2,100,000 in support of the Advanced Methods of Cooperative Security Project (over five years). www.cissm.umd.edu

NEW APPROACHES TO COOPERATIVE SECURITY

Center for Strategic and International Studies, Washington, D.C.
$550,000 in support of the Biological Threat Reduction initiative (over 30 months). www.csis.org

Committee of Scientists for Global Security, Moscow, Russia
$220,000 in support of U.S.-Russian research and cooperation to reduce biological weapons dangers (over two years).
University of Hamburg, Research Center for Biotechnology, Society and Environment, Hamburg, Germany
$100,000 in support of the Study Group on Biological Weapons and Arms Control (over two years).

University of the Pacific, McGeorge School of Law, Sacramento, California
$250,000 in support of legal analysis and policy research to reduce biological weapons dangers (over two years).
www.mcgeorge.edu

POLICY RESEARCH

Arms Control Association, Washington, D.C.
$400,000 in support of policy research and education to reduce the dangers posed by nuclear and biological weapons (over 30 months). www.armscontrol.org

Brookings Institution, Foreign Policy Studies Program, Washington, D.C.
$600,000 in support of a Science and Technology Fellow and a project on the legitimacy of force as a means of restraining weapons proliferation (over two years). www.brookings.edu

Center for Arms Control and Non-Proliferation, Washington, D.C.
$175,000 in support of policy research and discussion forums on nuclear and biological weapons issues. www.armscontrolcenter.org

$175,000 in support of the Non-Proliferation Project’s activities to promote a new international nonproliferation strategy. www.ceip.org

Natural Resources Defense Council, New York, New York
$600,000 in support of policy research and dissemination on nuclear disarmament issues and the safety of the U.S. nuclear weapons complex (over three years). www.nrdc.org

Ploughshares Fund, San Francisco, California
$50,000 in support of the Peace and Security Funders Group (over two years). www.ploughshares.org

Project on Government Oversight, Washington, D.C.
$250,000 in support of policy research and outreach to improve government protection of nuclear weapons and materials (over two years). www.pogo.org

CONSERVATION AND SUSTAINABLE DEVELOPMENT

AFRICA

Association Nationale pour la Gestion des Ares Protegees, Antananarivo, Madagascar
$325,000 in support of capacity building for the management of marine protected areas in Madagascar (over three years). www.cbsg.org

BirdLife International, Cambridge, United Kingdom
$275,000 in support of the development of Asity, a Malagasy bird conservation group, and for the conservation of the Magoky-Ihofry wetlands in Madagascar (over three years). www.birdlife.org

CARE, Atlanta, Georgia
$300,000 in support of community management of coastal zone resources and marine biodiversity in Madagascar’s Masoala peninsula (over three years). www.careusa.org

Centre Ecoloqique Libanona, Fort Dauphin, Madagascar
$50,000 for institutional capacity building and the development of an ecological training program (over three years).

Durrell Wildlife Conservation Trust, Jersey, United Kingdom
$175,000 to review and monitor the development of management regimes for protected areas in Madagascar (over three years). www.durrellwildlife.org

Groupe d’Etudes et de Recherche sur les Primates de Madagascar, Antananarivo, Madagascar
$125,000 in support of primate research and conservation planning (over three years).

Princeton University, Princeton, New Jersey
$180,000 to consolidate scientific research for conservation decision making in Madagascar using the REBIOlMA database, in collaboration with the Wildlife Conservation Society (over three years). www.princeton.edu; wcs.org
Tany Meva Foundation, Antananarivo, Madagascar
$375,000 to strengthen institutional capacity for supporting the development of conservation sites in Madagascar (over three years). www.tanymeva.org/eng

University of Antananarivo, Faculty of Sciences, Antananarivo, Madagascar
$100,000 to develop and implement an interdisciplinary course in conservation biology (over three years).

Wildlife Conservation Society, Bronx, New York
$180,000 in support of biodiversity surveys and capacity building in the Cameroon-Nigeria border region (over two years). www.wcs.org

Wildlife Conservation Society, Bronx, New York
$650,000 in support of an integrated strategy for conservation and sustainable natural resource use in Antongil Bay, Madagascar (over three years). www.wcs.org

Wildlife Conservation Society, Bronx, New York
$120,000 to consolidate scientific research for conservation decision making in Madagascar using the REBIOMA database, in collaboration with Princeton University (over three years). www.wcs.org

World Wide Fund for Nature, Madagascar and West Indian Ocean Programme Office, Antananarivo, Madagascar
$350,000 to develop and test innovative approaches for conservation of the Nosy Hara Archipelago in Madagascar (over three years). www.panda.org

World Wildlife Fund, Washington, D.C.
$150,000 to support the Africa Biodiversity Consultative Group. www.worldwildlife.org

ASIA-PACIFIC

Center for Environmental Law and Community Rights, Boroko, Papua New Guinea
$200,000 to defend and protect customary resource owners using legal and policy tools (over three years). www.celcor.org.pg

Community Conservation Network, Honolulu, Hawai‘i
$200,000 for work to promote the efficient operation of locally managed marine areas for greater conservation impact in Melanesia (over three years). www.conservationpractice.org

Environmental Defender’s Office, Sydney, Australia
$225,000 to provide litigation support and technical assistance for protecting Papua New Guinea’s customary landowners (over three years). www.edo.org.au

Mahonía na Dari, Kimbe, Papua New Guinea
$100,000 to promote local management and protection of marine areas through capacity building and local awareness programs (over two years). www.mahonia.org

Marine Aquarium Council, Honolulu, Hawai‘i
$495,000 to build capacity among aquarium fish collectors to attain MAC certification (over three years). www.aquariumcouncil.org

The Nature Conservancy, Arlington, Virginia
$300,000 for activities to ensure ongoing conservation practices in the Arnavon Islands and extend the lessons learned to new locations in the western Solomon Islands (over three years). www.nature.org

Partners in Community Development Fiji, Suva, Fiji
$210,000 in support of the local, sustainable management of marine resources in Fiji and Vanuatu and the restoration of marine areas using modern management tools and traditional knowledge (over three years). www.fspi.org.fj

Reef Check Foundation, Pacific Palisades, California
$180,000 to monitor compliance with Marine Aquarium Council certification standards by Melanesia’s marine aquarium industry (over three years). www.reefcheck.org

Royal Government of Bhutan, Ministry of Agriculture, Thimphu, Bhutan
$1,500,000 to establish the Ugyen Wangchuck Institute of Environmental and Forestry Studies (over three years). www.moa.gov.bt

SeaWeb, Washington, D.C.
$150,000 in support of communications training and activities to strengthen marine conservation in Fiji (over three years). www.seaweb.org

Secretariat of the Pacific Community, Noumea, New Caledonia
$300,000 to promote sound government policies in fisheries management that meet local needs for marine resource use (over three years). www.spc.int

South Pacific Regional Environment Program, Apia, Samoa
$115,000 for activities to improve management of inshore fisheries by building capacity at the community and government department levels (over two years). www.sprep.org.ws

University of Queensland, Centre for Marine Studies, Brisbane, Australia
$200,000 to demonstrate and test community co-management systems to protect the coral reefs of Marovo Lagoon in the Solomon Islands (over three years). www.marine.uq.edu.au
University of the South Pacific, Suva, Fiji
$800,000 to promote community-based marine management in the South Pacific region by acting as the focal point for the Locally Managed Marine Area Network (over three years). www.usp.ac.fj

Wetlands International-Oceania, Canberra, Australia
$210,000 to facilitate the responsible use and management of marine resources through stakeholder training and the establishment of locally managed marine areas (over three years). www.wetlands.org

World Wide Fund for Nature, South Pacific Programme, Suva, Fiji
$400,000 for activities to enhance the effectiveness of locally managed marine areas (over three years). www.wwf-pacific.org.fj

Wetlands International-Oceania, Canberra, Australia
$210,000 to facilitate the responsible use and management of marine resources through stakeholder training and the establishment of locally managed marine areas (over three years). www.wetlands.org

WorldFish Center, Penang, Malaysia
$195,000 to analyze information collected by the Locally Managed Marine Area Network on coral reef management and disseminate it through the ReefBase database. www.reefbase.org

LATIN AMERICA

BirdLife International, Cambridge, United Kingdom
$95,000 in support of strengthening the Cuban network of Important Bird Areas (over three years). www.birdlife.net

Caribbean Natural Resources Institute, Port of Spain, Trinidad and Tobago
$60,000 for strategic planning to strengthen participatory conservation and sustainable development capacity in the Caribbean. www.canari.org

Centro Ecuatoriano de Derecho Ambiental, Quito, Ecuador
$100,000 to implement a decentralized environmental management system, in coordination with the Ecuadorian Ministry of Environment (over two years). www.ceda.org.ec/indexi.htm

Cornell University, Cornell Laboratory of Ornithology, Ithaca, New York
$350,000 in support of training and monitoring for conservation and management of natural resources in Cuban protected areas (over three years). www.birds.cornell.edu

Environmental Defense Fund, New York, New York
$250,000 in support of building technical and administrative capacity to protect and manage coastal resources in Cuba (over three years). www.edf.org

Environmental Law Alliance Worldwide, Eugene, Oregon
$285,000 to train public interest lawyers in the Caribbean in the use of environmental law and policy for biodiversity protection (over three years). www.ela.org

Grupo Jaragua, Santo Domingo, Dominican Republic
$375,000 in support of conservation work in the Jaragua-Bahoruco-Enriquillo Biosphere Reserve in the Dominican Republic (over three years). www.geocities.com/grupojaragua/index_english.htm

Instituto del Bien Comun, Lima, Peru
$60,000 in support of the conservation and management of aquatic biodiversity in the Pachitea River Basin. www.biencomun-peru.org

Latin American Studies Association, Pittsburgh, Pennsylvania
$50,000 to support the participation of Cuban scholars in association activities (over two years). lasa.international.pitt.edu

The Nature Conservancy, Arlington, Virginia
$195,000 in support of building local capacity for public and private lands conservation in Jamaica (over three years). www.nature.org

RARE Center for Tropical Conservation, Arlington, Virginia
$325,000 in support of ecotourism enterprises development in Grenada, the Dominican Republic, and Cuba (over three years). www.rareconservation.org

United Nations Educational, Scientific and Cultural Organization, World Heritage Centre, Paris, France
$250,000 to build capacity for designating important marine World Heritage sites in the Insular Caribbean (over two years). www.unesco.org

United Nations Environment Programme, Caribbean Regional Coordinating Unit, Kingston, Jamaica
$200,000 in support of a Training of Trainers Programme for Marine Protected Areas managers in the Caribbean (over three years). www.cep.unep.org

Wildlife Conservation Society, Bronx, New York
$325,000 for technical exchange and applied research in support of the management of Cuba’s Zapata Swamp National Park and watershed (over three years). www.wcs.org

World Resources Institute, Washington, D.C.
$300,000 in support of a study on valuation of goods and services provided by coral reefs in the Caribbean (over three years). www.wri.org
RESEARCH

ARIZONA STATE UNIVERSITY, CENTER FOR ENVIRONMENTAL STUDIES, TEMPE, ARIZONA
$790,000 toward the development of an interdisciplinary research initiative on advancing conservation in a social context (over 18 months). ces.asu.edu

WWW.WWF.ORG

WORLD BANK, INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT, WASHINGTON, D.C.
$200,000 in support of the production and dissemination of local language biological field guides. www.worldbank.org

INTERNATIONAL INSTITUTE FOR POPULATION SCIENCES,
DEONAR, INDIA
$600,000 in support of a research program on young people’s sexual and reproductive health in six states in India (over four years). www.iipsindia.org

IPAS, CHAPEL HILL, NORTH CAROLINA
$250,000 for a program to expand access to safe abortion services in the state of Maharashtra, India (over two years). www.ipas.org

JHPIEGO, BALTIMORE, MARYLAND
$220,000 for a program to train general practitioners in emergency obstetric care in rural areas of India (over two years). www.jhpiego.org

MAHILA SEWA TRUST, AHMEDABAD, INDIA
$250,000 for a program to reduce maternal mortality and morbidity among self-employed women in the Ahmedabad district of Gujarat (over three years). www.sewa.org

MAMTA-HEALTH INSTITUTE FOR MOTHER AND CHILD,
NEW DELHI, INDIA
$250,000 in support of a project to decrease early marriage and early pregnancy in the state of Rajasthan (over three years). www.mamta-himc.org

POPULATION AND REPRODUCTIVE HEALTH

INDIA

ANUSANDHAN TRUST—CENTRE FOR ENQUIRY INTO HEALTH AND ALLIED THEMES, MUMBAI, INDIA
$300,000 for work to strengthen the monitoring and evaluation capacity of nongovernmental organizations working in the field of maternal mortality and morbidity and young people’s sexual and reproductive health in India (over three years). www.cehat.org

CENTRE FOR DEVELOPMENT AND POPULATION ACTIVITIES, WASHINGTON, D.C.
$250,000 in support of work to reduce maternal mortality and morbidity at the national level and in one of the Foundation’s priority states in India (over two years). www.cedpa.org

FEDERATION OF OBSTETRIC AND GYNECOLOGICAL SOCIETIES OF INDIA, MAHAPALIKA MARG, INDIA
$250,000 for a program to train general practitioners in emergency obstetric care in rural areas of India (over two years).

INSTITUTE FOR HUMAN DEVELOPMENT, NEW DELHI, INDIA
$30,000 to prepare a citizen’s report on population issues and progress in India since the 1994 International Conference on Population and Development. www.ihdindia.org

INTERNATIONAL INSTITUTE FOR POPULATION SCIENCES,
DEONAR, INDIA
$600,000 in support of a research program on young people’s sexual and reproductive health in six states in India (over four years). www.iipsindia.org

IPAS, CHAPEL HILL, NORTH CAROLINA
$250,000 for a program to expand access to safe abortion services in the state of Maharashtra, India (over two years). www.ipas.org

JHPIEGO, BALTIMORE, MARYLAND
$220,000 for a program to train general practitioners in emergency obstetric care in rural areas of India (over two years). www.jhpiego.org

MAHILA SEWA TRUST, AHMEDABAD, INDIA
$250,000 for a program to reduce maternal mortality and morbidity among self-employed women in the Ahmedabad district of Gujarat (over three years). www.sewa.org

MAMTA-HEALTH INSTITUTE FOR MOTHER AND CHILD,
NEW DELHI, INDIA
$250,000 in support of a project to decrease early marriage and early pregnancy in the state of Rajasthan (over three years). www.mamta-himc.org
**Program on Global Security and Sustainability**

**Population Council, New York, New York**

$240,000 in support of a program to develop the leadership skills of individuals working in reproductive health and sexual rights in India. [www.popcouncil.org](http://www.popcouncil.org)

**Ritinjali, New Delhi, India**

$120,000 to train school teachers in a sexuality education curriculum in two districts of Rajasthan (over two years). [www.ritinjali.org](http://www.ritinjali.org)

**Sangath, Alto Porvorim, India**

$225,000 in support of a population-based, integrated model for young people’s sexual and reproductive health in Goa (over three years). [www.sangath.com](http://www.sangath.com)

### Other Grants

**Sanskriti Pratishthan, New Delhi, India**

$10,000 to restore and preserve the art collections of the Sanskrit Museum of Indian Terracotta and the Sanskrit Museum of Everyday Art. [www.sanskritifoundation.org](http://www.sanskritifoundation.org)

### Mexico

**Afluentes, Mexico City, Mexico**

$160,000 for work to strengthen reproductive and sexual health services for young people through two existing government health programs (over three years). [www.afluentes.org](http://www.afluentes.org)

**Centro de Investigaciónes en Salud de Comitán, Comitán, Mexico**

$190,000 for activities to reduce maternal mortality and morbidity in the southern border region of Chiapas State (over three years).

**Centro Mujeres, La Paz, Mexico**

$70,000 for activities to improve sexual and reproductive health and rights among young people. [www.centromujeresmexico.org](http://www.centromujeresmexico.org)

**Chiltak, San Cristobal de las Casas, Mexico**

$110,000 for programs to improve the sexual and reproductive health of indigenous youth in Chiapas (over three years). [web.idrc.ca/en](http://web.idrc.ca/en)

**Coordinación Nacional de Mujeres de Organizaciones Civiles por un Milenio Feminista, Irapuato, Mexico**

$160,000 for efforts to improve access to legal abortion in six central states in Mexico (over three years).

**El Colegio de Mexico, Delegación Tlalpan, Mexico City, Mexico**

$75,000 in support of research on the structures of Catholic lay organizations and their activities related to reproductive health and rights (over two years). [www.colmex.mx](http://www.colmex.mx)

**ELIGE: RED DE JÓVENES POR LOS DERECHOS SEXUALES Y REPRODUCTIVOS, Mexico City, Mexico**

$120,000 for activities to increase the use of services related to sexual and reproductive health and rights in Mexico City (over three years).

**Instituto de Liderazgo Simone de Beauvoir, Mexico City, Mexico**

$150,000 to implement a distance training program for individuals working in the field of young people's sexual and reproductive health and rights (over three years). [www.isb.mx](http://www.isb.mx)

**Ipas, Chapel Hill, North Carolina**

$295,000 for efforts to increase access to legal abortion services in Mexico (over three years). [www.ipas.org](http://www.ipas.org)

**Letra S, SIDA, Cultura y Vida Cotidiana, Mexico City, Mexico**

$230,000 to increase media coverage of young people’s sexual and reproductive health and rights (over three years).

**Marie Stopes Mexico, San Cristobal de las Casas, Mexico**

$150,000 in support of in-school and community programs to improve the reproductive and sexual health of young people (over three years). [www.mariestopes.org.uk/ww/mexico.htm](http://www.mariestopes.org.uk/ww/mexico.htm)

**Nueve Lunas, Oaxaca, Mexico**

$150,000 for a project to reduce maternal deaths in Oaxaca State (over three years).

**Population Council, New York, New York**

$75,000 for a project to share international expertise on maternal mortality reduction with relevant Mexican government officials. [www.popcouncil.org](http://www.popcouncil.org)

**Sistema Nacional de Promoción y Capacitación en Salud Sexual, Mexico City, Mexico**

$300,000 for projects promoting the reproductive and sexual health and rights of young people (over three years). [www.laneta.apc.org/sisex](http://www.laneta.apc.org/sisex)

**Working Group for Safe Motherhood in Chiapas, San Cristobal de las Casas, Mexico**

$370,000 in support of a pilot model to reduce maternal mortality in Chiapas (over three years).
**NIGERIA**

**Action Health, Yaba, Nigeria**
$500,000 to implement the National Sexuality Education Curriculum in Lagos State (over three years).
www.actionhealthinc.org

**BaoBAB for Women’s Human Rights, Lagos, Nigeria**
$400,000 for work to promote the reproductive health and rights of women whose lives are governed by Sharia’h (over three years).
www.baobabwomen.org

**Center for Communication and Reproductive Health Services, Bida, Nigeria**
$215,000 to implement the National Sexuality Education Curriculum in Niger State (over two years).

**Community Life Project, Apapa, Nigeria**
$200,000 for activities to increase access to reproductive and sexual health services for out-of-school youth in Lagos State (over three years).

**Girls’ Power Initiative, Nigeria, Calabar, Nigeria**
$330,000 in support of the implementation of the National Sexuality Education Curriculum in Cross River State (over three years).

**Global Health and Awareness Research Foundation, Enugu, Nigeria**
$300,000 to implement the National Sexuality Education Curriculum in Enugu State (over three years).

**International Women’s Health Coalition, New York, New York**
$250,000 to evaluate the impact of the implementation of the National Sexuality Education Curriculum in Lagos State, Nigeria (over 18 months).
www.iwhc.org

**Pathfinder International, Watertown, Massachusetts**
$690,000 for a program to develop leadership skills in individuals working for the promotion of young people’s sexual and reproductive health and the reduction of maternal mortality and morbidity in Nigeria (over three years).
www.pathfind.org

**Population Council, New York, New York**
$30,000 to conduct research on married adolescents in northern Nigeria.
www.popcouncil.org

**Youth, Adolescent, Reflection and Action Center, Jos, Nigeria**
$324,000 to implement the National Sexuality Education Curriculum in Plateau State (over three years).

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**Fund for Leadership Development—Nigeria**

**Safiya Abdullahi, Sokoto, Nigeria**
$32,000 for a study of reproductive health and rights perceptions of traditional Sokoto city girls.

**Hajiya Asmau Ahmed, Kano, Nigeria**
$32,000 for a project to promote better reproductive health awareness for women in purdah.

**Ter Akaa, Gboko, Nigeria**
$32,000 for an HIV/AIDS awareness campaign emphasizing responsible sexual behavior among young people.

**Ibrahim Yohanna Garba, Jos, Nigeria**
$32,000 for a project to increase HIV/AIDS awareness among young people through the use of music.

**Ima Abit Kashim, Abuja, Nigeria**
$32,000 for a project to build the capacity of Muslim groups to increase awareness of HIV/AIDS.

**Maureen Lance-Onyewu and Yahuza Mohammed Iliya, Jos, Nigeria**
$44,000 for a study of the difficulties faced by rural girls seeking reproductive health services.

**Joseph Olumuyiwa Monehin, Ilorin, Nigeria**
$32,000 for a project to improve reproductive health knowledge and behavior among adolescent tailor apprentices.

**Williams Ezinwa Nwagwu, Ibadan, Nigeria**
$32,000 for a project to review the cultural practice of Di Nwanna and its impact on young people.

**Mojisola Aderonke Odeku, Lagos, Nigeria**
$32,000 for a project to reduce maternal mortality through improved education about potential pregnancy complications.

**David Olanrewaju Olayemi, Ilorin, Nigeria**
$32,000 for a project to improve adolescent health in Kwara State through educational programs in the secondary schools.

**Lawrence Omo-Aghoja, Benin City, Nigeria**
$32,000 for a program to increase women’s access to post-abortion care and family planning in the Niger Delta.

**Cheristy Bolanle Oyebola, Lagos, Nigeria**
$32,000 for a project to increase male involvement in making motherhood safer.

**Sherifat Taleat-Abayomi, Ibadan, Nigeria**
$32,000 for a project to integrate sexuality education in the Quranic school curriculum for Muslim children.
INTERNATIONAL

Center for Health and Gender Equity, Takoma Park, Maryland
$375,000 in support of activities to strengthen U.S. international policies on reproductive and sexual health (over three years). www.genderhealth.org

Center for Reproductive Rights, New York, New York
$502,500 in support of the International Legal Program (over three years). www.crrp.org

Center on Budget and Policy Priorities, Washington, D.C.
$70,000 in support of an exploratory dialogue on applied budget analysis as a tool to advance reproductive health. www.cbpp.org

Coalition for Women’s Economic Development and Global Equality, Washington, D.C.
$100,000 in support of activities pertaining to the Millenium Challenge Account, a program developed by the Bush administration to guide international aid efforts. www.womensedge.org

European NGOs for Sexual and Reproductive Health and Rights, Population and Development, London, United Kingdom
$250,000 for efforts to increase the effectiveness of its member organizations (over 32 months). www.eurongos.org

Global Health Council, Washington, D.C.
$30,000 in support of the council’s 2004 annual conference. www.globalhealth.org

Harvard University, School of Public Health, Cambridge, Massachusetts
$220,000 for the development of a global maternal mortality and morbidity policy model. www.hsph.harvard.edu

Instituto Promundo, Rio de Janeiro, Brazil
$495,000 in support of pilot tests in Mexico and India of a sexual and reproductive health initiative for young people (over three years). www.promundo.org.br

INTERNATIONAL PLANNED PARENTHOOD FEDERATION, London, United Kingdom
$450,000 to build the capacity of its member associations to enhance governance, management, and quality services (over three years). www.ippf.org

INTERNATIONAL WOMEN’S HEALTH COALITION, New York, New York
$1,000,000 in support of general operations (over three years). iwhc.org

POPULATION COUNCIL, New York, New York
$50,000 in support of an endowment for the Policy Research Division. www.popcouncil.org

RED DE SALUD DE LAS MUJERES LATINOAMERICANAS Y DEL CARIBE, Santiago, Chile
$90,000 in support of activities focused on advocacy and capacity building. www.reddesalud.org

SYRACUSE UNIVERSITY, MAXWELL SCHOOL OF CITIZENSHIP AND PUBLIC AFFAIRS, Syracuse, New York
$125,000 in support of historical case studies of the political dynamics of safe motherhood policy in Nigeria, India, and globally (over 18 months). www.maxwell.syr.edu/campbell

UNITED NATIONS POPULATION FUND, New York, New York
$250,000 for activities to promote policymakers’ use of linkages among population dynamics, reproductive health, and poverty reduction. www.unfpa.org

UNIVERSITY OF MICHIGAN, Ann Arbor, Michigan
$477,000 to establish ExpandNet, a network of health professionals seeking to increase the use of successful reproductive health interventions (over three years). www.umich.edu

WOMEN’S GLOBAL HEALTH IMPERATIVE, UNIVERSITY OF CALIFORNIA, SAN FRANCISCO, San Francisco, California
$30,000 for the analysis of a technique to reduce maternal deaths from hemorrhage in Egypt. www.wghi.org
HUMAN RIGHTS AND INTERNATIONAL JUSTICE

ALTUS, The Hague, Netherlands
$700,000 in support of general operations (over two years). www.altus.org

AMERICAN SOCIETY OF INTERNATIONAL LAW, Washington, D.C.
$300,000 in support of the project International Law Within Nations: Fostering a Multilevel Approach to Rights and Governance (over three years). www.asil.org

COLUMBIA UNIVERSITY, School of International and Public Affairs, New York, New York
$170,000 in support of preparatory activities for the establishment of Security Council Report. www.sipa.columbia.edu

DEPAUL UNIVERSITY COLLEGE OF LAW, International Human Rights Law Institute, Chicago, Illinois

DEPAUL UNIVERSITY COLLEGE OF LAW, International Human Rights Law Institute, Chicago, Illinois
$85,000 in support of participation by the least-developed countries in the meeting of the International Criminal Court Assembly of States Parties. www.law.depaul.edu/ihrl

HARVARD UNIVERSITY, John F. Kennedy School of Government, Carr Center for Human Rights Policy, Cambridge, Massachusetts
$193,000 to review the state of the field of human rights law and advocacy. www.ksg.harvard.edu/cchrp

HENRY L. STIMSON CENTER, Washington, D.C.
$125,000 in support of the project U.S. Military Perspectives on the International Criminal Court. www.stimson.org

HUMAN RIGHTS FIRST, New York, New York
$1,200,000 in support of general operations (over three years). www.humanrightsfirst.org

INTERNATIONAL RESCUE COMMITTEE, New York, New York
$225,000 in support of emergency response to humanitarian crises around the world (over three years). www.theirc.org

INTERNATIONAL RESCUE COMMITTEE, New York, New York
$50,000 for efforts to respond to the humanitarian crisis in Darfur, Sudan. www.theirc.org

NEW YORK UNIVERSITY, Center on International Cooperation, New York, New York
$378,000 in support of the Project on International Courts and Tribunals (over three years). www.cic.nyu.edu

PHYSICIANS FOR HUMAN RIGHTS, Boston, Massachusetts
$850,000 in support of general operations (over three years). www.phrusa.org

PROJECT PLOUGHSHARES, Waterloo, Canada
$100,000 in support of a regional meeting in southern Africa on the Responsibility to Protect report and a briefing for decision makers in the African Union. www.ploughshares.ca

REFUGEES INTERNATIONAL, Washington, D.C.
$225,000 in support of the Conflict Resolution and Prevention program (over three years). www.refugeesinternational.org

STichting Institute for International Criminal Investigations Foundation, The Hague, Netherlands
$250,000 in support of training and coordination (over two years). www.iici.info

UNITED NATIONS, New York, New York
$150,000 in support of the High-Level Panel on Threats, Challenges, and Change. www.un.org

UNIVERSITY OF BRITISH COLUMBIA, Liu Institute for Global Issues, Vancouver, Canada
$100,000 for activities in northern Uganda to connect local actors with international justice efforts. www.ligi.ubc.ca

UNIVERSITY OF NOTTINGHAM SCHOOL OF LAW, Human Rights Law Centre, Nottingham, United Kingdom
$28,000 in support of a training program on the International Criminal Court. www.nottingham.ac.uk/law/hrlc/index.html
MEXICO

Centro de Derechos Humanos, Fray Francisco de Vitoria,
Mexico City, Mexico
$120,000 in support of legal assistance and the development and monitoring of the National Human Rights Program (over three years).

Comisión Mexicana de Defensa y Promoción de los Derechos Humanos, Mexico City, Mexico
$190,000 for activities to strengthen human rights in Mexico (over three years).

Red Nacional de Organismos Civiles de Derechos Humanos, “Todos los Derechos para Todos,”
Mexico City, Mexico
$340,000 in support of activities to improve human rights in 20 Mexican states (over three years). www.redtdt.org.mx

Sin Fronteras, Mexico City, Mexico
$300,000 in support of activities to strengthen human rights protection for migrants and refugees in Mexico (over three years). www.sinfronteras.org.mx

NIGERIA

Ahmadu Bello University, Faculty of Law, Centre for Islamic Legal Studies, Zaria, Nigeria
$110,000 in support of public education on Shariah criminal procedure in the northern states of Nigeria.

Center for Law Enforcement Education, Ikeja, Nigeria
$475,000 in support of activities to increase police accountability in Nigeria (over three years). www.cleen.org

Centre for Research and Documentation, Kano, Nigeria
$50,000 in support of a project on conflict management and the media in Nigeria.

Civil Liberties Organisation, Ikeja, Nigeria
$230,000 to research and publish information on human rights violations in Nigeria (over two years).

Federal Ministry of Justice, Abuja, Nigeria
$200,000 in support of modernizing the administration of the criminal justice system (over two years).

Institute of Human Rights and Humanitarian Law, Port Harcourt, Nigeria
$200,000 in support of work to strengthen transparency and accountability relating to public oil revenues in the Niger Delta (over three years). www.kabissa.org

Justice Development and Peace Commission, Catholic Diocese of Ondo, Nigeria, Akure, Nigeria
$25,000 in support of a project that addresses human rights violations resulting from illegal and extended pretrial detentions.

Legal Defence and Assistance Project, Anthony Village, Nigeria
$350,000 for a project to train state prosecutors as a means of improving the administration of criminal justice in Nigeria (over three years). www.kabissa.org

National Human Rights Commission, Abuja, Nigeria
$300,000 to implement the National Action Plan for the Promotion and Protection of Human Rights in Nigeria (over two years).

Nigeria Police Force, Abuja, Nigeria
$300,000 for activities to increase collaboration between civil society and police in Nigeria. www.nigeriapolice.org

Supreme Court of Nigeria, Abuja, Nigeria
$70,000 to improve library databases and expand technical capacity.

RUSSIA

Center for the Promotion of International Defense, Moscow, Russia
$180,000 in support of activities to improve access to the European Court of Human Rights by Russian citizens (over three years).

Center for the Support of Democratic Youth Initiatives, Perm, Russia
$210,000 in support of activities to promote the rights of young men of conscript age (over three years).

Charitable Foundation in Support of Civil Society Initiatives “Fulcrum Foundation,” Moscow, Russia
$240,000 in support of a regranting program to promote human rights activities in 13 priority regions in the Russian Federation (over three years).

Civic Human Rights League, Rostov-on-Don, Russia
$50,000 for activities to protect the rights of foreign students in southern Russia (over two years).

Dos’e na Tsenzuru, Moscow, Russia
$240,000 in support of a human rights journal and for a special quarterly publication about human rights violations by law enforcement personnel (over three years).
Fund Konstituzia, Moscow, Russia
$135,000 in support of the Bulletin of Public Law, a journal about Russian and European human rights jurisprudence (over three years).

Kazan Human Rights Center, Kazan, Russia
$180,000 in support of activities to protect human rights in Tatarstan, Chuvashia, Samara, and Ulyanovsk (over three years).

London Metropolitan University, European Human Rights Advocacy Centre, London, United Kingdom
$300,000 for activities to promote access to the European Court of Human Rights in the Russian Federation (over three years). www.londonmet.ac.uk/ehrac

MITACOM Foundation for the Development of Social Responsibility, Moscow, Russia
$40,000 in support of a television series on democracy in America and associated outreach activities.

 Mothers in Defense of the Rights of Those Arrested, Under Investigation and Convicted, Krasnodar, Russia
$50,000 in support of activities to reduce police abuse in the Krasnodar region (over two years).

Nizhnii Novgorod Regional Non-Governmental Organization “Committee Against Torture,” Nizhnii Novgorod, Russia
$270,000 in support of a campaign against police abuse (over three years).

Novorossiisk City Charitable NGO “FRODO,” Krasnodar Region, Russia
$75,000 in support of activities to reduce ethnic discrimination and xenophobia in the Krasnodar region (over two years).

Perm Regional Human Rights Center, Perm, Russia
$225,000 in support of activities to stop the use of torture by law enforcement agencies (over three years).

Rostov Center for International Defense, Rostov-on-Don, Russia
$60,000 in support of activities promoting the use of the norms of the European Convention on Human Rights in the domestic Russian justice system (over two years).

Southern Wave Creative Union, Krasnodar, Russia
$105,000 in support of activities to protect human rights in the Krasnodar region (over three years).

Sutiazhinik Public Association, Ekaterinburg, Russia
$100,000 in support of an Internet training center and other training, legal research, and legal defense activities (over two years).

Women of the Don Region, Novocherkassk, Russia
$150,000 in support of activities to combat police abuse in Novocherkassk (over three years).

OTHER GRANTS

$1,050,000 in support of the Global Policy Program (over three years). www.ceip.org

City University of New York, Ralph Bunche Institute for International Studies, New York, New York
$150,000 in support of the final phase of the United Nations Intellectual History Project. web.gc.cuny.edu/RalphBuncheInstitute

Global Commission on International Migration, Geneva, Switzerland
$300,000 in support of the Policy Analysis and Research Programme. www.gcim.org

Yale University, Center for the Study of Globalization, New Haven, Connecticut
$250,000 in support of the online magazine YaleGlobal (over three years). www.ycsg.yale.edu
Universities and Scholarly Infrastructure in the Russian Federation and Nigeria

Nigeria

Ahmadu Bello University, Zaria, Nigeria
$50,000 in support of the purchase of science books.

Bayero University, Kano, Nigeria
$50,000 in support of a computer revolving loan scheme. www.kanoonline.com

Bayero University, Kano, Nigeria
$3,000,000 in support of staff development and the refurbishing and upgrading of university facilities (over three years). www.kanoonline.com

New School University, Graduate Faculty of Political and Social Science, New York, New York
$338,000 for a project to strengthen university research libraries in Africa through journal subscriptions (over two years). www.newschool.edu

New York University, Steinhardt School of Education, New York, New York
$188,000 to coordinate the Foundation Partnership for Higher Education in Africa (over two years). education.nyu.edu

Nigeria Higher Education Foundation, New York, New York
$385,000 for efforts to build the fundraising and development capacity of Nigerian universities.

University of Ibadan, Ibadan, Nigeria
$3,400,000 in support of work to strengthen the human capital, institutional facilities, and governance system of the university (over three years). www.ui.edu.ng

University of Illinois at Urbana-Champaign, Champaign, Illinois
$45,000 for a project to build the capacity of selected university libraries in Nigeria. www.uiuc.edu

University of Port Harcourt, Port Harcourt, Nigeria
$75,000 in support of the purchase of science laboratory equipment. www.uniport.edu.ng

Russia

American Councils for International Education, Washington, D.C.
$200,000 in support of the PhD and Gender Studies programs and distance learning initiatives of the European Humanities University International. www.americancouncils.org

American Councils for International Education, Washington, D.C.
$700,000 in support of the PhD and Gender Studies programs and distance learning initiatives of the European Humanities University International (over two years). www.americancouncils.org

American Friends of the New Economic School, University Park, Pennsylvania
$1,250,000 in support of recruitment and retention of qualified, full-time faculty members and outreach activities (over five years).

Center for Anthropological Research, Krasnodar, Russia
$95,000 in support of research on social transformation in the rural communities of the Krasnodar region (over two years).

Center for Russian Environmental Policy, Moscow, Russia
$450,000 in support of new mechanisms for developing and implementing Russian environmental policy (over three years).

Centre for Independent Social Research, St. Petersburg, Russia
$375,000 in support of activities to advance sociological studies in Russia (over three years).

European University at St. Petersburg, St. Petersburg, Russia
$1,450,000 in support of graduate training and research in the social sciences (over five years).

JSTOR, New York, New York
$207,000 in support of electronic access to archived journals in the sciences, social sciences, and humanities for selected universities in Russia (over three years). www.jstor.org
SUPPORT FOR INDIVIDUAL SCHOLARS

During the year the Foundation made grants totaling $1,007,300 to 64 individuals in the Russian Federation and post-Soviet states for research and writing projects with practical applications for policy-making and society. The grants focused on four areas: human rights, environment and society, peace and security, and law and society.

Natalia Leonidovna Antonova, Ekaterinburg, Russia
“Realization of Patients’ Rights under a System of Obligatory Medical Insurance (The Example of Sverdlovsk Region).”

Esmira Sadulla kyzy Asadullaeva, Baku, Azerbaijan

Irina Borisovna Baldaeva, Ulan-Ude, Russia
“Socio-Economic and Ethnic Aspects of Homelessness in the Transitional Period (Based on Materials of Eastern Siberia).”

Maria Pavlovna Belousova, Barnaul, Russia
“Special Features of the Institutionalization of the Office of the Ombudsman in Russia’s Regions.”

Dmitri Dmitrievich Bogolavskii, Moscow, Russia
“Russia’s Indigenous Peoples of the North: A Right to Life, the Demographic Situation.”

Taisia Ivanovna Budnikova, Almaty, Kazakhstan

Abdulgamid Osmanovich Bulatov, Moscow, Russia
“The Transformation of Sufism in the North Caucasus (Dagestan, Ingushetia, Chechnya) in the Post-Soviet Period and Its Influence on the Region’s Ethnic and Political Situation.”

Anton Leonidovich Burkov, Ekaterinburg, Russia
“Using the Courts to Defend the Rights of Citizens from Illegal Normative Acts.”

Denis Aleksandrovich Dirin, Barnaul, Russia
“An Evaluation of the Aesthetic Resources of the Landscapes of the Ust-Koksa District in the Altai Republic with Regard to Improving Their Use for Recreational Purposes.”

Natia Georgievna Dzhalabadze, Tbilisi, Georgia
“The ‘Chechen Phenomenon’ in the Reality of Georgia.”

Lavrenti Mamievich Dzhaniashvili, Tbilisi, Georgia
“The Problem of Social Isolation and the Prospects for Overcoming Alienation (An Ethno-Sociological Study Based on the Example of the Population Deported from Southern Georgia in 1944).”

Uran Zhumabekovich Ergeshbaev, Osh, Kyrgyzstan
“External Labor Migration of the Population of Kyrgyzstan and Its Socio-Economic Consequences.”

Aigul Begenovna Esimova, Chimbent, Kazakhstan
“Special Features of Reproductive Behavior and the Problem of Realizing Women’s Reproductive Rights in Kazakhstan.”

Vasili Arsenievich Fedorenko, Odessa Region, Ukraine
“Ecology and Political Authority in Post-Soviet Ukraine: An Anatomy of the National Campaign Against the Construction of a Navigable Canal through the Internationally Protected Ecological Reserve of the ‘Danube Delta’ and the Lessons to be Learned.”

Akramsho Saidshoevich Feraliev, Khoreg, Tajikistan
“Conservation and Reintroduction of a Diversity of Wild, Rare and Endangered Fruit- and Nut-Bearing Species in the Pamir: Development of Effective Practical Steps.”

Boris Maksimovich Firsov, St. Petersburg, Russia
“The Mental Worlds of the Contemporary Russian Population.”

Iagfar Zakirovich Garipov, Kazan, Russia
“The Socialization of Muslim Youth in the Context of Contemporary Islamic Radicalism: The Case of the Students and Graduates of Islamic Religious Schools and Institutes of Higher Education in Tatarstan.”
Vladimir Ivanovich Il’in, Moscow, Russia
“The History of Science as the Stories of Scientists (The History of Russian Biological Stations in the White Sea Region and Their Role in the Development of Marine Biology and in the Growth of Ecological Consciousness in Russian Society).”

Lidia Ivanovna Grafova, Moscow, Russia
“The Role of the Mass Media in the Development of the Migrants’ Movement in Russia.”

Vladimir Ivanovich Il’in, St. Petersburg, Russia

Svetlana Vladlenovna Kardinskaia, Moscow, Russia

Oksana Vladislavovna Karpenko, Moscow, Russia
“For a project to improve reproductive health knowledge and behavior among adolescent tailor apprentices.”

Dmitrii Nikolaevich Kavtaradze, Moscow, Russia
“The Concept of the Ecopolis (Ecocity) and its Realization in Russia.”

Markval Iossifovna Kharshiladze, Tbilisi, Georgia
“Social Attitudes as a Determining Factor in Intercultural Relationships in Tbilisi.”

Olga Borisovna Khristoforova, Moscow, Russia
“Demonological Discourse’ in the Post-Soviet Village: Socio-Cultural Functions (Based on Examples of Two Confessional Communities).”

Irina Viktorovna Kuchvalskaya, Grodno, Belarus
“The Legal Status of Persons Sentenced to the Death Penalty or Life Imprisonment: International Standards and the Belarusian Reality.”

Evgenii Valerievich Lopatin, Syktyvkar, Russia

Viktor Aleksandrovich Los’, Moscow, Russia
“Why Doesn’t the Russian Political Elite Adopt a State Strategy for Sustainable Development?”

Sergei Miroslavovich Markedonov, Moscow, Russia

Oksana Viktorovna Marynych, Almaty, Kazakhstan
“Assessment of the Current Condition of Unused Lands in the Kazakhstan Steppe and Elaboration of Recommendations for Their Ecological Rehabilitation (The Case of the Nauruzum District of Kunstanai Region).”

Oleg Vladimirovich Menialho, Krasnoiarsk, Russia
“Reforestation in Siberia and Global Climate Change: A Challenge for Sustainability.”

Aleksei Andreevich Mikhailiuk, Kerch, Ukraine
“Fisheries Regulation in Ukraine: Compliance with International and National Legislation and Recommendations for Improvement and Legal Education.”

Joseph Olumuyiwa Moniehin, Ilorin, Nigeria
For a project to improve reproductive health knowledge and behavior among adolescent tailor apprentices.

Galina Alekseevna Monusova, Moscow, Russia
“The Insulted and Humiliated: Marginals in the Labor Market.”

Salikh Kadyrbekovich Murzaev, Bishkek, Kyrgyzstan
“The Informational Openness of the Authorities in Kyrgyzstan in the Context of Citizens’ Right to Information.”

Aleksei Andreevich Muzin, St. Petersburg, Russia

Marina Vasil’evna Naboka, Kiev, Ukraine

Sergei Valerievich Naidenko, Moscow, Russia
“Development of Techniques for Captive Breeding of Species with Reflex Ovulation and Their Application to the Conservation of Rare Species.”

Inna Borisovna Nazarova, Moscow, Russia

Bela Anatolievna Nikitina, Samara, Russia
“The Development of a Market for Waste in the Samara Region: How to Improve Enterprises in Effective Waste Management.”

Irina Gennadievna Nikolaeva, Cheboksary, Russia
“Realization of the Rights and Responsibilities of Fathers After Divorce.”

Saodat Kuzieva Olimova, Dushanbe, Tajikistan
“Spiritual Leaders in the Contemporary Muslim Society of Central Asia.”

Stanislav Evgenievich Panin, Penza, Russia
“Prostitution in Russia: Women, Society and Public Policy (From the Mid-19th through the 20th Centuries).”

Mark Valentinovich Pestov, Nizhni Novgorod, Russia
“The Study, Protection and Popularization of the Unique Herpetocomplexes of the Lower Volga.”

Marina Mikhailovna Polivanova, Moscow, Russia
“Psychological Implications of the Violation of the Rights of Juvenile Delinquents.”

Vladimir Andreevich Popov, Moscow, Russia

Olga Viacheslavovna Pospeleva, Arkhangelsk, Russia
“A Gender Analysis of Mass Media in Arkhangelsk.”

Tatiana Borisovna Riabova, Ivanovo, Russia
“Gender in the Political Discourse of Contemporary Russian Society.”

Tatiana Vasil’evna Riazanova, Perm, Russia
“A Study of the Reasons for Refusing Social Protection by Female Victims of Violence.”

Pavel Vasil’evich Romanov, Sanator, Russia
Elena Iuieva Sadovskaia, Alma-Ata, Kazakhstan
“Labor Migration in Kazakhstan: A Factor of Social Development or Social Destabilization?”

Leisna Nalieva Salakhadino, Krasnodar, Russia
“Reproductive Health, Reproductive Rights and Sexuality in the Discourse of Television Programs in Russia and Tatarstan.”

Mikhail Valentinovich Savva, Krasnodar, Russia
“The Rights and Interests of Representatives of the ‘New Diasporas’ in the Views of Local Communities (The Case of Krasnodar Region).”

Elena Alekseevna Shumilova, Kazan, Russia
“Religion and the Discourse of Nationalism and Tolerance in the Russian-Language Internet” (over 18 months).

Mikhail Mikhailovich Sokolov, St. Petersburg, Russia
“Reasons for the Spread of the New Right Ideology Among Young Intellectuals in Contemporary Russia.”

Sergei Aleksandrovich Soloviev, Onis, Russia
“Disappearing Birds of Prey and Owls of the Irtysh Region: The Study, Protection and Reintroduction of Siberian Eagles and Owls.”

Suryun-Khanda Dashinmaeva Syrtypova, Ulan-Ude, Russia
“The Objects of Traditional Religions of the Peoples of the Bajkal Region in the Local Ecosystem.”

Azghana Petrovna Topchina, Nabi-birsk, Russia
“Political and Social Reactions to the Self-Determination of Indigenous Peoples of the Altai Republic.”

Olga Dmitrievna Tsepolova, St. Petersburg, Russia
“Nuclear Cities in Russia: Prospects of Lowering Environmental Risks (The Case of Sosnovy Bor, Leningrad Region).”

Irina Shotayeva Tskhovrebashvili, Tbilisi, Georgia
“Research into the Problem of Domestic Violence Against Women in Georgia.”

Dolgor Iampilovna Tubanova, Ulan-Ude, Russia
“Conservation of the Locally Endemic Legume Species Vicia Tsydenii Malysch (Fabaceae) and the Search for Methods of Its Application in Combating Desertification.”

Petr Dmitrievich Vengerov, Voronezh, Russia

Tatiana Nikolaevna Vinogradova, Moscow, Russia
“A Study of Orchids in the Early Stages of Their Development in Wild Habitats in Relation to Their Conservation.”

Irina Ivanovna Volkova, Tomsk, Russia
“Altai Mountain Bogs and Their Role in the Sustainable Development of the Region.”

Vitalii Anatolievich Zaitsev, Iaroslavl, Russia

Research and Writing Competition

The Foundation awarded $1,989,000 in support of research and writing projects that explore the development of improved understanding of key topics in global security and sustainability, and that broaden and strengthen the community of scholars engaged in work on these issues. Grants were awarded in 2004 on the topics of migration and refugees, and technological change and global security and sustainability.

Rebecca Neaera Abers, Brasilia, Brazil and Johns Hopkins University, Department of Political Science, Baltimore, Maryland
“The Politics of Stakeholder Governance: Political Sustainability and Watershed Committees in Brazil.”

Wale Orobade Ebenezer Aderanwi, Cambridge, United Kingdom
“Between the State and ‘Western Union’: Migration, Transnational Resource Flow and the Paradoxes of Citizenship in Nigeria.”

Mikhail A. Alexseev and Sergey V. Goussov, San Diego, California
“The Number Game: Sources of Public Support for Anti-Migrant Exclusionism in Post-Soviet Russia.”

Avner Cohen, Silver Spring, Maryland
“Israel’s Last Taboo: Nuclear Opacity, Democratic Governance and the Non-Proliferation Regime.”

Alessandra di Maio, Palermo, Italy
“The Narration of Immigration in Contemporary Italy: Migrants, Refugees and Asylum Seekers in Legal and Literary Texts.”

William J. Drake, Onex, Switzerland
“The Transformation of the Global Communications Order.”

George Washington University, Washington, D.C.
“Trans-Generational Displacement and Its Socio-Demographic Consequences: Urbanization and Post-Conflict Displacement in War-Torn Angola.”

Elizabeth Grossman, Portland, Oregon
“High Tech Trash: The Environmental Impacts of High Technology.”

Sushma Joshi, Kathmandu, Nepal
“Cheli-Beti: Discourses of Trafficking and Constructions of Gender, Citizenship, and Nation in Modern Nepal.”

Rey Koslowski, Princeton, New Jersey
“International Migration and Border Control in the Information Age: European, Transatlantic and Global Dimensions.”

Gretchen Kushner-Quboz and Gabriela Diaz Prieto, Coyocacan, Mexico
Gallya Lahav, East Setauket, New York

Abraham Lustgarten, Brooklyn, New York
“The Impact of Trans-Regional Railway Development on Ethnic Migration and Cultural Sovereignty in Tibet.”

Anna Maciejko, Brwinow, Poland and Zuzanna Olszewska, Oxford, United Kingdom
“Flight from Atrocity: Social, Legal and Political Dimensions of the Influx of Chechen Refugees into Central Europe.”

Joseph Masco, Chicago, Illinois
“The Nuclear Public Sphere: An Anthropology of U.S. Technology and Discourse.”

Tara J. Melish, Washington, D.C.

Robert Nelson, Princeton, New Jersey
“New Nuclear Weapons and the Future of the Nuclear Testing Moratorium.”

Klaus Neumann, Victoria, Australia
“Local Public Policy Responses to Migrants, Refugees and Asylum Seekers in a Global Context: An Australian Case Study.”

J. O. OUCHO and N. O. AMA,
Gaborone, Botswana

Queen’s University Belfast, Research and Regional Services, Belfast, United Kingdom
“Preventing the Malign Misuse of 21st Century Chemistry: How to Strengthen the Prohibitory Norm Against Chemical Weapons?”

David Spener, San Antonio, Texas
“Migrant-Smuggling on the Tex-Mex Border: Slave Trade or New Underground Railroad.”

Syracuse University, Syracuse, New York
“ Stateless by Geographical Design: The Shifting Relationships between Migrants, Refugees and States.”

Tufts University, Feinstein International Famine Center, Medford, Massachusetts
“Forced Migration and the New African City: Transnational Livelihoods and Politics in Maputo and Dar Es Salaam.”

Tulane University Health Sciences Center, New Orleans, Louisiana

University of Colorado at Boulder, Boulder, Colorado
“Alternative Consequences of Migration for Land Use and Conservation in Northern Tanzania.”

University of Colorado at Boulder, Boulder, Colorado
“Contesting State Development: Migration, Markets and the Transformation of Tibetan Landscapes and Livelihoods.”

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### Summary of Grants Authorized 2004

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>International Peace and Security</td>
<td>$ 9,960,000</td>
</tr>
<tr>
<td>Conservation and Sustainable Development</td>
<td>$ 13,890,000</td>
</tr>
<tr>
<td>Population and Reproductive Health</td>
<td>$ 13,801,500</td>
</tr>
<tr>
<td>Human Rights and International Justice</td>
<td>$ 14,559,000</td>
</tr>
<tr>
<td>Universities and Scholarly Infrastructure in the Russian Federation and Nigeria</td>
<td>$ 15,330,300</td>
</tr>
<tr>
<td>Research and Writing Competition</td>
<td>$ 1,989,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$69,529,800</strong></td>
</tr>
</tbody>
</table>
Grantmaking Activities
Program on Human and Community Development
Samuel Mockbee was an architect who erased the boundary between experimental design and social consciousness. In 1993, he co-founded Auburn University's Rural Studio, a program that combines the teaching of architecture with a commitment to public service. Using readily available — often salvaged or recycled — materials, he and his students constructed striking homes and community centers that bring the benefits of inspired design to the residents of Alabama's most remote counties. One such residence, the Goat House, takes its name from the animals that lived there when it was a concrete block shed.

MacArthur Fellow, 2000

Goat House, 1998

*deceased 2001
The Foundation is committed to the development of successful individuals and strong communities. These interdependent goals envision individuals who enjoy mental and physical health, realize their creative and productive potential, and add value to their communities. In turn, strong communities, within and beyond their boundaries, contain webs of personal and institutional relationships that encourage individual growth, provide economic opportunity, and encourage participation in civic life.

**COMMUNITY CHANGE**

The Foundation supports efforts to strengthen communities for the benefit of individuals and families and for the positive contribution that such communities make to their cities and regions. Its primary focus is comprehensive revitalization of 16 Chicago neighborhoods through a partnership with the Chicago office of the Local Initiatives Support Corporation (LISC). The Foundation also awards grants to a small number of organizations to work across communities on issues such as financial literacy, public safety, employment, and home ownership; for documentation, evaluation, and communications; and for research on community dynamics.

The Foundation also supports community development on a national scale through its investment and involvement in Living Cities: The National Community Development Initiative, which channels funds from financial and philanthropic organizations and agencies of the federal government to support community development efforts in 23 U.S. cities. Living Cities also focuses on issues related to national urban policy.

**STABLE AND AFFORDABLE HOUSING**

The Foundation supports three efforts to improve access to stable and affordable housing. The first is public housing transformation in Chicago. The second is preservation of affordable rental housing across the country, through the “Window of Opportunity,” a $50 million grant and program-related investment initiative designed to facilitate new ownership and preservation of affordable rental housing; to call attention to the importance of rental housing; and to stimulate new policies that preserve and expand the nation’s stock of affordable rental units. The third entails selected projects and research related to housing policy. Grantmaking reflects the Foundation’s view that a stock of affordable housing is essential to a vibrant and competitive city, and to successful human development.

The premise of the Program on Human and Community Development is that demonstrable improvement in the human condition requires systemic and sustainable change. The Foundation has selected a set of issues on which to focus its grantmaking strategies. These include strengthening communities and enhancing the competitiveness of regions, improving teaching and learning, increasing access to stable and affordable housing, improving juvenile justice, and advancing policies that promote mental health.

In addition to its grantmaking, the Foundation provides low-cost loans and other financial tools through program-related investments (see page 44).

As an essential element of strengthening communities and expanding opportunities for all, the Foundation is concerned about people who are in trouble, in need, or face obstacles that impede their full participation in society. Evidence increasingly shows that effective efforts on behalf of such individuals benefit society as a whole.
REGIONAL POLICY AND PRACTICE

Research and practical experience indicate that the interests of cities and their regions are increasingly interdependent, and that regional solutions are now required for what were once considered “local” problems. The Foundation’s grantmaking is intended, through support for research and practice, to build the impetus and capacity for regional decision making in metropolitan Chicago and in South Florida, and to foster the application of research about economic competition and social, economic, demographic, and technological challenges to such decision making across the country.

JUVENILE JUSTICE

The way in which young people are treated in the criminal justice system is often at odds with research findings about how and when humans develop mature moral, psychological, and cognitive capacities. The Foundation supports research, model programs, policy analysis, and public education that promote a more effective juvenile justice system. A new effort is under way to accelerate systemwide change in Pennsylvania, Illinois, and a third state to be selected, with the hope that the results will serve as models for successful reform in the juvenile justice systems in other states.

MENTAL HEALTH

Psychological well-being is crucial to successful human development because of its strong influence on an individual’s work and family life and on functioning in the community. Despite an increasing understanding of the fundamental importance of mental health, policymakers and the general public do not yet see the prevention and treatment of mental illness as mainstream public health issues. The Foundation focuses on improving access to high-quality, effective mental health services by helping to move the most promising advances in research to policy and practice. Current efforts include support for three interdisciplinary research networks exploring mental health policy, mandated community treatment of the mentally ill, and children’s mental health services.

HUMAN DEVELOPMENT

To advance understanding of selected aspects of human development, the Foundation supports interdisciplinary research addressing complex social problems. The research findings that emerge are intended to help improve policy and practice in a wide range of fields and institutions. To do this work, the Foundation supports networks of scholars and practitioners. Current efforts include the Research Network on Transitions to Adulthood and the Research Network on Socioeconomic Status and Health.

TEACHING AND LEARNING

Grantmaking in education seeks to help improve student learning through better instruction and by disseminating useful information about school and system practices. Current efforts focus on improving schools in Chicago neighborhoods where other Foundation-funded community revitalization efforts are under way. Other grantmaking supports new work designed to explore how and to what extent young people use digital media — mobile phones, video games, computers, and other devices — and the possible implications for improving learning and education.

POLICY RESEARCH

Grantmaking supports public policy organizations that provide a bridge between policymakers and researchers whose insights and findings may not be presented in readily accessible ways. Grants also fund activities specifically intended to shift the perception of cities as places of disadvantage and decline to be seen instead as sources of untapped human, physical, and economic assets.

For additional information about MacArthur programs and grantmaking guidelines, see the Foundation’s Web site, www.macfound.org.

PROGRAM-RELATED INVESTMENTS

In addition to its grantmaking, the Foundation makes program-related investments (PRIs), which are low-cost loans and equity investments provided at below-market rates to support charitable activity. PRIs extend the reach of traditional philanthropy by helping recipients attract additional capital from public and private financing sources.

Since 1986 the Foundation has awarded more than $200 million in PRIs to more than 100 nonprofit and for-profit organizations in the U.S. and abroad.

Currently, most of the Foundation’s PRIs are used for two purposes within the Program on Human and Community Development.

• To support specialized intermediaries known as Community Development Financial Institutions (CDFIs). These organizations provide financial services and products to people and communities that are underserved, economically disadvantaged, or distressed. Across the United States there are more than 700 CDFIs that collectively provided, in 2004 alone, more than $4 billion in loans, investments, and financial services.

• To support “Window of Opportunity,” a $50 million grant and PRI initiative designed to help preserve affordable rental housing across the country.
COMMUNITY CHANGE

PRACTICE

Community Catalyst, Boston, Massachusetts
$1,500,000 for the development and expansion throughout metropolitan Chicago of RealBenefits, an Internet-based eligibility screening software that helps increase individual and family access to income support programs (over two years). www.communitycatalyst.org

Enterprise Foundation, Columbia, Maryland
$3,600,000 program-related investment in support of Living Cities: The National Community Development Initiative, a program to find financing for affordable housing and community development projects in 23 cities (over 10 years). www.enterprisefoundation.org

Living Cities: National Community Development Initiative, New York, New York
$3,600,000 in support of community development projects in 23 cities, analysis of urban markets, and public policy initiatives to strengthen cities and regions (over three years). www.livingcities.org

Local Initiatives Support Corporation, Chicago, Illinois
$4,500,000 in support of comprehensive community revitalization in 16 neighborhoods in Chicago (over three years). www.lisc.org

Northeastern Illinois Planning Commission, Chicago, Illinois
$138,000 in support of the application of innovative technology to neighborhood-level data collection in Chicago. www.nipc.org

RESEARCH, DOCUMENTATION, AND COMMUNICATION

Center for Economic Progress, Chicago, Illinois
$115,000 in support of a project related to the Earned Income Tax Credit in the four “Living Cities” pilot cities (over six months). www.centerforprogress.org

Harvard University, John F Kennedy School of Government, Cambridge, Massachusetts
$150,000 for an inquiry on the evaluation of community interventions (over six months). www.ksg.harvard.edu

Metro Chicago Information Center, Chicago, Illinois
$130,000 to assemble data on specific change indicators in Chicago neighborhoods and on Chicago’s stock of affordable rental housing (over six months). www.mcic.org

Metro Chicago Information Center, Chicago, Illinois
$400,000 in support of indicator tracking and data analyses of Chicago neighborhoods (over two years). www.mcic.org
STABLE AND AFFORDABLE HOUSING

HOUSING PRESERVATION

City Research, Boston, Massachusetts
$195,000 for research on the dynamics of the U.S. rental housing stock (over two years). www.cityresearch.com

Corporation for Enterprise Development, Washington, D.C.
$400,000 in support of collaborative housing preservation research, practice, and policy (over 18 months). www.cfed.org

Housing Assistance Council, Washington, D.C.
$250,000 in support of policy work, technical assistance, and research to preserve rural rental housing (over two years). www.hac.org

Housing Partnership Network, Boston, Massachusetts
$200,000 in support of research on large nonprofit housing organizations and to assess the feasibility of a permanent system for electronic data collection. www.housingpartnership.net

National Affordable Housing Trust, Columbus, Ohio
$1,250,000 program-related investment to provide risk capital for preservation of affordable rental housing by three national nonprofit member organizations: National Church Residences, Retirement Housing Foundation, and Volunteers of America (over 10 years). www.naht.org

New School University, Community Development Research Center, New York, New York
$82,000 for research on the preservation of low-income housing tax credit projects in New York City (over two years). www.news.edu

PUBLIC HOUSING

Abraham Lincoln Centre, Chicago, Illinois
$125,000 in support of post-occupancy services and community building strategies for Lake Park Crescent, a new mixed-income development in Chicago, in collaboration with the Field Museum. www.abrahamlincolncentre.org

Business and Professional People for the Public Interest, Chicago, Illinois
$600,000 in support of monitoring, technical assistance, and advocacy to ensure successful mixed-income developments under the Plan for Transformation of public housing in Chicago (over three years). www.bpichicago.org

Chicago Community Foundation, Chicago, Illinois
$1,500,000 in support of the Partnership for New Communities (over two years).

Community Builders, Boston, Massachusetts
$250,000 to support the design and launch of post-occupancy services for Oakwood Shores, a new mixed-income development in Chicago. www.communitybuilders.org

Field Museum, Chicago, Illinois
$125,000 in support of post-occupancy services and community building strategies for Lake Park Crescent, a new mixed-income development in Chicago, in collaboration with the Abraham Lincoln Centre. www.fieldmuseum.org

Housing Choice Partners, Chicago, Illinois
$75,000 for activities to increase the use of Housing Choice Vouchers among landlords and low-income residents. www.state.il.us/dhr/Housenet/private/hcp

Illinois Facilities Fund, Chicago, Illinois
$200,000 in support of activities relating to community facilities development, particularly for mixed-income sites in Chicago. www.iff.org

National Opinion Research Center, University of Chicago, Chicago, Illinois
$500,000 in support of a study of relocation and resettlement among public housing residents. www.norc.uchicago.edu

Northwestern University, Institute for Policy Research, Evanston, Illinois
$200,000 in support of the Gautreaux Two mobility counseling program, which advises public housing residents about relocation to low-poverty neighborhoods. www.northwestern.edu/ipr
Project Match, Chicago, Illinois
$250,000 for a demonstration of case management services supporting West Haven Park, a new mixed-income development in Chicago. www.pmatch.org

Stateway Community Partners, Chicago, Illinois
$250,000 to launch a case management and service coordination program designed to support a new mixed-income development in Chicago.

University of Chicago, School of Social Service Administration, Chicago, Illinois
$200,000 for efforts to ensure that the social services available to public housing families match their needs. www.ssa.uchicago.edu

HOUSING POLICY

Congress for the New Urbanism, Chicago, Illinois
$67,500 to organize a housing policy summit focusing on the development of market-tested urban design. www.cnu.org

REGIONAL POLICY AND PRACTICE

RESEARCH

Brookings Institution, Metropolitan Policy Program, Washington, D.C.
$1,000,000 for an initiative on the economic transformation in American cities and metropolitan areas (over three years). www.brookings.edu/metro

Metropolitan Area Research Corporation, Minneapolis, Minnesota
$165,000 to create a Web tool for mapping data from the book The Struggle to Grow Equitably: Sprawl, Taxes and Race in America’s Regions. www.metrosresearch.org

University of California, Berkeley, Institute of Urban and Regional Development, Berkeley, California
$400,000 in support of the first phase of the Successful Regions research project (over 18 months). www-iurc.berkeley.edu

University of California, Berkeley, Institute of Industrial Relations, Berkeley, California
$20,000 for a study to identify gaps in the literature about regional policy design and implementation. www-iir.berkeley.edu

PRACTICE

Chicago

Chicago Metropolis 2020, Chicago, Illinois
$250,000 to develop a technology platform for a regional learning game. www.chicagometropolis2020.org

Metropolitan Alliance of Congregations, Chicago, Illinois
$200,000 in support of the collaborative project Religion and the Metropolitan Challenge: Religious Communities and Regional Sustainability in Metropolitan Chicago (over two years).

Metropolitan Planning Council, Chicago, Illinois
$900,000 in support of the Regional Action Agenda (over three years). www.metroplanning.org

Openlands Project, Chicago, Illinois
$200,000 in support of research and analysis on regional strategies for governing public open space in the Chicago region (over two years). www.openlands.org

Protestants for the Common Good, Chicago, Illinois
$200,000 in support of the collaborative project Religion and the Metropolitan Challenge: Religious Communities and Regional Sustainability in Metropolitan Chicago (over two years). www.thecommongood.org
**South Florida**

**Florida Atlantic University Foundation, Center for Urban and Environmental Solutions, Fort Lauderdale, Florida**

$100,000 to adapt a regional learning game for use in southeast Florida. [www.cuesfau.org](http://www.cuesfau.org)

**InternetCoast Economic Development Advisory Council, West Palm Beach, Florida**

$300,000 in support of general operations (over four years). [www.internetcoast.org](http://www.internetcoast.org)

**Regional Business Alliance, Fort Lauderdale, Florida**

$300,000 in support of general operations (over three years).

**South Florida Regional Resource Center, Boca Raton, Florida**

$750,000 to initiate activities across the public, private, and civic sectors that will move regional leadership toward more coordinated planning (over three years). [www.sfrrc.net](http://www.sfrrc.net)

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**Juvenile Justice**

**Chicago Area Project, Chicago, Illinois**

$250,000 in support of community-based alternative sanctions for youth in contact with the juvenile justice system (over two years). [www.chicagoareaproject.org](http://www.chicagoareaproject.org)

**Coalition for Juvenile Justice, Washington, D.C.**

$35,000 in support of a research report on the transfer of youth to adult criminal court and its effects on community safety and the lives of young offenders and their families. [www.juvjustice.org](http://www.juvjustice.org)

**Coalition for Juvenile Justice, Washington, D.C.**

$400,000 to sponsor the National Network of State Juvenile Justice Collaborations and to promote a Nationwide Partnership for State Juvenile Justice Reform (over two years). [www.juvjustice.org](http://www.juvjustice.org)

**Council of Juvenile Correctional Administrators, Braintree, Massachusetts**

$450,000 in support of project management in three pilot counties in Pennsylvania to deliver mental health services to youth involved in the juvenile justice system (over three years). [www.cjca.net](http://www.cjca.net)

**Defender Association of Philadelphia, Northeast Juvenile Defender Center, Philadelphia, Pennsylvania**

$105,000 in support of training and technical assistance on effective representation and aftercare advocacy in Pennsylvania (over three years). [www.phila.gov/defender](http://www.phila.gov/defender)

**Education Law Center, Philadelphia, Pennsylvania**

$150,000 to provide training and technical assistance on aftercare to juvenile probation officers in Pennsylvania (over three years). [www.edlawcenter.org](http://www.edlawcenter.org)

**Justice Policy Institute, Washington, D.C.**

$300,000 in support of policy advocacy and communications planning to promote juvenile justice reform in targeted states (over two years). [www.justicepolicy.org](http://www.justicepolicy.org)

**Juvenile Court Judges’ Commission, Harrisburg, Pennsylvania**

$276,000 to provide technical assistance and training to judges and probation officers in model aftercare approaches (over three years). [www.jcjc.state.pa.us](http://www.jcjc.state.pa.us)

**Juvenile Justice Initiative, Evanston, Illinois**

$375,000 in support of efforts to improve the juvenile justice system of Illinois (over three years). [www.juvjustice.org](http://www.juvjustice.org)

**Juvenile Law Center, Philadelphia, Pennsylvania**

$270,000 in support of technical assistance to three pilot counties in Pennsylvania to plan and implement comprehensive model approaches to aftercare (over three years). [www.jlc.org](http://www.jlc.org)

**Loyola University of Chicago, Child and Family Law Center, Chicago, Illinois**

$300,000 for activities to develop and implement a plan to improve the juvenile justice system in Illinois (over two years). [www.luc.edu/law/academics/special/center/child_family.shtml](http://www.luc.edu/law/academics/special/center/child_family.shtml)
Mental Health Association of Pennsylvania, Harrisburg, Pennsylvania
$105,000 in support of the Pennsylvania Collaboration for Youth (over three years). www.mhapa.org

National Council of Juvenile and Family Court Judges, Reno, Nevada
$1,250,000 in support of the National Center for Juvenile Justice, which works for juvenile justice system reform in targeted states (over four years). www.ncjfcj.org

Northwestern University School of Law, Chicago, Illinois
$275,000 in support of the Cook County Juvenile Court Clinic and its evaluation (over two years). www.law.northwestern.edu

Pennsylvania Department of Public Welfare, Harrisburg, Pennsylvania
$125,000 to develop accredited professional certificate programs for state employees in juvenile justice facilities (over three years). www.dpw.state.pa.us

Philadelphia Department of Human Services, Philadelphia, Pennsylvania
$240,000 in support of the Reintegration Reform Initiative (over three years). www.phila.gov/dhs

Philadelphia Family Court, Philadelphia, Pennsylvania
$120,000 in support of the development and implementation of improved aftercare services and supervision (over three years).

University of Texas, University of Texas Press, Austin, Texas
$20,000 in support of a book of photographs documenting children in detention. www.utexas.edu/utpress

Youth Law Center, Washington, D.C.
$240,000 to assist Pennsylvania counties in becoming models for the collection and use of data on the overrepresentation of minority youth in the juvenile justice system and disparities in their treatment (over three years). www.ylc.org

Mental Health

Bazelon Center for Mental Health Law, Washington, D.C.
$1,725,000 in support of general operations (over three years). www.bazelon.org

Campaign for Mental Health Reform, Alexandria, Virginia
$400,000 in support of general operations (over two years). www.mhreform.org

Columbia University School of Public Health, National Center for Children in Poverty, New York, New York
$125,000 for a research project on federal and state policies governing children’s mental health services. www.nccp.org

Dartmouth Medical School, Department of Community and Family Medicine, Hanover, New Hampshire
$350,000 in support of the Initiative on Depression and Primary Care (over two years). dms.dartmouth.edu/cfm

George Washington University, Washington, D.C.
$650,000 in support of the National Health Policy Forum (over three years). www.gwu.edu

Grantmakers in Health, Washington, D.C.
$90,000 in support of mental health-related activities (over three years). www.gih.org

University of California, Los Angeles, Neuropsychiatric Institute Health Services Research Center, Los Angeles, California
$375,000 for research on disparities in the performance of the U.S. mental health care system and their effects on the well-being of racial and ethnic minorities with mental illness (over three years). www.npi.ucla.edu
TEACHING AND LEARNING

THE LEARNING PARTNERSHIP

Brown University, Annenberg Institute for School Reform, Providence, Rhode Island

$300,000 to develop and implement a communications plan for The Learning Partnership (over two years). www.annenberginstitute.org

Stanford University, Center for Research on the Context of Teaching, Stanford, California

$230,000 in support of the Advisory Board of The Learning Partnership (over two years). www.stanford.edu/group/CRC

EDUCATION IN CHICAGO

University of Chicago, Center for Urban School Improvement, Chicago, Illinois

$2,000,000 in support of efforts to improve quality of education in the Chicago public schools (over two years). usi.uchicago.edu

University of Illinois at Chicago, College of Education, Chicago, Illinois

$120,000 to develop a technology plan supporting the revitalization of public schools in the Mid-South area of Chicago. www.uic.edu/educ

DIGITAL MEDIA AND LEARNING

Exploratorium, San Francisco, California

$220,000 in support of research and analysis to explore digital media and learning among youth. www.exploratorium.edu

POLICY RESEARCH

INSTITUTIONAL SUPPORT

National Council of La Raza, Washington, D.C.

$300,000 in support of the Policy Analysis Center (over three years). www.nclr.org

National Partnership for Women and Families, Washington, D.C.

$150,000 in support of general operations (over two years). www.nationalpartnership.org

National Women’s Law Center, Washington, D.C.

$150,000 in support of general operations (over two years). www.nwlc.org

URBAN POLICY

CDFI Data Project, Philadelphia, Pennsylvania

$250,000 to collect and analyze FY 2003 data on indicators relevant to the community development financial institutions industry. www.cdfi.org

Coalition of Community Development Financial Institutions, Arlington, Virginia

$225,000 in support of general operations (over three years). www.cdfi.org

Coastal Enterprises, Wiscasset, Maine

$100,000 in support of the CEI Development Initiative. www.ceimaine.org

Community Development Venture Capital Alliance, New York, New York

$450,000 in support of general operations (over three years). www.cdvca.org

Community Reinvestment Fund, Minneapolis, Minnesota

$50,000 for the development of a large-scale vehicle to attract investment capital for community and economic development. www.crfusa.com
National Community Capital Association, Philadelphia, Pennsylvania
$635,000 in support of general operations (over three years). www.communitycapital.org

National Community Investment Fund, Chicago, Illinois
$150,000 in support of general operations (over 18 months). www.ncif.org

Northeastern Illinois Planning Commission, Chicago, Illinois
$418,000 to pilot a virtual network for sharing housing and community development data (over two years). www.nipc.cog.il.us

The Reinvestment Fund, Philadelphia, Pennsylvania
$100,000 in support of a yearlong strategic planning initiative. www.trfund.com

University of Michigan, Ann Arbor, Michigan
$75,000 in support of the project Financial Services for the Poor: The Detroit Area Study. www.umich.edu

PROGRAM-RELATED RESEARCH

Brookings Institution, Metropolitan Policy Program, Washington, D.C.
$100,000 in support of research on transportation policy and reform. www.brookings.edu

$220,000 in support of the project Making the Tax System Work for Low- and Moderate-Income Families and Workers. www.brookings.edu

Sargent Shriver National Center on Poverty Law, Chicago, Illinois
$100,000 in support of policy development and advocacy in economic security and work supports on behalf of low-income people in Illinois. www.povertylaw.org

HUMAN DEVELOPMENT

Brandeis University, Waltham, Massachusetts
$750,000 in support of the National Scientific Council on the Developing Child (over three years). www.brandeis.edu

University of Chicago Press, Chicago, Illinois
$100,000 in support of volumes in the MacArthur Series on Mental Health and Human Development (over four years). www.press.uchicago.edu

University of Pennsylvania, Philadelphia, Pennsylvania
$250,000 in support of the Research Network on Transitions to Adulthood and Public Policy. www.upenn.edu

University of Pennsylvania, Philadelphia, Pennsylvania
$5,200,000 in support of the Research Network on Transitions to Adulthood and Public Policy (over four years). www.upenn.edu

FLORIDA CIVIC GRANTS

Community Foundation for Palm Beach and Martin Counties, West Palm Beach, Florida
$20,000,000 to endow the MacArthur Fund (over six years). www.cfpbmc.org

Human Services Coalition of Dade County, Miami, Florida
$250,000 in support of the Greater Miami Prosperity Campaign (over two years). www.hscdade.org

Lake Worth West Resident Planning Group, Lake Worth, Florida
$25,000 in support of general operations.
OTHER GRANTS

CENTER FOR THE ADVANCEMENT OF HEALTH, Washington, D.C.
$750,000 in support of general operations
(over two years). www.cfah.org

GRANTMAKERS FOR CHILDREN, YOUTH AND FAMILIES,
Washington, D.C.
$15,000 in support of general operations
(over three years). www.geyf.org

LAKEFRONT SUPPORTIVE HOUSING, Chicago, Illinois
$50,000 in support of financial and strategic planning.
www.lakefront.org

MISERICORDIA HEART OF MERCY, Chicago, Illinois
$150,000 to purchase or expand a residence in the
Community Integrated Living Arrangements program.
www.misericordia.com

NATIONAL CAMPAIGN TO PREVENT TEEN PREGNANCY,
Washington, D.C.
$150,000 in support of the Media Program.
www.teenpregnancy.org

NEIGHBORHOOD FUNDERS GROUP, Washington, D.C.
$15,000 in support of the Program Related Investment
Makers Network (over 10 months). www.nfg.org

PROJECT PERICLES, New York, New York
$25,000 in support of the production of a project manual.
www.projectpericles.org

UNIVERSITY OF MINNESOTA, Minneapolis, Minnesota
$900,000 to establish the Institute of Child Development
in Romania (over three years). www.umn.edu

VOICES FOR ILLINOIS CHILDREN, Chicago, Illinois
$125,000 in support of A+ Illinois, a coalition to reform
education funding. www.voicesforkids.org

Summary of Grants and Program-Related Investments
Authorized 2004

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>COMMUNITY CHANGE</td>
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<tr>
<td>STABLE AND AFFORDABLE HOUSING</td>
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<tr>
<td>REGIONAL POLICY AND PRACTICE</td>
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<tr>
<td>JUVENILE JUSTICE</td>
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<td>MENTAL HEALTH</td>
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<td>POLICY RESEARCH</td>
<td>9,773,000</td>
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<td>FLORIDA CIVIC GRANTS*</td>
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<tr>
<td>OTHER GRANTS</td>
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<tr>
<td>TOTAL</td>
<td>$70,636,500</td>
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</tbody>
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* In November 2004, the Foundation made a one-time grant of $20 million to be paid over a seven-year period
to the Community Foundation for Palm Beach and Martin counties that will endow a fund for future grants
to community-based organizations in that region.
David Isay is an independent radio producer whose first-person storytelling combines impeccable craftsmanship and a strong social conscience. In 2003, he launched StoryCorps, the world’s largest oral history project, through his nonprofit Sound Portraits Productions. Through StoryCorps, Isay seeks to instruct and inspire hundreds of thousands of Americans to record one another’s stories in sound. The project began in a soundproof recording booth in Grand Central Station and will expand to ten booths around the country, including one at the site of the World Trade Center. Anyone can select someone to interview — relative, friend, acquaintance, or stranger — and, with technical help, produce a high-quality CD for themselves, for broadcast, and for permanent housing in the Library of Congress.
GENERAL PROGRAM

Through the General Program, the Foundation undertakes multi-year funding initiatives in changing areas of special interest, makes grants responding to unusual opportunities that advance the broad purposes of the Foundation but do not fall within the areas addressed by its two topical programs, supports efforts to improve and diversify television and radio, and funds arts and cultural organizations in the Chicago region.

AREAS OF SPECIAL INTEREST

The General Program currently supports work in one area of special interest: intellectual property and the public domain. These grants support new models, policy analysis, and public education designed to bring about balance between public and private interests concerning intellectual property rights in a digital era.

LARGE INSTITUTIONAL GRANTS

Each year, the Foundation makes one or two relatively large, institution-building grants to organizations that have received support from the Foundation over many years, continue to conduct excellent work that is closely related to the Foundation’s programmatic goals, and have reached a stage of institutional development where such an investment would be particularly timely. These grants are initiated by the Foundation. Unsolicited proposals are not accepted.

MEDIA

The General Program supports independent documentary film and video and public radio in the United States. The goal is to improve the diversity of viewpoints and high-quality documentary content available in radio and television and to use media to further the goals of the other Foundation programs.

The primary focus of funding is independent documentary films — usually those that address subject matter close to MacArthur’s grantmaking strategies. The Foundation generally supports films in the production stage and often contributes to their outreach efforts. Funding for public radio is intended to maintain and strengthen its program-production infrastructure.

ARTS AND CULTURE IN CHICAGO

Support for arts and cultural organizations in Chicago and the region is an expression of civic commitment to the place where the Foundation has its headquarters and John D. and Catherine T. MacArthur made their home. Grants are designed to help sustain the cultural life of the city and region.

Arts and culture grants to organizations with annual budgets of $500,000 or less are made through a special fund at the Richard H. Driehaus Foundation; grants to organizations with annual budgets between $500,000 and $2 million are made through the Prince Charitable Trusts.

Grants to arts and cultural organizations with annual budgets above $2 million are made directly by MacArthur. These grants are usually for multi-year general operating support.

OTHER GRANTS

Grants are occasionally awarded for projects that support innovative approaches to undertaking and solving important new and emerging social problems. These grants support the broad purposes of the Foundation, lie outside the areas addressed by the two major topical programs, and represent timely opportunities to have a significant impact on an important problem with a modest investment of funds.

For additional information about MacArthur programs and grantmaking guidelines, see the Foundation’s Web site, www.macfound.org.
GENERAL PROGRAM

Grants Authorized 2004

AREAS OF SPECIAL INTEREST

INTELLECTUAL PROPERTY AND THE PUBLIC DOMAIN

CENTER FOR DEMOCRACY AND TECHNOLOGY, Washington, D.C.
$600,000 in support of a project to help establish a balanced approach to copyright protection (over three years). www.cdt.org

CONSUMERS INTERNATIONAL, London, United Kingdom
$150,000 in support of the Trans Atlantic Consumer Dialogue, which seeks to bring a consumer perspective to international intellectual property negotiations (over two years). www.consumersinternational.org

COUNCIL ON COMPETITIVENESS, Washington, D.C.
$150,000 in support of the Forum on Technology and Innovation, a project to educate policymakers and the media about technology policy issues (over two years). www.tech-forum.org

LIBRARY OF CONGRESS, CONGRESSIONAL RESEARCH SERVICE, Washington, D.C.
$168,000 in support of research and educational activities on intellectual property topics (over three years). www.loc.gov/crsinfo/whatscrs.html

PUBLIC KNOWLEDGE, Washington, D.C.
$750,000 in support of general operations (over three years). www.publicknowledge.org

LARGE INSTITUTIONAL GRANTS

CENTER FOR COMMUNITY SELF-HELP, Durham, North Carolina
$2,000,000 in support of general operations. www.self-help.org

FEDERATION OF AMERICAN SCIENTISTS FUND, Washington, D.C.
$2,500,000 in support of general operations. www.fas.org

UNIVERSITY OF THE SOUTH PACIFIC, Suva, Fiji
$2,000,000 in support of activities to strengthen the Institute of Applied Sciences. www.usp.ac.fj
Through the General Program, the Foundation supports a small number of national and regional philanthropic organizations that constitute the infrastructure of the field. These groups organize the field of grantmakers and grantseekers and serve to hold philanthropy to the highest standards of professionalism. Also in 2004, the Foundation made a special one-time set of grants to organizations to help promote accountability, transparency, and best practices of management in the field of philanthropy and the larger nonprofit sector.

**Center for Effective Philanthropy, Cambridge, Massachusetts**
$50,000 in support of research activities (over two years). [www.effectivephilanthropy.org](http://www.effectivephilanthropy.org)

**Council on Foundations, Washington, D.C.**
$250,000 in support of the project Building Strong and Ethical Foundations: Doing It Right. [www.cof.org](http://www.cof.org)

**Council on Foundations, Washington, D.C.**
$71,000 in support of the cost of consultants to provide strategic advice on public policy issues. [www.cof.org](http://www.cof.org)

**Donors Forum of Chicago, Chicago, Illinois**
$100,000 in support of the Preserving the Public Trust Task Force (over 18 months). [www.donorsforum.org](http://www.donorsforum.org)

**Donors Forum of Chicago, Chicago, Illinois**
$45,000 in support of the Chicago Global Donors Network (over three years). [www.donorsforum.org](http://www.donorsforum.org)

**Donors Forum of Chicago, Chicago, Illinois**
$150,000 in support of general operations (over three years). [www.donorsforum.org](http://www.donorsforum.org)

**Forum of Regional Associations of Grantmakers, Washington, D.C.**
$200,000 in support of an initiative to increase philanthropic effectiveness at the regional level (over two years). [www.givingforum.org](http://www.givingforum.org)

**Grantmakers in Film and Electronic Media, New York, New York**
$45,000 in support of educational activities related to media grantmaking (over three years). [www.gfem.org](http://www.gfem.org)

**Hispanics in Philanthropy, San Francisco, California**
$75,000 in support of general operations (over three years). [www.hiponline.org](http://www.hiponline.org)

**Independent Sector, Washington, D.C.**
$50,000 in support of the 2004 Annual Conference in Chicago. [www.independentsector.org](http://www.independentsector.org)

**Independent Sector, Washington, D.C.**
$150,000 in support of the costs of convening the National Panel on the Nonprofit Sector. [www.independentsector.org](http://www.independentsector.org)

**National Committee for Responsive Philanthropy, Washington, D.C.**
$75,000 in support of general operations (over three years). [www.ncrp.org](http://www.ncrp.org)

**Philanthropic Research, Williamsburg, Virginia**
$20,000 in support of the planning process for the New York State Attorney General’s Charities Bureau Modernization Project. [www.guidestar.org](http://www.guidestar.org)

**Philanthropic Research, Williamsburg, Virginia**
$60,000 in support of GuideStar, a free Internet service providing financial and programmatic information on U.S. nonprofit organizations (over three years). [www.guidestar.org](http://www.guidestar.org)

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**MEDIA**

**Actual Films, San Francisco, California**
$175,000 in support of a documentary film about the nation-building process underway in Afghanistan. [www.actualfilms.net](http://www.actualfilms.net)

**Actual Films, San Francisco, California**
$150,000 in support of *Wonders Are Many*, a documentary film about the atomic bomb. [www.actualfilms.net](http://www.actualfilms.net)

**American Documentary, New York, New York**
$100,000 in support of Active Voice, which designs and implements community outreach campaigns for documentary films. [www.pbs.org/pov/utils/aboutamerican.html](http://www.pbs.org/pov/utils/aboutamerican.html)

**American Documentary, New York, New York**
$1,500,000 in support of P.O.V. (Point of View), a documentary series for public television (over three years).
ARTS AND CULTURE IN CHICAGO

Adler Planetarium, Chicago, Illinois  
$250,000 in support of general operations  
(over five years). www.adlerplanetarium.org

Arts Matter, Chicago, Illinois  
$150,000 in support of general operations  
(over five years).

Chicago Architecture Foundation, Chicago, Illinois  
$120,000 in support of general operations  
(over three years). www.architecture.org

Chicago Children’s Choir, Chicago, Illinois  
$150,000 in support of general operations  
(over five years). www.ccchoir.org

Chicago Humanities Festival, Chicago, Illinois  
$150,000 in support of general operations  
(over five years). www.chicagofestival.org

Chicago Humanities Festival, Chicago, Illinois  
$100,000 in support of international programming  
(over two years). www.chicagofestival.org

Chicago Opera Theater, Chicago, Illinois  
$150,000 in support of general operations  
(over five years). www.chicagooperatheater.org

Chicago Shakespeare Theater, Chicago, Illinois  
$250,000 in support of general operations  
(over five years). www.chicagoshakes.com

Horizons Community Services, Center on Halsted, Chicago, Illinois  
$250,000 in support of a new performing arts facility  
(over two years). www.horizonsonline.org

Hyde Park Art Center, Chicago, Illinois  
$50,000 to plan and implement an earned income  
strategy for a new facility. www.hydeparkart.org

Joffrey Ballet of Chicago, Chicago, Illinois  
$250,000 in support of general operations  
(over five years). www.joffrey.com

League of Chicago Theatres, Chicago, Illinois  
$300,000 in support of general operations (over five years)  
and for ChicagoPlays, the league’s theater program  
magazine. www.chicagoplays.com

Morton Arboretum, Lisle, Illinois  
$500,000 in support of general operations (over five years)  
and a capital campaign. www.mortonarb.org

OneWorld International Foundation,  
London, United Kingdom  
$250,000 in support of the OneWorld Network,  
including oneworld.net, tv.oneworld.net,  
and us.oneworld.net (over two years). oneworld.net

Public Broadcasting Service, Alexandria, Virginia  
$118,000 for a planning process on strategies to  
strengthen public television. www.pbs.org

WGBH Educational Foundation, Boston, Massachusetts  
$1,000,000 in support of the Digital Opportunity Fund  
(over three years). www.wgbh.org

WNET Channel 13, New York, New York  
$500,000 in support of the documentary film One Nation  
Under Law: The Story of the United States Supreme Court.  
www.thirteen.org
Northlight Theatre, Skokie, Illinois
$90,000 in support of general operations
(over three years). www.northlight.org

Ravinia Festival, Highland Park, Illinois
$400,000 in support of general operations
(over five years). www.ravinia.org

Richard H. Driehaus Foundation, Chicago, Illinois
$330,000 in support of the Small Theater and
Dance Group Program (over four years) (see grant
listing, page 60).

Sherwood Conservatory of Music, Chicago, Illinois
$150,000 in support of general operations
(over five years). www.sherwoodmusic.org

University of Chicago, David and Alfred Smart
Museum of Art, Chicago, Illinois
$150,000 in support of general operations
(over five years). smartmuseum.uchicago.edu

Urban Gateways, Chicago, Illinois
$150,000 in support of general operations
(over five years). www.urbangateways.org

Victory Gardens Theater, Chicago, Illinois
$250,000 in support of new operations (over two years).
www.victorygardens.org

THE MACARTHUR FUND FOR ARTS AND
CULTURE AT PRINCE CHARITABLE TRUSTS

Through the MacArthur Fund for Arts and Culture, the
Prince Charitable Trusts awarded 31 grants totaling $695,000
to Chicago-area mid-sized arts and cultural organizations —
those with annual budgets between $500,000 and $2 million.
The grants are primarily for general operating support.
fdncenter.org/grantmaker/prince/chi_macfund.html

About Face Theater $30,000
Apple Tree Theatre $20,000
Arts & Business Council of Chicago $20,000
Bailiwick Repertory $20,000
Black Ensemble Theater $20,000
The Center for International Performance
and Exhibition (HotHouse) $25,000
Chicago Chamber Musicians $25,000
The Chicago Classical Recording Foundation $5,000
Chicago Jazz Ensemble $20,000
Chicago Public Art Group $20,000
Chicago Sinfonietta $20,000
Chicago Youth Symphony Orchestra $25,000
Child’s Play Touring Theatre $20,000
The Dance Center of Columbia College $30,000
ETA Creative Arts Foundation, Inc. $20,000
Gene Siskel Film Center of the School of
the Art Institute of Chicago $30,000

Hyde Park Art Center $25,000
Illinois Arts Alliance Foundation $20,000
International Latino Cultural Center
of Chicago $20,000
The Joan W. and Irving B. Harris Theater
for Music and Dance $25,000
Lifeline Productions, Inc. $25,000
Little Black Pearl Workshop $20,000
Marwen $20,000
Muntu Dance Theatre of Chicago $35,000
Music of the Baroque $30,000
Redmoon Theater $20,000
The Renaissance Society at
the University of Chicago $20,000
River North Chicago Dance Company $25,000
SCT Productions $20,000
Street-Level Youth Media $20,000
Writers’ Theatre $20,000
Albany Park Theater Project $12,500
Anchor Graphics $20,000
Apollo Chorus of Chicago $5,000
ArcheWorks $15,000
Beacon Street Gallery and Performance Co. $10,000
Bronzeville Children’s Museum $5,000
Chicago a cappella $5,000
Chicago Artists’ Coalition $7,500
Chicago Ballet Russe Foundation $5,000
Chicago Blues Museum $7,500
Chicago Brass Band Association $5,000
Chicago Dance & Music Alliance $5,000
Chicago Dramatists $10,000
Chicago Filmmakers $7,500
Chicago Human Rhythm Project $7,500
Chicago Moving Company $10,000
Chicago Theatre Company $20,000
Circle Theater of Forest Park $7,500
Evanston Historical Society $2,500
Experimental Sound Studio $5,000
Famous Door Theatre $10,000
Free Street Programs $7,500
Fulcrum Point New Music Project $7,500
Glen Ellyn Children’s Chorus $10,000
Guild Complex $10,000
Hedwig Dances $12,500
The House Theatre $7,500
Illinois Storytelling $2,500
Innocent Eyes and Lenses $7,500
International Center for Deafness $5,000
International Contemporary Ensemble $5,000
International Music Foundation $12,500
Intuit: The Center for Intuitive and Outsider Art $12,500
Jazz Institute of Chicago $12,500
Jump Rhythm Jazz Project $5,000
L’Opera Piccola $5,000
Lampo $7,500
Live Bait Theatre Co. $5,000
Luna Negra Dance Theater $10,000
Milkwood Foundation $5,000
Natya Dance Theatre $10,000
Near Northwest Wide Arts Council $5,000
Neighborhood Writing Alliance $25,000
Next Theatre Company $10,000
Opera Theatre North $5,000
Orion Chamber Ensemble $5,000
Pegasus Players $20,000
The Poetry Center of Chicago $10,000
Porchlight Music Theatre $10,000
Raven Theatre $7,500
Salt Creek Ballet $7,500
Scrap Mettle SOUL $12,500
South Side Family Chamber Orchestra $5,000
Stage Left $5,000
Timeline Theater Company $12,500
Ukrainian Institute of Modern Art $5,000
Young Chicago Authors $12,500

OTHER GRANTS

Center for Democracy and Technology, Washington, D.C.
$250,000 in support of the Security, Freedom and Technology Project. www.cdt.org

Children’s Memorial Foundation, Chicago, Illinois
$50,000 for the implementation of the Illinois Violent Death Reporting System. www.childrensmemorial.org

Citizenship Education Fund, Chicago, Illinois
$250,000 in support of the One Thousand Churches Connected program (over two years). www.1000churchesconnected.org

Climate Group, Surrey, United Kingdom
$250,000 in support of activities of the Conference of the Reducers (over two years). www.theclimategroup.org

Doctors Without Borders USA, New York, New York
$800,000 in support of humanitarian aid programs, including emergency relief work in Sudan and Chad (over two years). www.doctorswithoutborders.org

Heritage College, Toppenish, Washington
$200,000 in support of activities to recruit and retain Native American students. www.heritage.edu

Inuit Circumpolar Conference, Iqaluit, Canada
$125,000 in support of bringing the Inuit perspective to discussions of the Arctic Climate Impact Assessment and the Inter-American Commission on Human Rights, and for related activities (over two years). www.inuitcircumpolar.com

Lawyers’ Committee for Civil Rights Under Law, Washington, D.C.
$300,000 in support of general operations (over three years). www.lawyerscomm.org

League of Women Voters Education Fund, Washington, D.C.
$225,000 in support of the project Local Voices: Citizen Conversations on Civil Liberties and Secure Communities. www.lwv.org

Legal Community Against Violence, San Francisco, California
$50,000 in support of activities to reduce gun violence. www.lcv.org

National Asian Pacific American Legal Consortium, Washington, D.C.
$125,000 in support of a leadership role in the Rights Working Group (over two years). www.napalc.org

Natural Heritage Institute, Berkeley, California
$360,000 in support of a global survey of the opportunities to restore aquatic ecosystems disturbed by dam construction (over 18 months). www.n-h-i.org

Nuclear Threat Initiative, Washington, D.C.
$250,000 in support of efforts to inform policymakers and the public about the nuclear terrorism threat. www.nti.org
Smithsonian Institution, Washington, D.C.
$228,000 in support of workshops to develop a ten-year biodiversity science agenda for the Institution and the wider scientific community (over two years). www.si.edu

Sound Portraits Productions, New York, New York
$50,000 in support of StoryCorps, an oral history project. www.soundportraits.org

University of Southern California, Annenberg Center for Communication, Los Angeles, California
$500,000 for a project to create the Institute for the Future of the Book (over two years). www.annenberg.edu

University of Washington, Information School, Seattle, Washington
$25,000 in support of a planning workshop for a proposed Center for Information and the Quality of Life. www.ischool.washington.edu

### Summary of Grants Authorized 2004

<table>
<thead>
<tr>
<th>Areas of Special Interest</th>
<th>$1,868,000</th>
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<tbody>
<tr>
<td>Large Institutional Grants</td>
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<tr>
<td>U.S. Philanthropy</td>
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<td>Media</td>
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<td>Arts and Culture in Chicago</td>
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<td>Other Grants</td>
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<td>Matching Gifts</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>$26,447,924</strong></td>
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Martin Puryear is a sculptor whose work reflects his knowledge of the history of modern sculpture and of non-Western traditions of craft. His sculpture combines organic and geometric abstractions, on both intricate and large scales. His work has been exhibited at numerous museums and institutions, including the Guggenheim Museum, the Art Institute of Chicago, the 1979 and 1981 Whitney Museum Biennials, and the 1989 Sao Paulo Bienal. *Bower*—a latticework of spruce and pine—reflects the synthesis of form and content for which Puryear is internationally known.
The MacArthur Fellows Program awards unrestricted fellowships to talented individuals who have shown extraordinary originality and dedication in their creative pursuits and a marked capacity for self-direction. There are three criteria for selection of Fellows: exceptional creativity, promise for important future advances based on a track record of significant accomplishment, and potential for the fellowship to facilitate subsequent creative work.

engage in interdisciplinary work, or, if they wish, to change fields or alter the direction of their careers.

Although nominees are reviewed for their achievements, the fellowship is not a reward for past accomplishment, but rather an investment in a person’s originality, insight, and potential.

Indeed, the purpose of the MacArthur Fellows Program is to enable recipients to exercise their own creative instincts for the benefit of human society.

The Foundation does not require or expect specific products or reports from MacArthur Fellows and does not evaluate recipients’ creativity during the term of the fellowship. The MacArthur Fellowship is a “no strings attached” stipend in support of people, not projects.

The Fellows Program does not accept applications or unsolicited nominations.

COMPENSATION

Each fellowship comes with a stipend of $500,000 to the recipient, paid out in equal quarterly installments over five years.

ELIGIBILITY

There are no restrictions on becoming a Fellow, except that nominees must be either residents or citizens of the United States.

For additional information about MacArthur programs and grantmaking guidelines, see the Foundation’s Web site, www.macfound.org.
Angela Belcher, Nanotechnologist, Associate Professor of Materials Science and Engineering, Massachusetts Institute of Technology. Location: Cambridge, Massachusetts

Angela Belcher is a materials scientist whose research opens new avenues for controlling inorganic chemical reactions. Rather than relying on traditional tools of physical chemistry, such as high temperature, pressure, or metallic catalysis, Belcher has devised a means to use genetically engineered viruses to serve as templates for the synthesis of submicroscopic conductors and semiconductors. As a graduate student, she demonstrated how natural proteins in abalone establish templates for the mineralization of calcium carbonates, the principal ingredient of chalk, to form its extremely hard shell. She followed these observations by engineering peptides that bind with great specificity to semiconductor alloys such as gallium arsenide.

Belcher has demonstrated a proclivity for developing new techniques for manipulating systems that straddle the boundary of organic and inorganic chemistry at the molecular scale. In her most recent work, she has genetically modified viruses (strains that only attack bacteria and are harmless to humans) to interact with solutions of inorganic semiconductors, yielding self-assembling metal films and wires with diameters in the low tens of nanometers. The ability to control this self-assembly process may one day lead to the next generation of microelectronics or other nanoscale machines.

Gretchen Berland, Physician-Filmmaker, Assistant Professor of Internal Medicine, Yale University School of Medicine. Location: New Haven, Connecticut

Gretchen Berland is a physician who uses her experience in documentary production and journalism to highlight issues that are critical to understanding and improving health care. Her video project, “Cross-Cover,” provides a first-person perspective on the problems faced by young doctors during their internship year; it chronicles the changes in their attitudes toward the patients they treat and in their personal and professional aspirations. Its frank portrayal of the internship process has been cited as a valuable tool for improving the quality of medical training. Berland’s more recent project, “Rolling,” uses the video diary format to document the experiences of several people who, for varying medical reasons, require wheelchairs for mobility. By placing the camera in the hands of her three subjects, she presents their struggles to maintain independence and dignity in the face of their disabilities from a compelling and informative vantage point.

Berland also served as lead author on a survey of health information resources on the Internet. The study found that health care consumers, those with lower reading skills in particular, face significant obstacles to locating accurate, complete, and understandable information on a variety of common medical problems. Through her efforts, Berland prompts physicians and the public to consider several key questions about health and society: how we learn about our own health, how physicians teach and learn, and how affliction creates physical and social barriers that often pass unnoticed.
Joseph DeRisi, Molecular Biologist. Associate Professor of Biochemistry and Biophysics, University of California, San Francisco. Location: San Francisco, California

Joseph DeRisi is a molecular biologist who develops and uses new technologies for exploring the complex, interdependent pathways regulating gene expression. He extends the impact of recent advances in understanding by examining not just the population of genes within a cell, but also their interactions that lead to complex behaviors. DeRisi uses glass slides, carefully prepared with spots of DNA, arranged by robotic devices in a microarray, to make hundreds and even thousands of measurements of individual gene expression from a single experimental sample. His studies on the most common type of malaria parasite have revealed an unusual pattern of synchronized gene activity. This observation suggests that the infectious agent may be particularly sensitive to drugs that disrupt the gene synchronization necessary to move into the next phase of its life cycle.

DeRisi has also demonstrated the power of microarrays for rapid characterization of unknown viral strains; he and colleagues used this method to identify and characterize a novel coronavirus responsible for the outbreak of Severe Acute Respiratory Syndrome (SARS) in early 2003. By enhancing methods for bulk measurement of gene activity and applying this technology to questions of vital biological and medical interest, DeRisi demonstrates the vast potential for discoveries in molecular genetics to decode the mysteries of cellular function and to advance the diagnosis and treatment of disease.

Katherine Gottlieb, Alaskan Health Care Leader. President and CEO, Southcentral Foundation. Location: Anchorage, Alaska

Katherine Gottlieb has transformed health care and related health programs in her Native Alaskan community. As head of the nonprofit Southcentral Foundation, Gottlieb recast the organizational focus toward patient-centered health care and away from en masse delivery of social welfare to underprivileged populations. In the process, she elevated the quality of service to the highest standard of medical care while decreasing the demand on the most expensive resources. The reach of Gottlieb’s programs extends well beyond primary care. The Dena A Coy Residential Treatment Center is the first residential facility for pregnant women in the United States focused on preventing fetal alcohol syndrome. Pathway Home, a transitional living center, addresses the challenges of substance abuse, violence, and suicide among Native Alaskan teenagers. With the Family Wellness Warriors Initiative, Gottlieb seeks to revitalize the traditional role of Native Alaskan men as protectors and providers, making them less inclined to fall into a pattern of domestic abuse. Under Gottlieb’s leadership, the Southcentral Foundation network has demonstrated that high-quality health care and effective preventive services are possible, even in communities facing obstacles of poverty and geographic isolation.
ALEKSANDAR HEMON, Short Story Writer. Location: Chicago, Illinois

Aleksandar Hemon is an author whose fiction grapples with the traumas of exile and ethnic conflict. Hemon’s *Nowhere Man* (2002), a novel-in-stories, follows the circuitous path of a young Bosnian refugee with an appropriately circuitous narrative form; the work’s seven sections shift back and forth between first-person narrators and move freely in setting from Chicago to Sarajevo to Kiev to Shanghai. Through this interspersing of multiple voices, locales, and time periods, Hemon creates an expansive fictional universe, one in which disparate events and memories are salvaged from the sweep of history and presented with humor and compassion. In similar experimental fashion, the stories collected in *The Question of Bruno* (2000) take such varied forms as a series of undelivered letters and a child’s spy fantasy footnoted with “facts” from *The Greatest Spies of World War II*. Using his adopted language, English, Hemon dramatizes with wit and dexterity the cultural displacement that he and his characters have endured. His voice invigorates American literature and succeeds in conveying moving stories from the otherwise incommunicable experience of war.

HEATHER HURST, Archaeological Illustrator. Location: New Haven, Connecticut

Heather Hurst is an archaeological artist and illustrator who, through reconstruction, revives ancient paintings and drawings of the pre-Columbian Americas. For her palette, she draws from many different kinds of primary materials collected by archeologist collaborators — crushed, fallen building stones, field drawings, photographs, topographic maps, and functional interpretations of structures based on lab analyses of ceramics, soils, and artifacts. Through a combination of knowledge, skill, and intuition, she meticulously assembles these elements into vibrant representations of Mesoamerican visual culture. Her work with the Maya murals of Bonampak is her finest achievement to date. Through these reproductions, she conveys a sharp image of the ancient Maya world, retrieving fallen warriors and lost hieroglyphs — in short, making visible what no eyes have viewed since 800 A.D. She has produced a vivid window into the Maya past, revealing the details of forgotten monuments, their human faces, and their architectonic intentions. Her paintings and architectural renderings not only recover previously lost records, but are works of art in their own right.

EDWARD P. JONES, Novelist. Location: Arlington, Virginia

Edward P. Jones is a fiction writer who renders in story a mysterious incongruity of the human experience — how faith, dignity, and love often survive, and sometimes thrive, in the face of systemic adversity. His debut collection of 14 short stories, *Lost in the City* (1992), deals with African American working class and underclass experiences in mid-20th century, inner-city Washington, D.C. In a realistic and evocative style, Jones depicts characters that, despite the constant and unacknowledged despair of their existences, live rich, varied, and compelling lives. A multi-layered, historical novel, *The Known World* (2003), is Jones’ second major work. In this sprawling saga set in antebellum Virginia, Jones examines the world of free blacks who owned black slaves. Told from several different viewpoints in an intricate structure full of foreshadowing, the stories provide a broad view of the complex system of slavery, capturing the experience of those who suffered its deadening effects. Jones works painstakingly to compose artful, morally complicated fiction that challenges, provokes, and enriches.

JOHN KAMM, Businessman/Human Rights Strategist. Executive Director, Dui Hua Foundation. Location: San Francisco, California

John Kamm has designed and implemented an original approach to freeing prisoners of conscience in China by leveraging business relationships. Beginning in the 1970s as a businessman in China, he learned that the understanding of partners’ motivations and constraints is vital for commercial trade in China. Having built longstanding ties of personal trust with Chinese officials at many levels, Kamm found that approaching them with dignity and respect facilitated their response to his inquiries and uncovered a wealth of information regarding the status and well-being of thousands of political prisoners (most of whom attract little attention outside China). He has mastered the details of Chinese prosecutorial, judicial, and prison systems and holds the Chinese government accountable for implementing its own regulations, rather than citing international standards alone. More broadly, he has made apparent to Chinese officials that their treatment of political prisoners sends clear signals regarding their good faith in trade negotiations. Kamm’s pragmatic, case-by-case strategy complements human rights advocacy based on international conventions and principles. Having won the release or improved the conditions for hundreds, he has demonstrated his approach as an effective means of addressing contentious human rights issues with Beijing.
Daphne Koller, Computer Scientist. Associate Professor of Computer Science, Stanford University. Location: Stanford, California

Daphne Koller is a computer scientist who has developed new computational methods for representing knowledge and reasoning at the intersection of traditional logic, probability, uncertainty, and subjective judgment. Her work bridges a longstanding divide in the field of artificial intelligence between efforts to develop an explicit representation of knowledge (for example, in medical diagnosis) and efforts to categorize data based on statistical properties (such as optical character recognition). Koller significantly expanded the utility of Bayesian networks — computational devices for reasoning based on uncertain information — by showing how these structures can be organized in hierarchical, object-oriented networks. She and her colleagues advanced this one step further by developing “probabilistic relational models,” admixtures of logical and statistical representations that can implement standard deductive reasoning without exhibiting the fragility of earlier systems to incorrect, incomplete, or uncertain inputs. Probabilistic relational models are capable of extracting knowledge embedded in large databases into a form that can be used for abstract reasoning.

These advances find direct application in areas such as commerce, security, and biomedical research; for example, probabilistic relational models have been used to analyze the yeast genome, identifying regulatory roles for several proteins whose function had been previously uncharacterized. Through her research in graphical modeling, Koller has demonstrated the power of probabilistic methods for tackling the hardest problems in knowledge representation, inference, and learning.

Naomi Ehrich Leonard, Marine Roboticist. Professor of Mechanical and Aerospace Engineering, Princeton University. Location: Princeton, New Jersey

Naomi Leonard is an engineer who develops autonomous underwater vehicles. This work synthesizes elements as diverse as fluid mechanics, robotics, computer science, oceanography, and biology. Leonard’s initial efforts focused on single vehicles that have the means to control motion directly in some, but not all, dimensions. She showed how “energy-shaping” methods could be used to generate stable feedback control; these results have found application beyond robotics, extending control theory for mechanical systems in general. With this theoretical foundation, Leonard moved to the design of coordinated control of arrays of multiple mobile agents. In collaboration with the mathematicians, oceanographers, and biologists of the Adaptive Ocean Sampling Network (AOSN) project, she has investigated how biological groups (such as flocking birds and schooling fish) coordinate their motion and how to get man-made mobile autonomous agents to mimic that behavior. Beyond its contributions to engineering and behavioral science, autonomous underwater technology allows oceanographers to place measuring instruments in the right place at the right time to collect data essential for understanding the physical forces controlling ocean dynamics. The technology also holds significant promise for a variety of military defense applications.

Tommie Lindsey, High School Debating Coach. Forensics Team Coach, James Logan High School. Location: Union City, California

Tommie Lindsey, an exemplary teacher of competitive forensics (the discipline of public speaking, presentation, and debate), is changing the landscape of opportunities for at-risk students. In his program at Logan High School in Union City, California, Lindsey instills in his students the importance and power of persuasion, based on clear communication, reasoning, and mastery of the facts. American high school forensics is dominated by a small number of schools located primarily in the most affluent areas of the country; by contrast, many of Lindsey’s students come from poor families, broken homes, or difficult urban environments. He has repeatedly demonstrated that students can surmount these circumstances by force of character, personal experience, hard work, and commitment to excellence. His students regularly excel in the preparation and delivery of their orations, competing effectively and winning national forensics championships. By showing his students that they can compete intellectually at the highest levels and teaching them skills they can use throughout their lives, Lindsey recasts the imaginative possibilities for hundreds of young women and men; more than 90 percent of his students go on to attend college. Through his tireless efforts to support, inspire, and lead his students, Lindsey serves as a role model not only for them, but for all who seek to shape the future of young people.
Rueben Martinez, Bookseller. Owner and Founder, Libreria Martinez Books and Art Gallery. Location: Santa Ana, California

Rueben Martinez has elevated book-selling from a business to a campaign in support of underserved populations in California and throughout America. His Santa Ana bookstore, Libreria Martinez Books and Art Gallery, was originally a barbershop and is now among the largest commercial sellers of Spanish-language books in the country, serving as the cornerstone of cultural events and community activities that promote the benefits of reading to Hispanic-Americans and Spanish-speaking immigrants.

A co-founder of the Latino Book Festival (which now tours nationally), Martinez motivates Spanish-speaking people to value literature, to read for themselves, and to read to their children. The record number of enthusiastic adults and children drawn to Libreria Martinez makes the store a destination for leading bilingual and Latino authors. Acclaimed by educators and librarians throughout the country, Martinez’ unique brand of entrepreneurship and advocacy is an important complement to institutional and program efforts to enrich and anchor the lives of a large and growing population in America.

Maria Mavroudi, Philologist. Assistant Professor of History, University of California, Berkeley. Location: Berkeley, California

Maria Mavroudi is a philologist who uses her skills as a language detective to reveal a new understanding of the linguistic and cultural exchanges between medieval Byzantium and its Islamic Middle Eastern neighbors. Most scholarship on Greco-Arabic interaction has focused on the “one-way” transmission of classical Greek thought into the Islamic world.

Through her meticulous analysis of *The Oneiroticon of Achmet*, the most significant medieval Byzantine treatise on dream interpretation (a proto-science of the time akin to astrology, astronomy, and alchemy), Mavroudi traces intellectual currents flowing from the Arabic world into Byzantine culture and society. She shows that the *Oneiroticon* is a Christianized adaptation of medieval Arabic texts, which, in turn, are based on the classical Greek *Oneiroticon of Artemidoros* (second century a.d.).

The implications of her work are profound; her research on this text provides clear evidence that significant importation of Arabic learning into Byzantium occurred and that Greek-Arabic bilingualism developed to facilitate such exchanges between two otherwise antagonistic cultures. Mavroudi’s more recent work examines a broad range of texts, showing the pervasive impact of Byzantine-Arab exchanges, and continues to fill in crucial gaps in the history of knowledge shared throughout the Mediterranean world’s dominant civilizations.

Vamsi Mootha, Physician/Researcher. Assistant Professor of Systems Biology, Harvard Medical School. Assistant Professor of Medicine, Massachusetts General Hospital. Location: Boston, Massachusetts

Vamsi Mootha is a clinician-researcher who converts the promise of new technologies such as genomics and proteomics into tangible, important insights regarding basic biological processes and the sources of human diseases.

He specializes in the subcellular structures responsible for energy metabolism: the mitochondria. Recently, Mootha and colleagues have isolated peptide fragments from these organelles and identified them with mass spectroscopy. By comparing the protein fingerprints with gene expression databases, more than 100 previously unknown mitochondrial proteins were identified. He used a similar, coordinated approach to identify the gene that causes Leigh Syndrome French Canadian variant, a fatal metabolic disease. In diseases resulting not from a single gene but the interaction of sets of genes, he introduced a computational method for identifying patterns of gene activity in specific diseases. In type 2 diabetes, for example, this method has identified aberrations in the regulation of genes related to a specific metabolic pathway, an observation that may provide important clues to the cause of a prevalent and devastating condition. As importantly, Mootha has pioneered powerful, adaptable computational strategies for mining data collected in laboratories throughout the world, providing an efficient means to hunt down gene interactions that lead to a wide variety of diseases.

Judy Pfaff, Sculptor. Professor of Art, Bard College. Location: Annandale-on-Hudson, New York

Judy Pfaff is an artist in the midst of a prolific career as a sculptor, installation artist, painter, and printmaker. At the heart of her work is her exploration of how to make painting more three-dimensional and sculpture more painterly. From the beginning of her career in the 1970s, she has worked with a wide and unusual range of materials and has inspired younger artists to venture outside the traditional distinctions made between painting and sculpture. Pfaff moves back and forth easily between two- and three-dimensional work, creating art that is complex, profuse, and unique. Her dynamic, exuberant, large-scale (and typically site-specific) installations incorporate local materials and combine painting, sculpture, and architecture. These works include carefully crafted elements of her own making with found materials, both man-made and natural, to create protean forms of rich complexity. While Pfaff is primarily a sculptor, her concepts are expressed in equal power in her paintings, prints, and drawings. Her work continues to evolve, and she has recently begun to explore the incorporation of photographic/digital imagery into her installations and prints.
Reginald R. Robinson, Ragtime Pianist/Composer.

Location: Chicago, Illinois

Reginald Robinson is a musician and composer who chose an unusual path for his musical career: classical ragtime music. An early 20th century American musical form characterized by a syncopated melody, ragtime was advocated by composers such as Scott Joplin as a uniquely American music that would change and evolve with the succeeding years. Introduced to ragtime through an elementary school presentation, Robinson taught himself to play the piano and to read music and began researching the genre. He has remained dedicated to the form ever since. A gifted pianist, he evokes the range of passion and liveliness contained within the classic ragtime compositions of the early 1900s. He has explored in detail the great works of Scott Joplin, Eubie Blake, and other classical ragtime composers and has composed dozens of harmonically daring, structurally complex works. In addition to his composition and performance, Robinson has studied the history of ragtime music thoroughly; he discovered and recorded a previously unknown Joplin fragment found in the archives of Fisk University. This singular musician has dedicated himself to preserving the traditions of classical ragtime while taking this vintage music into contemporary directions.

Aminah Robinson, Folk Artist. Location: Columbus, Ohio

Aminah Robinson uses fabric, needlepoint, paint, ink, charcoal, clay, and found objects to create signature works on canvas and in three-dimensional construction. Folk artist, storyteller, and visual historian, Robinson celebrates and memorializes the neighborhood of her childhood — Poindexter Village in Columbus, Ohio — and her journeys to and from her home. In drawings, paintings, sculpture, puppetry, and music boxes, she reflects on themes of family and ancestry, and on the grandeur of simple objects and everyday tasks. Her works are both freestanding monuments and fractional components of an ongoing odyssey. Robinson is a master of assemblage; her elegant collages are Homeric in content, quantity, and scale (some canvases are 20 feet or larger) and many of her exhibited pieces are works-in-progress, several years in the making. This trademark body of work resonates deeply with audiences. Symphonic Poem, for example, an exhibition of her work at the Columbus Museum of Art, was noted for its unusually large and repeat attendance. A recent commission for the National Underground Railroad Freedom Center in Cincinnati, Ohio, is also expected to reach a large audience. Robinson's creations set her apart as a contemporary American artist.

Amy Smith, Inventor, Instructor, Massachusetts Institute of Technology/School of Engineering. Location: Cambridge, Massachusetts

Amy Smith is an inventor and teacher dedicated to developing technologies that optimize limited resources and solve seemingly intractable problems in developing countries. As a mechanical engineer, she creates life-enhancing solutions and labor-saving technologies for people at the far end of dirt roads in the world's most remote societies — people facing crises that erupt in health clinics with no electricity and in villages with no clean water. Striking in their simplicity and effectiveness, her inventions include grain-grinding hammer mills, water-purification devices, and field incubators for biologic testing, each reflecting her inordinate creativity and ingenuity. Determined to expand her reach, she is systematically inspiring engineering students to follow her lead and develop solutions to the problems that plague huge segments of the world's population.

Cheryl Rogowski, Farmer. Location: Pine Island, New York

Cheryl Rogowski is reinventing the role of the family farm in America. Under great pressure from consolidation in industrial agriculture and shifting trade policies, Rogowski overhauled her family farm, moving away from a single-crop specialization to provide a variety of vegetables and fruits that serve the needs of regional and specialty markets (where the demand is often not high enough to attract the attention of the agricultural giants). Though commercial survival and success have depended on innovation in cultivation, capital investment, and marketing, Rogowski recognized that the health of her business depends even more on the vitality of the marketplace. She has been at the vanguard of creating and participating in Community Supported Agricultural programs (CSAs) in her own community and in New York City and in experimenting with individual CSAs for targeted groups as disparate as Hispanics, seniors, and soup kitchens. She also plays a key role in the New Farmer Development Project, mentoring immigrant farmers seeking to establish their own farms. Other efforts, such as literacy programs for migrant farm workers and public art exhibitions in support of local foods, demonstrate her commitment to finding contemporary solutions to the challenges facing family farms in the United States. Rogowski is an entrepreneur who has revitalized the character of family farming as a commercial enterprise and as an engine of community development.
Julie Theriot, Microbiologist. Assistant Professor of Biochemistry and Microbiology and Immunology, Stanford University. Location: Stanford, California

Julie Theriot is a microbiologist, cell biologist, and biophysicist who is unraveling the secrets of bacterial infection. One strategy that some bacteria use to evade the immune system is to trick cells lining exposed surfaces (such as the digestive tract) into absorbing the bacteria; after several cell divisions, the bacteria propel themselves through the cell wall into adjacent cells, where the process is repeated. Theriot’s research focuses on the mechanism of bacterial propulsion, specifically on the role of the structural protein actin. In early publications, Theriot showed how bacteria can commandeer the normal role of actin within the cell by inducing the formation of long bundles of actin filaments that resemble the tail of a comet. These actin comet tails then propel the attached bacterium forward. Theriot designed several experimental protocols that allow for detailed analysis of the biomechanics of this process — measuring the forces generated and determining the necessary and sufficient conditions for actin comet-tail formation. Through her research, Theriot illuminates basic biophysical processes underlying movement of cells and the pathogens that invade them.

C.D. Wright, Poet. Professor of English, Brown University. Location: Providence, Rhode Island

C.D. Wright is an accomplished writer, the author of ten volumes of poetry, and an editor for Lost Roads Publishers. No single description adequately captures Wright’s work; she is an experimental writer, a Southern writer, and a socially committed writer, yet she continuously reinvents herself with each new volume. The trajectory and growth of her achievement as a poet can be seen in Steal Away (2001), a selection of her verse over the last 20 years. In this volume, Wright experiments with stanza, syntax, and line and writes in a variety of styles — prose poems, short lyrics, and prose narratives. The poems themselves move from the personal to those from One Big Self (2003), where the personae originate from Wright’s conversations with prisoners in the Louisiana state prison system. Despite her frequent use of experimental structures, her mode of expression is clear and accessible, and her poetry is rooted in the landscape and people of her childhood in Arkansas, often engaging issues of social importance. Wright is a prolific poet whose wide-ranging oeuvre includes collaborative projects with the photographer Deborah Luster and the composition and publication of two state literary maps: one of her native state of Arkansas, the other of her adopted state, Rhode Island, where she teaches and resides.

Summary of Grants Authorized 2004

<table>
<thead>
<tr>
<th>FELLOWSHIP AWARDS</th>
<th>$11,500,000</th>
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</thead>
<tbody>
<tr>
<td>MACARTHUR FELLOWS ASSOCIATION TRUST</td>
<td>166,763</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$11,666,763</strong></td>
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# Statements of Financial Position

**December 31, 2004 and 2003**  
(000’s omitted)

<table>
<thead>
<tr>
<th></th>
<th>2004</th>
<th>2003</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ASSETS</strong></td>
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<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>$ 5,546</td>
<td>$ 2,443</td>
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<tr>
<td>Investments</td>
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<td>4,404,868</td>
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<tr>
<td>Program-related investments</td>
<td>81,442</td>
<td>85,042</td>
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<tr>
<td>Assets held for charitable use</td>
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<td>28,583</td>
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<tr>
<td>Other assets</td>
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<td>1,441</td>
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<tr>
<td><strong>Total assets</strong></td>
<td>$5,023,223</td>
<td>$4,522,377</td>
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<tr>
<td><strong>LIABILITIES AND NET ASSETS</strong></td>
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<td></td>
</tr>
<tr>
<td>Grants payable</td>
<td>$ 255,016</td>
<td>$ 291,552</td>
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<tr>
<td>Other liabilities</td>
<td>28,550</td>
<td>24,539</td>
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<tr>
<td>Excise and income taxes</td>
<td>14,833</td>
<td>13,476</td>
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<tr>
<td><strong>Total liabilities</strong></td>
<td>298,399</td>
<td>329,567</td>
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<tr>
<td><strong>Unrestricted net assets</strong></td>
<td>4,724,824</td>
<td>4,192,810</td>
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<tr>
<td><strong>Total liabilities and net assets</strong></td>
<td>$5,023,223</td>
<td>$4,522,377</td>
</tr>
</tbody>
</table>
### Statements of Activities

**For the years ended December 31, 2004 and 2003**

<table>
<thead>
<tr>
<th></th>
<th>2004</th>
<th>2003</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>INVESTMENT INCOME</strong></td>
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<tr>
<td>Interest and dividends</td>
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<td>$115,216</td>
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<tr>
<td>Realized gain</td>
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<tr>
<td>Other</td>
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<tr>
<td><strong>Total investment income</strong></td>
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<td><strong>403,218</strong></td>
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<td><strong>INVESTMENT EXPENSES</strong></td>
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<tr>
<td>Fees and expenses</td>
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<td>48,072</td>
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<tr>
<td>Excise and income taxes</td>
<td>5,835</td>
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<tr>
<td><strong>Total investment expenses</strong></td>
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<td><strong>53,049</strong></td>
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<tr>
<td><strong>UNREALIZED GAIN ON INVESTMENTS</strong></td>
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<tr>
<td></td>
<td>238,982</td>
<td>564,240</td>
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<tr>
<td><strong>Net investment income</strong></td>
<td><strong>733,273</strong></td>
<td><strong>914,409</strong></td>
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<tr>
<td><strong>OPERATING EXPENSES</strong></td>
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<tr>
<td>Grants authorized</td>
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<td>196,334</td>
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<tr>
<td>Direct program</td>
<td>1,765</td>
<td>1,990</td>
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<tr>
<td>Administrative</td>
<td>23,144</td>
<td>23,918</td>
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<tr>
<td>Other</td>
<td>3,166</td>
<td>2,972</td>
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<tr>
<td><strong>Total operating expenses</strong></td>
<td><strong>201,259</strong></td>
<td><strong>225,214</strong></td>
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<tr>
<td><strong>Change in unrestricted net assets</strong></td>
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<tr>
<td></td>
<td>532,014</td>
<td>689,195</td>
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<tr>
<td><strong>UNRESTRICTED NET ASSETS, BEGINNING OF YEAR</strong></td>
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</tr>
<tr>
<td></td>
<td>4,192,810</td>
<td>3,503,615</td>
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<tr>
<td><strong>UNRESTRICTED NET ASSETS, END OF YEAR</strong></td>
<td>$4,724,824</td>
<td>$4,192,810</td>
</tr>
</tbody>
</table>
Sara Lawrence-Lightfoot is chair of the Foundation’s board. A sociologist, she is the Emily Hargroves Fisher Professor of Education at Harvard University. She studies the organization, structure, and cultural contexts of schools, and is the author of eight books including *The Good High School*, *Respect: An Exploration*, and *The Essential Conversation: What Parents and Teachers Can Learn From Each Other*.

Lloyd Axworthy is president and vice chancellor of the University of Winnipeg. He is a former Minister of Foreign Affairs of Canada. In February 2004, he was appointed UN Special Envoy for Ethiopia-Eritrea to assist in implementing a peace agreement among the East African countries.

John Seely Brown is the former chief scientist of Xerox Corporation and former director of Xerox Palo Alto Research Center (PARC). Brown co-founded the Institute for Research on Learning, which explores the problems of lifelong learning.


Robert E. Denham is an attorney with the law firm of Munger, Tolles & Olson LLP, specializing in corporate, financial, and strategic issues. He is the former chair and chief executive officer of Salomon Inc.

Jonathan F. Fanton has been president of the John D. and Catherine T. MacArthur Foundation since September 1, 1999. Previously he was president of New School University in New York City and vice president for planning at The University of Chicago, where he taught American history.

William H. Foege is Distinguished Professor at the Rollins School of Public Health at Emory University and a fellow for health policy at the university’s Carter Center. He also serves as a fellow of the Bill and Melinda Gates Foundation. Foege served for 20 years at the Centers for Disease Control, of which he was director for five years.

Jamie S. Gorelick is a partner in the Washington office of Wilmer Cutler Pickering Hale and Dorr, LLP. She has previously served as a member of the 9/11 Commission, as Deputy Attorney General of the United States, and as General Counsel at the Department of Defense, among other positions.
Mary Graham is co-director of the Transparency Policy Project at Harvard’s Kennedy School of Government and a visiting fellow at the Brookings Institution in Washington, D.C. She is the author of *Democracy by Disclosure: The Rise of Technopopulism* and *The Morning After Earth Day: Practical Environmental Politics.*

John P. Holdren is the Teresa and John Heinz Professor of Environmental Policy and director of the Program in Science, Technology, and Public Policy at the Kennedy School of Government at Harvard University and Professor of Environmental Science and Public Policy in the Department of Earth and Planetary Sciences. He is a member of the U.S. National Academy of Sciences and the Institute of Medicine, and of the Pontifical Academy of Sciences. Molina received the Tyler Ecology & Energy Prize in 1983, the Nobel Prize for Chemistry in 1995, and the UNEP-Sasakawa Award in 1999.

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Marjorie M. Scardino is chief executive officer of Pearson, an international education and media group headquartered in London, England, whose primary business operations include The Financial Times Group, Penguin Pearson Education, and half interest in The Economist Group. She won a Pulitzer Prize in 1984 while publisher, with her husband, of a weekly newspaper in Alabama. Formerly, she was chief executive officer of The Economist Group. (Board appointment effective December 2005)

Thomas C. Theobald is an investor and partner in Chicago Growth Partners, a Chicago-based private equity firm. Earlier he was chair and chief executive officer of Continental Bank Corporation and vice chair of Citibank/Citicorp.
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James A. Hoffmann
Communications Specialist
The first step in learning if grant support from MacArthur is available is to thoroughly review the grantmaking guidelines that are posted on the Foundation’s Web site. At the end of the description of each grantmaking area is a brief item about the availability of grants. If support is available, the next step is to submit a cover sheet and a letter of inquiry about the work being proposed. Send it by mail to the Office of Grants Management at the Foundation’s Chicago address. The letter of inquiry can also be sent by e-mail to answers@macfound.org. Letters of inquiry about projects in India, Mexico, or Nigeria should be sent to the MacArthur office in that country. Letters about work related to Russia may be sent to the Moscow office of the Chicago office. (See page 82 for contact information.)

Letter of Inquiry: Cover sheet
In order to expedite a letter of inquiry it is important that it include a cover sheet with the following information:

- Information regarding who will carry out the work
- Name of your organization (and acronym if commonly used)
- Name of parent organization, if any
- Name of chief executive officer or person holding similar position
- Organization’s address (and courier address if different)
- Organization’s phone number, fax number, and e-mail address, if any
- Name and title of the principal contact person, if different from the above
- Address (and courier address if different), phone number, fax number, and e-mail address, if any, of principal contact
- Web address, if any.

Letter of Inquiry: Format
There is no set format, but letters of inquiry generally include the following:

- Name or topic of the proposed project or work to be done
- A brief statement (two or three sentences) of the purpose and nature of the proposed work
- The significance of the issue addressed by the project and how it relates to a stated MacArthur program strategy
- How the work will address the issue
- How the issue relates to your organization, and why your organization is qualified to undertake the project
- Geographic area or country where the work will take place
- Time period for which funding is requested
- Information about those who will be helped by and interested in the work and how you will communicate with them
- Amount of funding requested from MacArthur and total cost (estimates are acceptable).

The Foundation’s response
We will send you an acknowledgment that your letter of inquiry was received, and we will direct it to the appropriate staff members for review. If as a result of that review the Foundation concludes that there is no prospect of Foundation funding, we will notify you promptly.

If the Foundation decides that your project might qualify for a grant, we will contact you to discuss next steps and what further information is required.

All material submitted becomes the property of the MacArthur Foundation. The Foundation sometimes submits inquiries or proposals to confidential outside review.

Deadlines
With few exceptions, as noted elsewhere, there are no fixed deadlines.

What the Foundation does not support
Please note that the Foundation does not support political activities or attempts to influence action on specific legislation. We do not provide scholarships or tuition assistance for undergraduate, graduate, or postgraduate studies; nor do we support annual fundraising drives, institutional benefits, honorary functions, or similar projects.
HOW TO CONTACT THE FOUNDATION

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FOR INFORMATION
An immediate source of current information is the Foundation’s Web site: www.macfound.org.

To request information by e-mail, direct inquiries to 4answers@macfound.org.

To request information by mail, call the MacArthur publication line: (312) 726–5922.

Grantmaking guidelines are subject to revision. Check the Foundation’s Web site, www.macfound.org, for the most recent version.

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The John D. and Catherine T. MacArthur Foundation is a private, independent grantmaking institution dedicated to helping groups and individuals foster lasting improvement in the human condition. It seeks the development of healthy individuals and effective communities; peace within and among nations; responsible choices about human reproduction; and a global ecosystem capable of supporting healthy human societies.

GRANTMAKING 2004

<table>
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<tr>
<th>Description</th>
<th>Amount</th>
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<td>Total grants authorized</td>
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<td>Grant requests</td>
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<td>Number of grants</td>
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<tr>
<td>Grants to organizations</td>
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<tr>
<td>Grants to individuals</td>
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<tr>
<td>Average size of grants to organizations</td>
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<tr>
<td>Range of grants</td>
<td>$7,000 to $20 million</td>
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<tr>
<td>Geographic scope</td>
<td>U.S. and 65 countries</td>
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Grants authorized by program area

<table>
<thead>
<tr>
<th>Program Area</th>
<th>Amount</th>
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<tr>
<td>Global Security and Sustainability</td>
<td>$69,529,800</td>
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<td>$26,447,924</td>
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<td>Fellows Program</td>
<td>$11,666,763</td>
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</tbody>
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FOUNDED

1978

TOTAL ASSETS

$5 billion (as of December 31, 2004)

FOUNDATION PERSONNEL

United States: 147
Overseas: 24

HEADQUARTERS

Chicago, Illinois

INTERNATIONAL OFFICES

India, Mexico, Nigeria, Russia

FOR MORE INFORMATION

www.macfound.org

(For contact information, see page 82.)
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September 16, 2004

Memorial Resolution in honor of Dr. John E. Corbally

The Board of Directors of the John D. and Catherine T. MacArthur Foundation expresses its deep sorrow at the death of its founding president, longtime chair, and honored friend, John E. Corbally. The board extends its sympathy to his wife, Marguerite, and to their children and grandchildren.

The history of the MacArthur Foundation and Jack Corbally’s service to it are closely intertwined. He was elected to the board of directors of the Foundation in 1979 and served for 23 years. In 1980 he became the first president of the Foundation, retiring from that position in 1989. He continued as a member of the board, serving as chair from 1995 until retiring in 2002.

The seminal figure in the Foundation’s first quarter-century, Jack Corbally brought the grace and the steady hand of a person comfortable in the role of leader. He helped the institution navigate the many challenges of its formative years. Under his presidency the Foundation negotiated the complexities of converting John MacArthur’s real estate and business holdings into assets that could be used to support the new foundation’s mission. Many of the major philanthropic strategies of the Foundation, including its commitment to the fields of mental health, community development, conservation, international peace and security, population, public interest media, creativity, and human rights, can be traced to decisions made during his tenure as president.

Jack Corbally came to MacArthur after a distinguished career in higher education, serving as vice president and provost of The Ohio State University, president and chancellor of Syracuse University, and president of the University of Illinois. It has been said that as an administrator he was a person who knew what he wanted and always had a plan to get there, that he understood the ways in which large organizations, properly run, could help individuals improve their lives.

His was a steady leadership, rooted in bedrock integrity, comfort with challenges large and small, immense talent for building institutions, and practical wisdom combined with uncompromising loyalties. Jack Corbally had a gift for forging the agreement needed to move forward on an issue, ensuring that all points of view were heard and considered while on a sure path to a firm consensus. All his endeavors were marked by a distinctive sense of humor, warmth, and compassion.

Jack Corbally was a person of extraordinary depth, who helped instill in the MacArthur Foundation its faith in individual potential, respect for institutions, and skeptical optimism about the future. He will be deeply missed.

Sara Lawrence-Lightfoot
Chair of the Board

Jonathan F. Fanton
President

Arthur M. Sussman
Secretary

Dr. John E. Corbally
October 14, 1924 – July 23, 2004
About the cover:

This “portrait of a protein” reflects the research of Jane S. Richardson, a biochemistry professor at Duke University and a 1985 MacArthur Fellow. Richardson has been a pioneer in the development of techniques for molecular visualization, first with physical models and more recently on computers. This image, rendered with software written in collaboration with her husband David, depicts the three-dimensional structure of an important enzyme known as ribonuclease A. Abstracting individual amino acids into the geometric relationships they form with their neighbors, such as helices (gold) and sheets (teal-green), allows scientists to visualize more readily the relationship between structure and function for large, complex biological molecules such as enzymes.

Jane Richardson is one of 682 Fellows named since the Foundation created the MacArthur Fellows Program in 1981. To mark the 25th year of the program, this annual report showcases the work of five Fellows on the cover and divider pages. The backs of the dividers include a list of all Fellows named since the program’s inception.