

ABOUT JAMES IRVINE

native Californian, James Irvine devoted most of his life to his business interests in San Francisco and the development of his 110,000-acre ranch in Orange County, which he inherited from his father in 1886.

Mr. Irvine believed that significant community responsibility came with his ownership of the ranch, and his philanthropic activities culminated with the formation in 1937 of The James Irvine Foundation. He directed that Foundation grants promote the general welfare of the people of California, and by the time of his death in 1947, the Foundation had begun to make grants to educational and cultural institutions and other nonprofit organizations. Since its founding in 1937, the Foundation has made grants totaling more than \$850 million for the people of California.

ABOUT THE COVER

atia Vang is a second-generation Californian of Hmong descent and a nursing student at California State

University, Fresno. Ms. Vang is also a volunteer at Stone Soup

Fresno, a community center that serves the large and growing

Southeast Asian refugee population in the San Joaquin Valley.

She is pictured in traditional Hmong costume, standing

before a tapestry that depicts the story of the Hmong fleeing

their native country of Laos following the Vietnam War.

In 2004, with a grant from Irvine, Stone Soup Fresno developed Project Common Thread, a program designed to preserve and promote the cultural arts of the Hmong and foster cross-cultural awareness in the San Joaquin Valley. As part of Project Common Thread, Ms. Vang helped to establish a Hmong girls choir, which has been well received in the community, and she continues to teach traditional songs that capture the history and culture of the Hmong people.

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The mission of The James Irvine Foundation is to expand opportunity for the people of California to participate in a vibrant, successful, and inclusive society. In pursuit of this mission, the Foundation is guided by the following goals: advance the educational and economic prospects of low-income Californians to create and share in the state's prosperity; engage a broad cross section of Californians in the civic and cultural life of their communities and the state; enhance mutual understanding and communication among diverse racial, ethnic, and socioeconomic groups; and enrich the state's intellectual and creative environment.

FROM THE PRESIDENT AND CHIEF EXECUTIVE OFFICER

James Irvine's mandate in creating the Foundation carries as much resonance today as it did in 1937. What emerges from reading his Indenture of Trust, which provides the governing direction for the Foundation, is that he cared about improving people's lives, especially those who faced difficult prospects. He also had great affection for California, which provided the land upon which he created his wealth. People and place were important concepts for our founder and remain at the center of how this Foundation approaches its work today.

The refocused mission that emerged from our recent strategic planning work – to expand opportunity for the people of California to participate in a vibrant, successful, and inclusive society – flows directly from our founder's

"Our goal in this year's report is to provide readers with a clear and tangible picture of how our institution positions itself to carry out James Irvine's vision in view of our long history, our enduring values, and our finite resources." wishes. Our three core grantmaking programs – Arts, California

Perspectives, and Youth – bring this mission to life in an integrated way that builds upon Irvine's unique history and competencies as a statewide funder.

In 2004, we completed the first full year of grantmaking reflecting our new

directions, and to demonstrate an ongoing commitment to our founder's core principles, this annual report focuses on three P's: purpose, people, and place.

In the pages that follow, we outline the core purpose for each of our programs. Along with those statements of purpose, we profile some of the people and organizations we are privileged to support, and highlight a sampling of the places in California where we do our work. Our goal in this year's report is to provide readers



with a clear and tangible picture of how our institution positions itself to carry out James Irvine's vision in view of our long history, our enduring values, and our finite resources.

For The James Irvine Foundation, 2004 established the platform for the future. We will build upon this platform in the years ahead in ways that honor the rich legacy of those who preceded us, that demonstrate our understanding of an ever-shifting external environment in California, and that reflect the values and principles that led James Irvine to create this philanthropic enterprise.

Sincerely,

James E. Canales

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President and Chief Executive Officer

July 2005

INVESTING IN YOUTH

As young people reach the critical age when they are transitioning from adolescence into young adulthood, they are all too often left on their own to navigate these changes, with little support and few options to pursue. Our Youth program rests on the premise that all young people deserve access to a combination of rigorous and relevant educational experiences to ensure their success in the workplace and as engaged citizens.

To create such opportunities, the Foundation funds organizations working to increase the number of low-income youth in California who complete high school on time and attain a post-

PURPOSE The Youth program seeks to increase the number of low-income youth in California who complete high school on time and attain a postsecondary credential by the age of 25. By creating multiple pathways to success, we hope to help more students to stay in school and connect with careers, community, and citizenship.

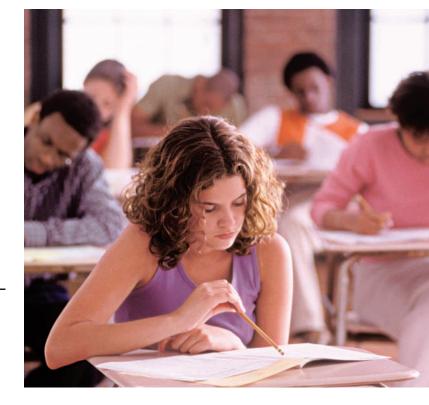
secondary credential by the age of 25. Our grants seek to increase student retention, improve academic performance, and promote stronger and more authentic connections to community and citizenship.

The urgency of the task

before us is clear, and the implications of our failure to accomplish it are staggering. Only 71 percent of California's students

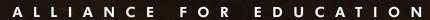
graduate on time from high school, and graduation rates are shockingly low for African American and Latino male students, at 60 percent and 57 percent, respectively. Our grantmaking focuses on helping educational and training institutions

to adopt practices that will motivate students to learn by offering them multiple pathways to success. The programs we support embrace a wide range of learning styles and connect students, in a concrete and practical way, to the broader world of career and civic life.

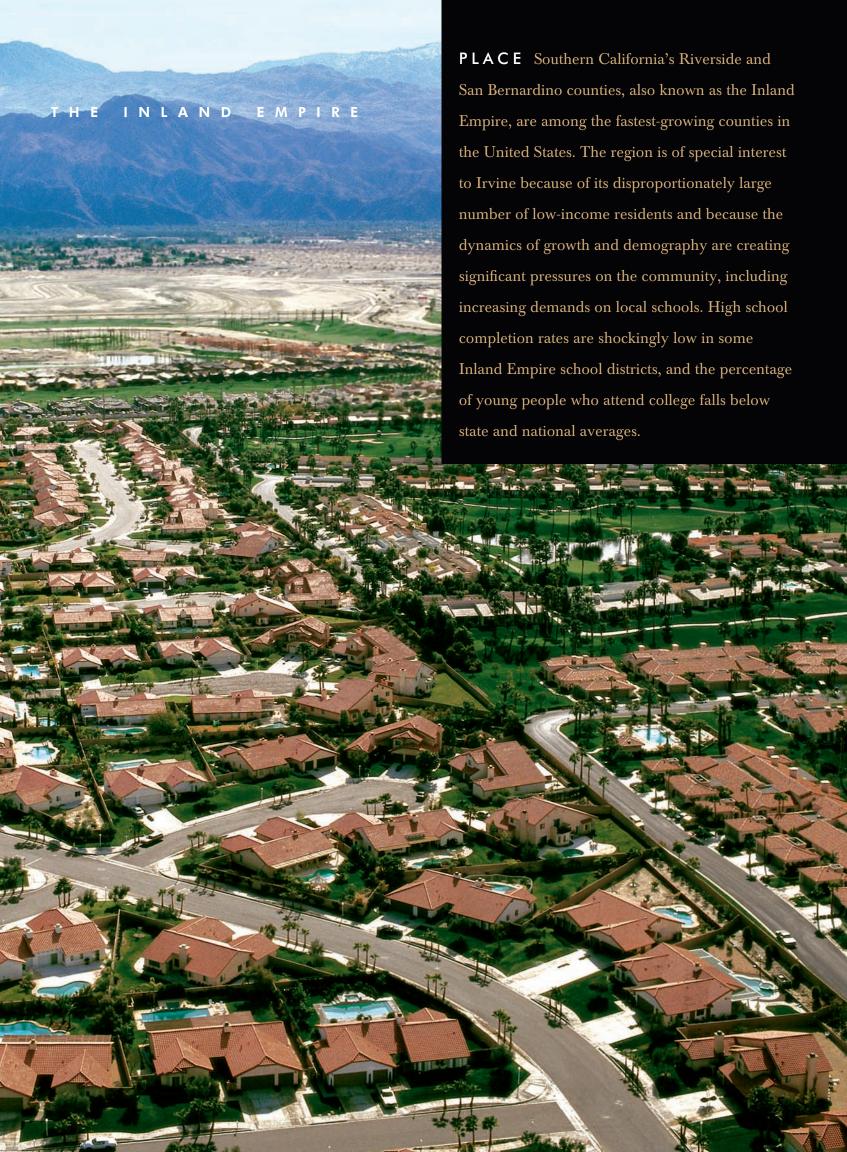


While there is widespread recognition in California of the importance of investing in early childhood, we want to ensure that our state does not ignore our adolescents and young adults.

All youth – regardless of background, life situation, or economic circumstance – deserve a legitimate and genuine opportunity to succeed, and at The James Irvine Foundation, we are committed to the development of as many pathways as possible to ensure that California's young people thrive.







ADVANCING THE ARTS

alifornians benefit from the presence of a vibrant, rich, and diverse artistic environment that has been built and sustained over time through the persistence and dedication of many. As a statewide funder of the arts since our inception in 1937, the Foundation recognizes the importance of the arts as a means to build community and enhance educational achievement. Just as important, we support the arts because they hold the potential to demonstrate the power of human creativity and expression, to tap our deepest emotions, to expand our view of the world, and

PURPOSE The goal of the Arts program is to promote a vibrant and inclusive artistic and cultural environment in California. We support the arts because they hold the potential to demonstrate the power of human creativity and expression, to tap our deepest emotions, to expand our view of the world, and to expose us to the very best of human aspiration.

to expose us to the very best of human aspiration.

At a time when the arts face a challenging funding environment and sadly are viewed by some as discretionary or, worse yet, expendable, Irvine has renewed its commitment, seek-

ing to galvanize support for the inherent value of the arts. The goals of our Arts program are to enhance cross-cultural understanding,

to promote artistic creativity and innovation, and to ensure that the state's leading arts institutions continue to pursue risk-taking

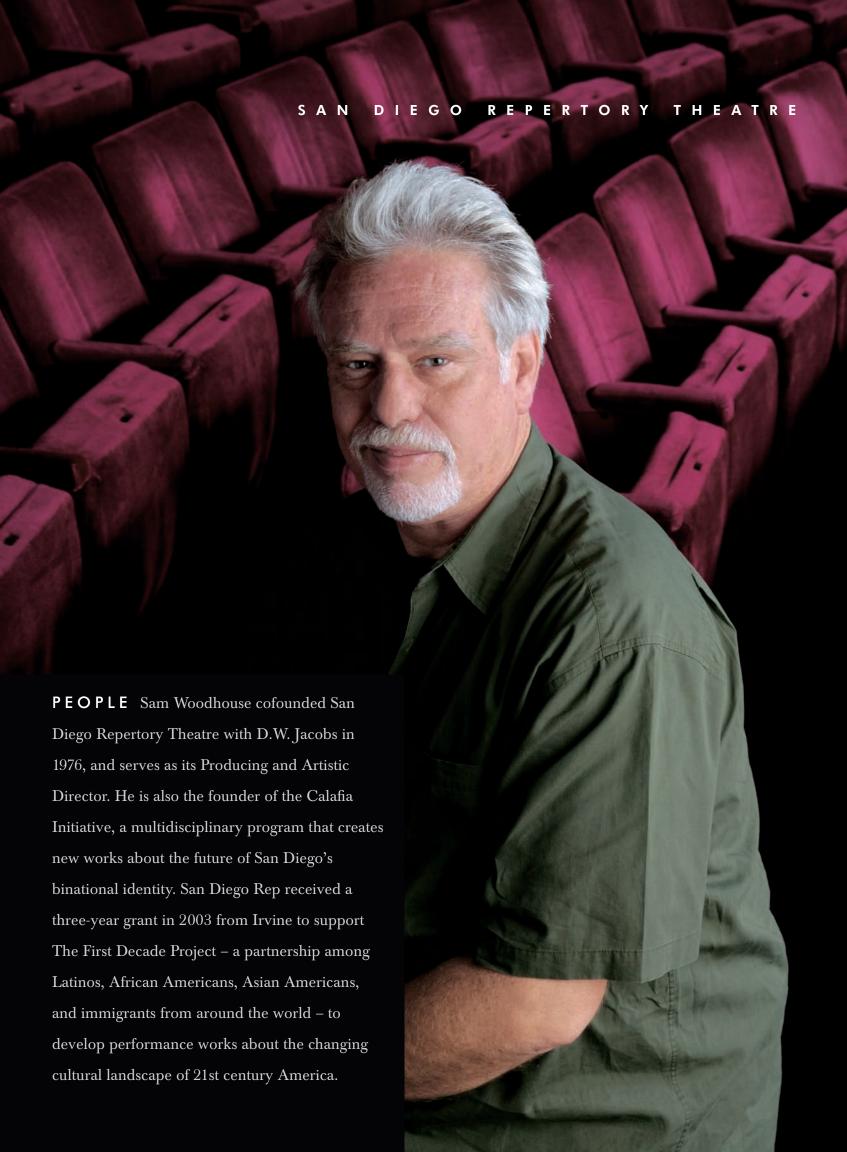
and innovation as they embrace their important leadership role in the arts locally, nationally, and even internationally.

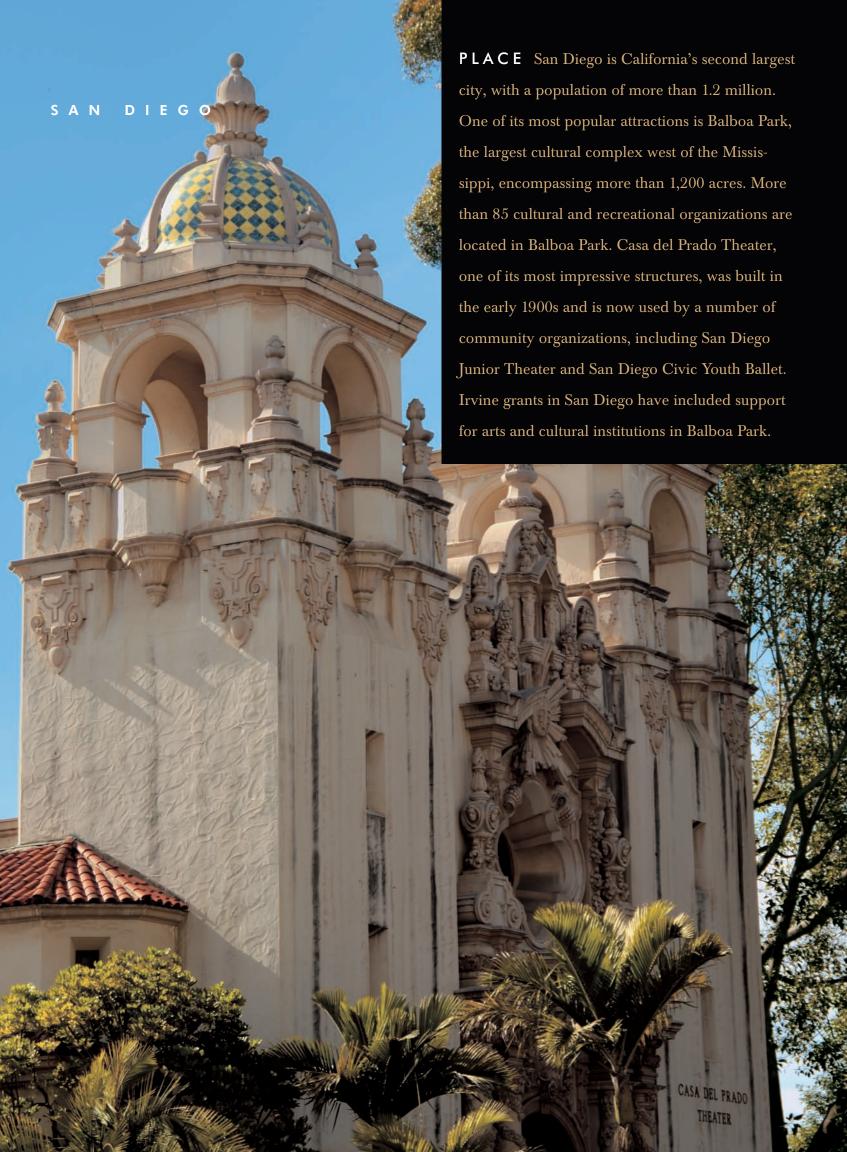
Our grantmaking supports activities as broad and diverse as: support for individual artists to create and present their art; funding for arts organizations to



expand their reach to new audiences; and partnerships with key regional organizations, such as local community foundations, to promote a rich artistic and cultural environment in diverse regions throughout California.

Our support for the arts flows from a deep commitment to a vibrant and inclusive artistic and cultural environment in California that taps the extraordinary diversity of our state, that honors the pioneering spirit that has characterized the California arts scene, and that seeks to include all Californians in experiencing the power and joy of the arts.





BUILDING A BETTER CALIFORNIA

As the Foundation engages with the arts and youth fields, we are also committed to retaining one of Irvine's distinguishing features: our multipurpose nature. To that end, the California Perspectives program supports activities that inform understanding, improve public decision-making, and engage Californians on significant issues that will have a long-term impact on the state. This broad goal allows us to respond thoughtfully to an ever-shifting environment in California.

For the next several years, the California Perspectives program will focus on effective governance, which holds the potential to

PURPOSE The goal of the California

Perspectives program is to inform public

understanding, engage Californians, and

improve decision-making on significant issues

of long-term consequence to the state. The

program's current focus is effective governance,

which has the potential to make an enduring

difference for the people of California.

make an enduring difference for the state. Accordingly, our grantmaking focuses, in part, on ensuring that the development of public policy related to governance issues — such as redistricting, term limits, and the state budget — is informed

by credible research, includes new perspectives and voices, and considers the implications for low-income Californians, whose

needs are too often either overlooked or simply not represented.

In conjunction with this focus on effective governance, we support efforts that can bring more immediate positive change in

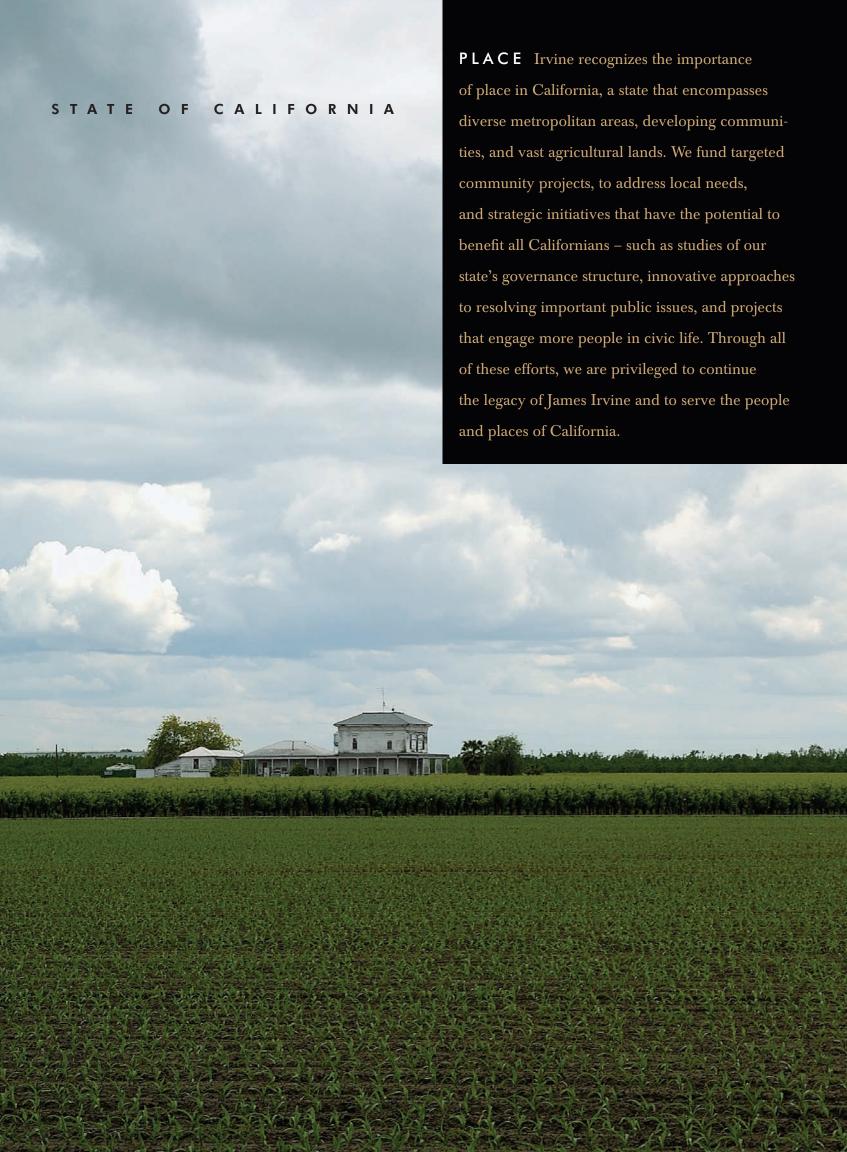
the day-to-day lives of Californians. The Foundation therefore funds community mobilization efforts that bring Californians together to solve immediate and tangible challenges in their lives. Through this grantmaking, we hope not only to address the specific problems to be solved, but



also to demonstrate the inherent value and effectiveness of broad public engagement in improving community conditions.

California Perspectives represents a new way of working for Irvine. Rather than organizing a grantmaking program around a traditional field, such as education or the environment, we have organized ourselves in a way that permits maximum flexibility, allowing us to support organizations that are tackling a range of issues critical to California's future. Within this approach, we maintain an unwavering commitment to benefiting the most disenfranchised residents of our state in a quest to create a better California for all.





2004 GRANTS

\$53.8 million. The table below shows these grants by program area and other designations. On the pages that follow, we present a detailed list of grants approved in 2004, in three sections:

- Grants approved in our core program areas.
- Grants approved to intermediary organizations that regrant Irvine dollars to other nonprofit organizations in

GRANTS APPROVED AND RATIFIED BY THE BOARD OF DIRECTORS IN 2004	
Arts	\$ 13,410,500
California Perspectives	10,265,000
Youth	19,632,000
Cross-Program & Special Opportunities	7,952,500
New Connections Fund	1,574,000
Board/Staff Discretionary Grants*	642,500
Memberships/Sponsorships	487,500
SUBTOTAL	53,964,000
Adjustments**	(190,196)
TOTAL GRANTS	\$ 53,773,804

^{*}To enhance their involvement in the work of the Foundation, board and staff members are allowed to request grants each year to nonprofit organizations in California that qualify for Irvine funding. In 2004, each board member was permitted to request grants totaling \$50,000. Each staff member was permitted to request grants totaling \$2,500 to \$15,000, depending on his or her position and tenure with the Foundation.

^{**}Adjustments include changes in grant amounts for Foundation-Administered Projects, which are usually less than approved amounts, refunds for grant amounts that were not spent by the grantees, and rescissions of grants awarded in 2004.

their local communities.

- Grants approved through the Foundation's New Connections Fund, a pilot program to fund unsolicited grant applications on a competitive basis.
- Please note that grants reported in this annual

GRANTSEEKER GUIDELINES

The James Irvine Foundation makes grants to a wide variety of nonprofit organizations, most of which receive funding through our three core grantmaking programs:

Arts, California Perspectives, and Youth.

The Foundation primarily makes grants to organizations that are tax-exempt under section 501(c)(3) of the Internal Revenue Code. In addition, by provision of Mr. Irvine's Indenture of Trust, which established the Foundation in 1937, we are restricted to making grants to programs and organizations that directly benefit the people of California. Mr. Irvine also stipulated that grants from the Foundation "shall be used for such charities as do not enjoy substantial support through taxation." Based on this restriction, we refrain from making grants to public agencies or organizations that receive more than 50 percent of their revenue from government sources.

For current information about our grantmaking guidelines, please visit our Web site at www.irvine.org.

report were approved in 2004 and reflect the grant-making priorities that were in effect at that time. In early 2005, we refined some of the strategies and priorities in our core grantmaking programs. For current information on our grantmaking programs, strategies, and priorities, please visit our Web site, www.irvine.org.

ARTS

The goal of the Arts program is to promote a vibrant and inclusive artistic and cultural environment in California.

We believe that a healthy arts system in today's environment should consist of arts organizations that support the creation and presentation of art, connect art to diverse communities, explore artistic innovation and risk-taking, and provide leadership for the field and in their communities. This holistic approach, which considers diverse arts disciplines, audiences, and regions, as well as a broad range of the state's artistic and cultural organizations, leads us to organize our grantmaking along the following priority areas:

Artistic Creativity

Promote the creation and reinterpretation of art, infusing the arts field with new ideas and methods of creative expression.

Connection Through Cultural Participation

Support the active engagement of Californians from all socioeconomic and ethnic backgrounds with quality art from a variety of sources and cultures.

Arts Leadership

Foster an environment in which arts and culture flourish in California through support to the state's largest premier cultural institutions and leading arts organizations in the nonmetropolitan areas of California.

Arts Grants Approved in 2004: Artistic Creativity

CALIFORNIA SHAKESPEARE FESTIVAL BERKELEY

To develop a new play through collaboration among California Shakespeare Festival, Campo Santo, nationally renowned playwright Naomi Iizuka, and Oakland communities.

\$100,000 / 2 years

CENTER FOR CULTURAL INNOVATION

LOS ANGELES

To support training and benefits programs for artists in California, and for core operating support.

\$200,000 / 2 years

KALA INSTITUTE BERKELEY

To build organizational capacity with equipment upgrades and a new staff position.

\$135,000 / 2 years

L.A. FREEWAVES

LOS ANGELES

To support a five-week new-media festival and build organizational capacity.

\$50,000 / 2 years

MOVIMIENTO DE ARTE Y CULTURA LATINO AMERICANA DE SAN JOSE, INC.

SAN JOSE

To support Where Are You From? Intersections of Art, Economic & Neighborhood Development, an ongoing project promoting economic and neighborhood transformation.

\$100,000 / 3 years

MUSEUM OF CONTEMPORARY ART

LOS ANGELES

To foster and present the work of emerging Southern California artists.

\$480,000 / 3 years

SAN FRANCISCO CHANTICLEER, INC.

SAN FRANCISCO

To support artistic collaborations, a choral workshop for youth in the Central Valley, and an online catalog.

\$100,000 / 2 years

THE SAN FRANCISCO FOUNDATION

SAN FRANCISCO

For collaborative efforts between the San Francisco Foundation and East Bay, Marin, and Peninsula Community Foundations to enhance support for individual artists in Bay Area communities through regranting and donor education.

\$200,000 / 2 years

SANTA ROSA SYMPHONY ASSOCIATION SANTA ROSA

To present two themed music festivals using an interactive musical-conversations format.

\$120,000 / 2 years

THE SUNDANCE INSTITUTE BEVERLY HILLS

To support Sundance Arts and Audiences, a California initiative to foster new work by independent California artists and strengthen the independent film audience.

\$500,000 / 3 years

Did You Know?

Nonprofit arts organizations in California contribute \$5.4 billion to the state's economy, create more than 160,000 jobs, and generate nearly \$300 million in state and local taxes.

THEATREWORKS, INC.

PALO ALTO

To support the expansion of the New Works Initiative, a musicaltheater development program.

\$350,000 / 3 years

WALTER AND ELISE HAAS FUND

SAN FRANCISCO

To support the Creative Work Fund, a regranting initiative enabling artists to create new work through collaborations with each other and with nonprofit arts organizations in the San Francisco Bay Area.

\$465,000 / 3 years

YOUTH SPEAKS, INC.

SAN FRANCISCO

To support the commissioning and presentation of original work from writers and performers in California as part of the annual Living Word Festival.

\$225,000 / 3 years

Arts Grants Approved in 2004: Connection Through Cultural Participation

ANGELS GATE CULTURAL CENTER

SAN PEDRO

For core operating support to expand and develop high quality arts programs that engage the community's diverse residents.

\$150,000 / 3 years

ARTE AMERICAS THE MEXICAN ARTS CENTER FRESNO

To expand performing arts activities in the Plaza, focused on engaging larger and more diverse audiences, and for strategic planning.

\$150,000 / 2 years

Did You Know?

California is home to almost 90,000 artsrelated businesses, and more than 516,000 Californians are employed by creative industries, more than in any other state in the nation.

THE COMMUNITY FOUNDATION

RIVERSIDE

To provide technical assistance and training to arts organizations in Riverside and San Bernardino counties as part of the Arts Build Capacity (ABC) program.

\$40,000 / 1 year

CULTURAL COUNCIL OF SANTA CRUZ COUNTY

SANTA CRUZ

For the Irvine Cultural Enhancement (ICE) regranting program, supporting cultural festivals that celebrate the diversity of Santa Cruz County, and providing professional development to small and midsized arts organizations in the region.

\$150,000 / 3 years

CULTURAL INITIATIVES SILICON VALLEY

SAN JOSE

Toward the implementation of the 10-year Regional Cultural Plan formally adopted by Santa Clara County and the City of San Jose.

100,000 / 2 years

FOUNDATION FOR WORLD ARTS

MALIBU

To support the 2005 World Festival of Sacred Music in Los Angeles and the development of sustainability plans for future festivals.

\$100,000 / 2 years

FRESNO ART MUSEUM

FRESNO

To support the Art and Artifact Program, a cross-cultural exhibition and simulated archaeological dig site that links art and archaeology.

\$350,000 / 3 years

GRAND PERFORMANCES

LOS ANGELES

To present international artists from Mexico and China, as part of Grand Performances' free summer season in downtown Los Angeles.

\$250,000 / 3 years

HEYDAY INSTITUTE

BERKELEY

For expansion of the Great Valley Books publication series and community outreach, and for organizational development.

\$350,000 / 3 years

HUC SKIRBALL CULTURAL CENTER

LOS ANGELES

To support the Sunset Concerts series of world music performances by artists of diverse cultural heritage, which celebrate the multicultural nature of Los Angeles.

\$100,000 / 2 years

JOE GOODE PERFORMANCE GROUP

SAN FRANCISCO

To develop and produce *Hometown*, a new dance work, in collaboration with teen video artists.

\$75,000 / 1 year

L.A. THEATRE WORKS

VENICE

For core operating support and a feasibility study in the Inland Empire to increase access to fine dramatic literature through radio and internet broadcasts.

\$150,000 / 1 year

LOS CENZONTLES MEXICAN ARTS CENTER

SAN PABLO

To support Cultures of Mexico in California, involving research, education, and live performances to chronicle changing music and dance in California's Mexican American communities.

\$225,000 / 3 years

NEW CONSERVATORY THEATRE CENTER

SAN FRANCISCO

To support three theater productions as part of the YouthAware program.

\$150,000 / 3 years

ORANGE COUNTY MUSEUM OF ART

NEWPORT BEACH

To support the development of the Media Lounge, a satellite gallery to present digital and video art.

\$100,000 / 2 years

PACIFIC ASIA MUSEUM

To expand the museum's organizational capacity to serve an increasingly diverse constituency by enhancing its exhibitions and education programming, and expanding its marketing and audience development efforts.

\$250,000 / 3 years

PASADENA CONSERVATORY OF MUSIC

PASADENA

To expand the conservatory's organizational capacity to serve its constituency with enhanced programming quality.

\$70,000 / 2 years

PERFORMING ARTS CENTER OF LOS ANGELES COUNTY

LOS ANGELES

To support an informal arts initiative, focused on engaging broader and more diverse audiences.

\$75,000 / 1 year

REDLANDS COMMUNITY MUSIC ASSOCIATION, INC. REDLANDS

For The Redlands Bowl Summer Music Festival, to support infrastructure upgrades and two opera productions.

\$90,000 / 2 years

RIVERSIDE ART MUSEUM

RIVERSIDE

For core support to develop the museum's exhibition and educational programming, scholarship, and audiences within the Inland Empire.

\$200,000 / 2 years

Did You Know?

California's nonprofit arts annually attract more than 71 million attendees and participants who, in addition to admission fees, contribute more than \$1 billion each year to the state's economy.

SAN DIEGO FOUNDATION

SAN DIEGO

To support Understanding San Diego: Arts & Culture, a collaborative regional process to strengthen the nonprofit arts and culture sector in San Diego County.

\$75,000 / 1 year

STANFORD UNIVERSITY

STANFORD

To support the Institute for Diversity in the Arts, to engage artists-in-residence, students, faculty, and the community in a collaborative process to create works in visual and performing arts that explore issues of race and diversity in California.

\$75,000 / 3 years

STONE SOUP FRESNO

FRESNO

For Project Common Thread, to preserve and promote the cultural arts of the Hmong and foster greater cross-cultural awareness in the San Joaquin Valley.

\$75,000 / 2 years

TEATRO VISION

SAN JOSE

For core operating support to expand the theater's organizational capacity by enhancing its theatrical programming and expanding its marketing and audience development efforts.

\$150,000 / 2 years

VALLEY PUBLIC TELEVISION, INC.

FRESNO

To strengthen the health of the Fresno arts and cultural community and implement the countywide Cultural Plan, through collaborative communications and advocacy efforts.

\$50,000 / 1 year

Arts Grants Approved in 2004: Arts Leadership

AUTRY NATIONAL CENTER

LOS ANGELES

For core operating support to establish the Autry National Center as a regional and national resource for the study of California and the American West.

\$750,000 / 3 years

BERKELEY REPERTORY THEATRE

BERKELEY

To enhance organizational capacity and increase utilization of recently expanded facilities.

\$300,000 / 3 years

CENTER THEATRE GROUP OF LOS ANGELES

LOS ANGELES

To support programmatic work related to the opening of Center Theatre Group's new Kirk Douglas Theatre and its new artistic director.

\$600,000 / 3 years

PALM SPRINGS DESERT MUSEUM

PALM SPRINGS

To strengthen the museum by increasing the quality and access to its collections and exhibitions and by improving its capacity for preservation efforts.

\$300,000 / 3 years

SAN FRANCISCO BALLET ASSOCIATION

SAN FRANCISCO

For core artistic program support.

300,000 / 2 years

SOUTH COAST REPERTORY, INC.

COSTA MESA

For core artistic program support.

\$375,000 / 3 years

Did You Know?

Four of the nation's 10 largest metropolitan areas with the highest concentration of artists are in California: Los Angeles (ranked first), San Francisco-Oakland (third), Orange County (seventh), and San Diego (ninth).

Arts Grants Approved in 2004: Communities Advancing the Arts

Communities Advancing the Arts is a three-year, \$4.25 million initiative intended to build new, sustainable funding streams for the arts in California.

COMMUNITY FOUNDATION FOR MONTEREY COUNTY MONTEREY

For a regranting initiative to support diverse cultural expressions and to implement a donor education program to increase arts-related philanthropy within Monterey County.

\$400,000 / 3 years

COMMUNITY FOUNDATION SILICON VALLEY

SAN JOSE

For a regranting initiative to support diverse cultural expressions and to implement a donor education and engagement program to increase arts-related philanthropy within southern San Mateo and Santa Clara counties.

\$500,000 / 3 years

HUMBOLDT AREA FOUNDATION

BAYSIDE

For a regranting initiative to support cultural participation, as part of the North Coast Cultural Trust, and to implement a donor education program to increase arts-related philanthropy within Humboldt, Del Norte, and Trinity counties.

\$400,000 / 3 years

ORANGE COUNTY COMMUNITY FOUNDATION

For a regranting initiative to support artistic creativity and diverse cultural expressions, and to implement a donor education program to increase arts-related philanthropy within Orange County.

\$600,000 / 3 years

SAN DIEGO FOUNDATION SAN DIEGO

For a regranting initiative to support diverse cultural expressions and to implement a donor education and engagement program to increase arts-related philanthropy within San Diego County.

\$500,000 / 3 years

SAN LUIS OBISPO COUNTY COMMUNITY FOUNDATION SAN LUIS OBISPO

For a regranting initiative to support artistic creativity and to implement a donor education program to increase arts-related philanthropy within San Luis Obispo County.

\$300,000 / 3 years

SANTA BARBARA FOUNDATION

For a regranting initiative to support diverse cultural expressions and to implement a donor education program to increase arts-related philanthropy within Santa Barbara County.

\$400,000 / 3 years

SONOMA COUNTY COMMUNITY FOUNDATION

SANTA ROSA

For a regranting initiative to support artistic creativity and to implement a donor education program to increase arts-related philanthropy within Sonoma County.

\$400,000 / 3 years

Arts Grants Approved in 2004: Special Projects in the Arts

ARTS COUNCIL FOR SAN BERNARDINO COUNTY SAN BERNARDINO

For core operating support to build organizational capacity and to provide relevant arts and cultural programming and services in San Bernardino County.

\$75,000 / 3 years

CALIFORNIA ALLIANCE FOR ARTS EDUCATION

PASADENA

For core support to provide training statewide and technical assistance to school districts in Los Angeles County to implement Arts for All: Los Angeles County Regional Blueprint for Arts Education.

\$150,000 / 3 years

CALIFORNIA ASSEMBLY OF LOCAL ARTS AGENCIES

SAN FRANCISCO

For core operating support to provide networking and professional development opportunities to local arts agencies throughout California.

\$160,000 / 2 years

CALIFORNIA ASSOCIATION

PALM SPRINGS

For core operating support.

\$25,000 / 1 year

FRESNO ART MUSEUM

FRESNO

For fund development and strategic planning.

\$20,000 / 1 year

OAKLAND BALLET ASSOCIATION, INC.

OAKLAND

For core operating support.

\$70,000 / 1 year

RIVERSIDE ARTS COUNCIL

RIVERSIDE

To develop and implement Artsopolis Inland Empire, a comprehensive marketing Web site, and for core operating support.

\$200,000 / 3 years

SOUTHWEST CHAMBER MUSIC SOCIETY

PASADENA

To support a development plan to access and manage individual donors.

\$8,000 / 1 year

WESTERN FOLKLIFE CENTER

ELKO, NEVADA

To support a team of students from the Voices of Youth program in California to attend the awards presentation of the National Federation of Community Broadcasters.

\$3,200 / 3 months

CALIFORNIA PERSPECTIVES

The goal of the California Perspectives program is to inform public understanding, engage Californians, and improve decision-making on significant issues of long-term consequence to the state.

The California Perspectives program is at this time addressing the issue of effective governance at the state and local levels in California. In order to promote more effective governance, we have identified three priority areas for funding. Within these priorities we support a range of activities, including policy research and analysis, strategic communications, public outreach and education, and advocacy. These priorities are:

Informing Californians

Improve public understanding about state governance issues and other significant issues of long-term consequence to the state.

Mobilizing Californians

Promote greater and broad-based civic engagement in public policy formation and decision-making processes.

Infusing New Ideas and Perspectives for Effective Governance

Support the development of new policy ideas and information about public preferences to advance state and local governance reforms.

California Perspectives Grants Approved in 2004: Informing Californians

CALIFORNIA BUDGET PROJECT

SACRAMENTO

For support to undertake fiscal policy analysis and public education efforts aimed at improving the social and economic well-being of low- and middle-income
Californians, and to encourage informed and effective participation in budget and policy debates.

\$200,000 / 2 years

COMMUNITY TELEVISION OF SOUTHERN CALIFORNIA/KCET

LOS ANGELES

To support production of *California Connected*, a television and radio show designed to inform Californians regarding critical state issues.

\$1,250,000 / 1 year

KQED, INC.

SAN FRANCISCO

To support statewide radio news coverage of governance issues and their impact on Californians throughout the state.

\$400,000 / 2 years

LITERACYWORKS

EMERYVILLE

For support of a nonpartisan guide to educate voters on the electoral process.

\$200,000 / 2 years

SOUTHERN CALIFORNIA

PASADENA

To expand KPCC's coverage of governance and politics in Los Angeles and Orange counties, add a new reporting presence in Sacramento and the Inland Empire, and develop programming that facilitates civic action among KPCC's listeners.

\$300,000 / 2 years

TOWN HALL LOS ANGELES

LOS ANGELES

For a planning grant to facilitate the development of a program plan and a strategic plan.

\$75,000 / 5 months

California Perspectives Grants Approved in 2004: Mobilizing Californians

ALLIANCE FOR A BETTER COMMUNITY, INC.

LOS ANGELES

To provide opportunities for Los Angeles residents to engage with public officials to promote local education and housing reforms.

\$250,000 / 2 years

CALIFORNIA CLEAN MONEY CAMPAIGN

LOS ANGELES

To support the first year of outreach activities designed to involve the Latino community in a campaign finance reform project.

\$75,000 / 1 year

CENTER FOR COMMUNITY ACTION AND ENVIRONMENTAL JUSTICE

RIVERSIDE

To connect residents in Riverside and San Bernardino counties with public officials in efforts to achieve a healthy regional environment.

\$150,000 / 18 months

CENTRAL AMERICAN RESOURCE CENTER CARECEN - OF CALIFORNIA

LOS ANGELES

To increase the number of informed and active immigrant Latino voters in Los Angeles.

\$50,000 / 8 months

To increase the knowledge and skills of new Latino immigrants regarding civic participation and provide opportunities for their civic involvement.

\$300,000 / 2 years

IMMIGRANT LEGAL RESOURCE CENTER

SAN FRANCISCO

To conduct voter education activities within immigrant communities in the Central Valley.

\$205,000 / 2 years

Did You Know? Approximately one out of every two Californians is either a first- or second-generation immigrant.

LATINO CENTER FOR PREVENTION & ACTION IN HEALTH & WELFARE

SANTA ANA

To provide low-income residents in Santa Ana with training regarding civic participation and opportunities to engage in civic activities designed to improve their quality of life.

\$200,000 / 2 years

LIBERTY HILL FOUNDATION

SANTA MONICA

To support community-based organizations promoting economic equity and civic rights through regranting.

\$1,500,000 / 3 years

NALEO EDUCATIONAL FUND

LOS ANGELES

To promote voter participation and to provide Latino elected officials with technical assistance and leadership skills to help them succeed as effective policymakers.

\$300,000 / 2 years

PACIFIC INSTITUTE FOR COMMUNITY ORGANIZATION

OAKLAND

To increase voting among low-propensity voters within PICO-affiliated religious congregations and surrounding communities.

\$500,000 / 2 years

Did You Know?

Latinos who are likely voters are split among those who say they are politically liberal (37 percent), conservative (34 percent), and those who say their politics are "middle-of-the-road" (29 percent).

POLICYLINK

OAKLAND

For core support to facilitate civic engagement in promoting governance reforms.

\$600,000 / 2 years

SOUTHWEST VOTER REGISTRATION EDUCATION PROJECT

LOS ANGELES

To increase civic participation among Latinos in California's Central Valley, Greater Los Angeles, and the counties of San Bernardino and Riverside.

\$125,000 / 4 months

To conduct voter education and mobilization activities in Latino communities within the Central Valley, Inland Empire, and Los Angeles County.

\$400,000 / 2 years

STANFORD UNIVERSITY

STANFORD

To conduct a survey of 1,200 Latinos regarding patterns of political participation and nonparticipation, and to release the findings through regional briefings. \$150,000 / 18 months

California Perspectives
Grants Approved in 2004:
Infusing New Ideas and
Perspectives for Effective
Governance

CALIFORNIA INSTITUTE FOR COUNTY GOVERNMENT

SACRAMENTO

To convene a State-Local Fiscal Reform Summit.

\$25,000 / 4 months

Did You Know?
Six in 10 Californians have "some" or "great" confidence in state government to plan for the state's future and growth, while four in 10 have "very little" or no confidence in state government's capacity for future planning.

CENTER FOR

GOVERNMENTAL STUDIES

LOS ANGELES

To conduct and disseminate research regarding reforms of ballot measure processes, redistricting, and campaign finance systems.

\$400,000 / 2 years

THE CSLA FOUNDATION

LOS ANGELES

For the Pat Brown Institute, to produce and disseminate information and analyses about critical public policy issues in California.

\$400,000 / 2 years

INSTITUTE OF REGIONAL AND URBAN STUDIES

PALO ALTO

To support the analysis of California budget issues and disseminate the findings through presentations, briefings, Web site postings, and other outreach efforts.

\$40,000 / 4 months

NEW AMERICA FOUNDATION

WASHINGTON, D.C.

To establish a California-based Fellows Program that supports a new generation of public policy writers and thinkers to help create solutions to California's most pressing problems.

\$750,000 / 1 year

Did You Know?

When registering to vote, four in 10 young people, ages 18 to 24, chose to register as independent or to align with a third party.

PUBLIC POLICY INSTITUTE OF CALIFORNIA

SAN FRANCISCO

To expand the scope of the eighth, and final, statewide survey on growth issues, focusing on the policy preferences of California's diverse ethnic groups and adding additional languages to the polling effort.

\$25,000 / 7 months

For a continuation of the statewide survey series on budget and taxation issues, and for a planning grant to undertake a comprehensive analysis of California's budget entitled "Understanding California's Budget."

\$225,000 / 1 year

To conduct four statewide surveys on the state budget and to enhance the organization's capacity to reach diverse audiences with its research and analyses.

\$500,000 / 2 years

UNIVERSITY OF SOUTHERN

LOS ANGELES

To develop innovative policy and civic engagement solutions to California's governance crisis.

\$600,000 / 2 years

California Perspectives Grants Approved in 2004: Special Projects

THE AMERICAN DOCUMENTARY, INC.

SAN FRANCISCO

To support a strategic review and business planning process.

\$35,000 / 4 months

NALEO EDUCATIONAL FUND

LOS ANGELES

To support a strategic planning process.

\$35,000 / 9 months

YOUTH

The Youth program seeks to increase the number of low-income youth in California who complete high school on time and attain a postsecondary credential by the age of 25.

Through the Youth program, the Foundation seeks to address the achievement gap for low-income youth in California in secondary and postsecondary education and career training, placing special emphasis on youth whose life circumstances further diminish their opportunities for success. To achieve these goals, the Youth program is currently focusing on grantmaking strategies that achieve the following:

- Promote academically challenging career and technical education in California high schools;
- Improve instruction and support services in high schools and community colleges;
- Promote innovative educational alternatives to the traditional high school; and
- Increase parent and family knowledge for student success (through the New Connections Fund).

In 2004, the Youth program priorities were: academic engagement and success; college knowledge, transitions, and completion; and special projects. These priorities were refined in early 2005, as presented above. In addition, Youth grants were approved in 2004 in support of two concluding initiatives, Communities Organizing Resources to Advance Learning (CORAL) and the Campus Diversity Initiative.

Youth Grants Approved in 2004: Academic Engagement and Success

BERKELEY BIOTECHNOLOGY EDUCATION, INC.

BERKELEY

To support biotechnology education, job training, and postsecondary advancement of low-income youth in Alameda County.

\$200,000 / 2 years

COMMUNITY BUILD, INC.

LOS ANGELES

To support youth programs, including transition-to-high school, high school outreach, college-bound, and career preparation programs.

\$200,000 / 2 years

THE COMMUNITY FOUNDATION

RIVERSIDE

To support local planning efforts for improving access and retention of college students in western Riverside County.

\$25,000 / 8 months

CV ECONOMIC PALM DESERT

For a planning grant to develop a comprehensive new set of career pathways for low-income youth.

\$25,000 / 4 months

To support an initiative to develop new career paths for low-income youth in the Coachella Valley by integrating economic development strategies with regional educational programs and services offered by secondary, college, and university institutions.

\$250,000 / 1 year

EXCELLENT EDUCATION

DEVELOPMENT

SANTA MONICA

To provide business expertise and new financial models to support existing and emerging charter schools in low-income communities in Los Angeles.

\$125,000 / 1 year

GATEWAY CITIES PARTNERSHIP, INC.

PARAMOUNT

To provide information technology training, professional certification, and college-level credits to low-income youth in pursuit of higher education and employment in technology fields.

\$200,000 / 2 years

HIGH TECH HIGH COMMUNITIES

SAN DIEGO

To support the creation of High Tech High Communities, a charter management organization overseeing the replication of the High Tech High small-school model in California.

\$400,000 / 2 years

KERN HIGH SCHOOL DISTRICT EDUCATIONAL FOUNDATION

BAKERSFIELD

To establish education-career academies at 10 high schools in Kern County to academically prepare 300 students for admission to college and careers in the field of education.

\$250,000 / 2 years

Did You Know?

More than a quarter of California's residents (27 percent) are under the age of 18, and more than a third (37 percent) are under the age of 24.

LOS ANGELES TRANSITION CORPORATION

LOS ANGELES

For The ACME Network, to expand educational and career opportunities in arts and animation for low-income youth in high school and college.

\$600,000 / 3 years

MPR ASSOCIATES, INC. BERKELEY

To improve career and technical education in California to promote high school completion and post-secondary and career transition.

\$200,000 / 6 months

OAKLAND COMMUNITY ORGANIZATIONS, INC.

To engage students, parents, and community leaders in advocating for expanded and academically rigorous educational options for Oakland's high-school age youth.

\$900,000 / 3 years

PUENTE LEARNING CENTER LOS ANGELES

For the Options for Youth program, to support integrated delivery of academic and career preparation to low-income youth ages 14 to 24 in South and East Los Angeles.

\$100,000 / 1 year

REGENTS OF THE UNIVERSITY OF CALIFORNIA

OAKLAND

For the Career Academy Support Network (CASN) at UC Berkeley's Graduate School of Education, focused on providing supports for the structural transformation of high schools into effective, smaller learning environments for low-income youth.

\$40,000 / 6 months

To support the Career Academy Support Network (CASN) in demonstrating a new strategy to increase the number of California students traditionally underrepresented in higher education who meet eligibility requirements for University of California and California State University.

\$500,000 / 30 months

ST. HOPE ACADEMY FOUNDATION

SACRAMENTO

To research and develop a pilot after-school program at Sacramento High School focused on academic achievement and college- and career-readiness skills.

\$25,000 / 4 months

To support the development and implementation of an innovative and replicable model of after-school programming for high school students at Sacramento High.

\$300,000 / 3 years

UNIVERSITY OF CALIFORNIA, RIVERSIDE FOUNDATION RIVERSIDE

To improve student achievement in secondary mathematics through professional development for teachers.

\$150,000 / 2 years

WESTED

SAN FRANCISCO

For the Strategic Literacy Initiative, to increase access to high-level academic literacy for diverse populations of adolescents.

\$750,000 / 3 years

Youth Grants Approved in 2004: College Knowledge, Transitions, and Completion

CALIFORNIANS FOR JUSTICE EDUCATION FUND OAKLAND

To support the Campaign for Quality Education, involving youth and parents in Fresno, Long Beach, Oakland, San Diego, and San Jose.

\$100,000 / 1 year

CAMPAIGN FOR COLLEGE OPPORTUNITY OAKLAND

To support efforts to provide eligible and motivated students the opportunity to attain a quality education within California's system of higher education.

\$300,000 / 2 years

Did You Know?

Approximately 71
percent of California's students
complete high school
within four years.
For African American
and Latino students,
the completion
rates are 60 percent
and 57 percent,
respectively.

COACHELLA VALLEY EDUCATION FOUNDATION

THERMAL

To support the Catch the Dream program, established to promote a college-going culture within the Coachella Valley.

\$150,000 / 3 years

THE COMMUNITY FOUNDATION

RIVERSIDE

To develop and implement a pilot model to assist low-income students in making successful transitions from high school to postsecondary options and/or higher-waged, higher-skilled employment.

\$250,000 / 2 years

EASTSIDE COLLEGE PREPARATORY SCHOOL, INC.

EAST PALO ALTO

To support the establishment of an Alumni Network for graduates of Eastside College Preparatory School.

\$150,000 / 3 years

FULFILLMENT FUND

LOS ANGELES

To support comprehensive academic programs and services for economically disadvantaged and ethnically diverse students in Los Angeles.

\$200,000 / 2 years

MDRC

NEW YORK, NEW YORK

To support the California program of Opening Doors, a demonstration project designed to help low-income students succeed in community college as a pathway to further education at four-year universities, better jobs, and increased civic engagement.

\$400,000 / 2 years

OMEGA BOYS CLUB OF SAN FRANCISCO SAN FRANCISCO

To support the Omega Leadership Academy, an academic program that promotes high school graduation, college preparation, and

\$200,000 / 2 years

retention.

POSSE FOUNDATION

NEW YORK, NEW YORK

To sustain the growth and development of the Posse Los Angeles Program in order to increase opportunities for urban youth to access and succeed in higher education.

\$250,000 / 2 years

STANFORD UNIVERSITY

STANFORD

To design a research study to inform the successful transition to and experience in community college for California students, particularly those from cultural- and linguisticminority backgrounds.

\$100,000 / 1 year

THE TOMAS RIVERA POLICY INSTITUTE

LOS ANGELES

To increase understanding among policymakers of the critical role precollege academic programs play in promoting equity of access to and enrollment in higher education for California's low-income, minority youth.

25,000 / 2 years

WHITTIER EDUCATIONAL FOUNDATION

EL CERRITO

For the TechFutures program, to support the implementation of the Counseling Wizard, an online counseling system, throughout the West Contra Costa Unified School District.

\$75,000 / 1 year

Did You Know?

Community college students who transfer into the California State University or University of California systems obtain grade point averages equal to or higher than students who enroll as freshmen in these institutions.

FOUNDATION-ADMINISTERED PROJECT

SAN FRANCISCO

For a Foundation-Administered Project to research and assess the role of philanthropy in supporting and sustaining California's college outreach and school-to-career efforts.

\$15,471 / 5 years

Youth Grants Approved in 2004: Campus Diversity Initiative

ASSOCIATION OF AMERICAN COLLEGES AND UNIVERSITIES WASHINGTON, D.C.

To increase participation by California colleges and universities at the AAC&U 2004 Conference, Diversity and Learning: Democracy's Compelling Interest.

\$30,000 / 9 months

FOUNDATION-ADMINISTERED PROJECT

SAN FRANCISCO

For a Foundation-Administered Project to evaluate the Campus Diversity Initiative, assist grantees in assessing their own diversity needs and efforts, and facilitate information-sharing among institutions and researchers.

\$458,908 / 1 year

Youth Grants Approved in 2004: Communities Organizing Resources to Advance Learning (CORAL) Initative

CATHOLIC CHARITIES OF SAN JOSE

SAN JOSE

For continued implementation of the Communities Organizing Resources to Advance Learning (CORAL) Initiative in San Jose.

\$1,600,000 / 1 year

FRESNO CORAL, INC. FRESNO

For continued implementation of the Communities Organizing Resources to Advance Learning (CORAL) Initiative in Fresno.

\$1,600,000 / 1 year

NEW VISION PARTNERS, INC. PASADENA

For continued implementation of the Communities Organizing Resources to Advance Learning (CORAL) Initiative in Pasadena.

\$1,600,000 / 1 year

PUBLIC PRIVATE VENTURES

PHILADELPHIA, PENNSYLVANIA

To begin work, and to plan future work, as Intermediary Organization and Evaluator for the Communities Organizing Resources to Advance Learning (CORAL) Initiative in California.

\$150,000 / 3 years

To improve the quality and effectiveness of the after-school programming in the five cities of the Communities Organizing Resources to Advance Learning (CORAL) Initiative in California through the provision of management, technical assistance, communications, and evaluation services.

\$1,500,000 / 15 months

SACRAMENTO CHILDREN'S HOME

SACRAMENTO

For continued implementation of the Communities Organizing Resources to Advance Learning (CORAL) Initiative in Sacramento.

\$1,600,000 / 1 year

SRI INTERNATIONAL

MENLO PARK

To complete the 2003-04 evaluation of the Communities Organizing Resources to Advance Learning (CORAL) Initiative.

\$12,000 / 2 years

YOUNG MEN'S CHRISTIAN ASSOCIATION OF GREATER LONG BEACH

LONG BEACH

For continued implementation of the Communities Organizing Resources to Advance Learning (CORAL) Initiative in Long Beach.

\$1,600,000 / 1 year

FOUNDATION-ADMINISTERED PROJECT

SAN FRANCISCO

For a Foundation-Administered Project to support activities related to the management transition of the Communities Organizing Resources to Advance Learning (CORAL) Initiative.

\$23,543 / 1 year

Youth Grants Approved in 2004: Special Projects

ACTION AGAINST CRIME AND VIOLENCE EDUCATION FUND

For policy development and public education efforts aimed at expanding after-school opportunities for high school students.

\$250,000 / 2 years

CALIFORNIA CHARTER SCHOOL CONSORTIUM

LOS ANGELES

For core support, including capacity-building activities for the youth, teachers, leaders, and communities associated with California's charter high schools.

\$200,000 / 2 years

Did You Know?

Six of the 10 largest school districts in California graduate less than half their Latino students on time: Los Angeles, San Diego, Fresno, Oakland, Sacramento City, and San Bernardino City.

CHARLES AND HELEN SCHWAB

SAN MATEO

To support education, economic, and career development services of the Emancipated Foster Youth Initiative to improve outcomes for low-income youth and young adults transitioning out of foster care.

\$500,000 / 2 years

EDSOURCE, INC.

PALO ALTO

For core operating support of EdSource's programs, which provide independent, nonpartisan information on California's public education system.

\$400,000 / 2 years

MDRC

NEW YORK, NEW YORK

For a series of conferences and publication of a research synthesis focused on promoting the use of evidence-based research in shaping high school policy reform and practice in California.

\$200,000 / 2 years

PUBLIC EDUCATION NETWORK, INC.

WASHINGTON, D.C.

To build a public record of citizen voices on the impact the No Child Left Behind Act has had on youth, public schools, and communities throughout California.

\$120,000 / 8 months

REGENTS OF THE UNIVERSITY OF CALIFORNIA OAKLAND

To support Policy Analysis for California Education for a series of seminars and publications presenting nonpartisan research and analysis to inform legislators and their staff of key issues in California education policy.

\$120,000 / 18 months

Did You Know?

california's 109
community colleges
serve more than
2.5 million students
and represent the
largest system of
higher education in
the world.

WILLIAMS GROUP

GRAND RAPIDS, MICHIGAN

To develop a plan to disseminate evaluation findings and lessons from the Museum Youth Initiative in California.

\$25,000 / 4 months

To disseminate evaluation findings and lessons from the Museum Youth Initiative in California.

\$60,000 / 6 months

FOUNDATION-ADMINISTERED PROJECT

SAN FRANCISCO

For a Foundation-Administered Project to support technical assistance, networking, evaluation, and dissemination activities of the Museum Youth Initiative.

\$95,365 / 1 year

CROSS-PROGRAM

The Foundation allocates a limited portion of its grant-making budget to fund projects that relate to the goals of two or more program areas, or that relate to the Foundation's interests in its priority regions of the Central Valley, Inland Empire (Riverside and San Bernardino counties), and Los Angeles County.

THE COMMUNITY FOUNDATION

RIVERSIDE

To support organizational growth, outreach, and asset-building in Riverside and San Bernardino counties.

\$425,000 / 2 years

COMPASSPOINT NONPROFIT SERVICES

SAN FRANCISCO

To support an executive transition and business planning process for the Resource Center for Nonprofit Management in Riverside.

\$50,000 / 9 months

Did You Know?

Students with four years of arts courses score higher on SAT exams than students without an arts education. In 1995, for example, SAT verbal scores averaged 59 points higher and math scores averaged 44 points higher for students with course work in the arts.

FRESNO REGIONAL FOUNDATION

FRESNO

To support a strategic planning process for the Fresno Regional Foundation and to provide capacity-building support to the Nonprofit Advancement Center.

\$100,000 / 8 months

PUBLIC POLICY ASSOCIATES, INC.

LANSING, MICHIGAN

To evaluate the effectiveness of the leadership programs, regranting activities, and regional capacitybuilding efforts offered by the Great Valley Center.

\$60,000 / 4 months

RESOURCE CENTER FOR NONPROFIT MANAGEMENT

MORENO VALLEY

For core support during a process of executive transition and business planning.

\$50,000 / 9 months

FOUNDATION-ADMINISTERED PROJECT

SAN FRANCISCO

For a Foundation-Administered Project to hire a consultant to assist the Fresno Regional Foundation in a strategic planning process.

\$6,176 / 6 months

SPECIAL OPPORTUNITIES

The Foundation's Special Opportunities Fund exists to respond to compelling one-time opportunities consistent with our mission, charter, and history. The Fund allows the Foundation to maintain flexibility in grantmaking activity while focusing the majority of Irvine's resources on a set of targeted strategies and priorities under its three core programs.

ORANGE COUNTY PERFORMING ARTS CENTER

COSTA MESA

To support the construction of a new facility and the expansion of arts education programming.

\$3,000,000 / 2 years

SAN FRANCISCO SYMPHONY SAN FRANCISCO

To support planning and implementation of education and community engagement programs in California in connection with the multimedia initiative, Keeping Score: MTT on Music.

\$1,650,000 / 42 months

GREAT VALLEY CENTER, INC.MODESTO

To support the organization in implementing its strategic plan and developing diversified funding sources, and to continue to provide useful, credible, and sophisticated policy analysis on issues affecting the Central Valley.

\$1,200,000 / 1 year

For a strategic and business planning process to maximize organizational impact and sustainability.

\$150,000 / 4 months

STANFORD UNIVERSITY

Toward The James Irvine Foundation Undergraduate Scholarship Fund, for low-income California students.

\$340,000 / 1 year

To establish The James Irvine Foundation Fund for Social Innovation.

\$300,000 / 1 year

THE CALIFORNIA CENTER SACRAMENTO

To support core operations of California Journal magazine, providing citizens and policymakers with nonpartisan, reliable reporting on California government and politics.

\$150,000 / 1 year

CAUSE COMMUNICATIONS

SANTA MONICA

To support publication of a toolkit on nonprofit branding and strategic communications, with outreach to California-based organizations.

\$75,000 / 1 year

Did You Know?

California continues to have the second highest ratio of K-12 public school students per teacher of any state – about 20.9 students to one teacher, compared to the U.S. average of 16.1 to one.

CHRONICLE SEASON OF SHARING FUND

SAN FRANCISCO

To support the 2004-05 Season of Sharing Fund campaign.

\$75,000 / 1 year

INDEPENDENT SECTOR

WASHINGTON, D.C.

For California activities related to the work of an independent national panel that will consider and recommend actions to strengthen good governance, ethical conduct, and effective practice of public charities and private foundations.

\$75,000 / 10 months

UNITED WAY SILICON VALLEY SAN JOSE

To support a collaborative effort to develop a 2-1-1 telephone-based information and referral service, directing Californians on how to locate and access health and human services.

\$75,000 / 1 year

WOMEN'S FOUNDATION OF CALIFORNIA

SAN FRANCISCO

To conduct a series of statewide Listening Sessions, in order to gather information, deepen understanding, and build new partnerships that will inform the organization's strategic planning process.

\$50,000 / 1 year

PACIFIC NEWS SERVICE

SAN FRANCISCO

For strategic planning.

\$40,000 / 7 months

HISPANICS IN PHILANTHROPY

SAN FRANCISCO

To support strategic communications projects that increase philanthropic support to Latino nonprofits.

\$35,000 / 1 year

Did You Know?

Los Angeles County
has the largest
number of people
living in poverty of
any metropolitan
area in the country:
1.68 milllion people
(18 percent) in Los
Angeles County live
below the federal
poverty level.

SAN LUIS OBISPO COUNTY COMMUNITY FOUNDATION SAN LUIS OBISPO

To engage in partnership discussions with two United Way affiliates, in order to more effectively coordinate philanthropic resources and address the health and human services needs of San Luis Obispo County.

\$35,000 / 8 months

CHICANA / LATINA FOUNDATION

BURLINGAME

To develop a leadership performance review process, to clarify board and staff roles and responsibilities for leadership, and to integrate these roles into the organization's strategic plan.

\$8,500 / 6 months

REGRANTING

The Foundation seeks to extend the reach and effectiveness of its grantmaking by tapping the expertise, local knowledge, and infrastructure of intermediary organizations that regrant Irvine dollars to smaller organizations.

The use of intermediary organizations allows Irvine to reach a more diverse group of grantee organizations and, as a result, more effectively advance our goals.

Irvine's original grants to these intermediary organizations might have been awarded in a previous year. We present in this section regranting of Irvine dollars that took place in 2004. Regranting totals for each intermediary organization have been rounded to the nearest \$1,000.

THE COMMUNITY
FOUNDATION SERVING
RIVERSIDE AND
SAN BERNARDINO COUNTIES
(WILDFIRE RELIEF GRANT)
\$71,000

Family Service Agency

Legal Aid of San Bernardino

Lutheran Social Services of Southern California

Mary's Mercy Center/Mary's Table

Operation Provider

Rim Family Services

Volunteer Center of the Inland Empire

THE COMMUNITY
FOUNDATION SERVING
RIVERSIDE AND
SAN BERNARDINO COUNTIES
(ARTS BUILD CAPACITY)
\$170,000

Arts Council for San Bernardino County

Arts Council of Big Bear County

Ballet Folklorico de Riverside

Beachworks Theatre/ Performance Loft

Chaffey Communities Cultural Center

Coachella Valley Arts Alliance

Community Arts Theatre (CATS)

Dorland Mountain Arts Colony, Inc.

Hmong Archives & Culture Center

Idyllwild Master Chorale

Inland Chorale Music Education, Inc.

Inland Cities Harmony Express Chorus

Inland Dance Theatre, Inc.

Mojave River Valley Museum Association

Moreno Valley Master Chorale

Morongo Basin Cultural Arts Council

Music Heritage, Inc.

Raincross Chorale

Redlands Art Association

Riverside African-American Historical Society

Did You Know?

California community foundations are stewards of more than \$4 billion in charitable assets. They distribute more than \$500 million each year to community-based organizations across a wide range of focus areas.

Riverside Arts Council

Riverside Children's Theatre

Riverside Community Arts Association

Riverside Community Master Chorale

Riverside Dickens Festival

Shenanigans Youth Theatre Group

Temecula Valley Art League Khmer Arts Academy Citizens Who Care Parents, Families and Friends of Lesbians and Gays Temecula Vintage Singers La Pena Cultural Center City of Modesto Parks Recreation and Neighborhood Department Radio Bilingue, Inc. Los Cenzontles Mexican Arts The Institute for Languages & Culture Center City of Parlier Roosevelt School of the Arts City of Reedley Twentynine Palms Artists Guild Mindanao Lilang-Lilang Sacramento Area Congregations Together Victor Valley Community Concert Oakland Interfaith Gospel Choir City of Turlock-Arts Commission Association Sacramento River Conservation Oriki Theater Coalinga Huron Avenal House Area Forum Windsong Southland Chorale Persian American Cultural Center California State University Chico -Sacramento River Preservation College of Business Stone Soup Fresno Trust FRESNO COMMUNITIES Community Alliance with Family ORGANIZING RESOURCES TO Voice of Roma Sacramento Valley Organizing Farmers ADVANCE LEARNING (CORAL) Community \$58,000 Corcoran Unified School District GREAT VALLEY CENTER Sierra Economic Development Adam Grant Music Ministries (LEGACI GRANT PROGRAM) County of Glenn District **Encourage Tomorrow** \$457,000 Delhi Chamber of Commerce Sunshine Kids Club of California Alliance for Nonprofit Development One by One Leadership Delta Resource Conservation and Sustainable Conservation Arbuckle Revitalization Committee Scoutreach (Boy Scouts of America, Development Council Tulare Cultural Arts Foundation Sequoia Council) Boys & Girls Club of Stockton Family Networkings Tuleyome Tree Fresno California State University Chico Fresno County Economic Research Foundation for North United Iu-Mien Community Opportunities Commission State Renewable Energy FUND FOR FOLK CULTURE Valley Public Radio Fresno Covenant Foundation (CALIFORNIA TRADITIONAL California State University Fresno ARTS ADVANCEMENT Valley Vision Healthy House with a Match California State University Fresno PROGRAM) Yolo County Arts Council Coalition Foundation Center for Irrigation \$128,000 Technology American Bosnia and Herzegovina Heidrick Agricultural History Yuba College Organization Center California State University Stanislaus Arhoolie Foundation **HUMBOLDT AREA** Home Help for Hispanic Mothers FOUNDATION (NATIVE Center for Human Services Association for the Advancement of Imagine U Children's Museum CULTURES FUND GRANTS) Filipino American Arts & Culture \$94,000 Center for Land-based Learning Institute for Ecological Health American Indian Cultural Resource California Indian Basketweavers Center of Four Generations of **IPR** Foundation Center, Inc. Association Elders and Youth Kern County Network for Children Bishop Paiutte Tribe Cambodian Community Cultural Central California Art Association KNXT Channel 49 Center California Indian Basketweavers Central Valley Business Incubator Association KVIE-TV Channel 6 City of San Fernando **HSU Sponsored Programs** Madera Coalition for Community Door Dog Music Productions Did You Know? Foundation Justice Ektaa Center The nine counties Marselle Burrows Merced Lao Family Community of the San Francisco Hmong Association of Long Beach Mutsun Language Foundation Middle Mountain Foundation Bay Area and the Ink People Center for the Arts Quartz Valley Indian Tribe coastal counties of Northern California World Trade Karuk Tribe of California, Center Southern California School of Performing Arts & Pa Araaras Aachip (The People's Cultural Education together hold 95 Center) percent of the Seventh Generation Fund - The Tupippuh Homeland Project assets of California's foundation<u>s.</u> Tolowa Nee-dash Society West Point School

LIBERTY HILL FOUNDATION (FUND FOR A NEW LOS ANGELES) \$650,000 Association of Community Organizations for Reform Now Bus Riders Union Californians for Justice Education Fund Clergy and Laity United for Economic Justice Coalition for Economic Survival Coalition for Humane Immigrant Rights of Los Angeles Coalition L.A. Community Coalition Families to Amend California's Three Strikes Garment Worker Center Inquilinos Unidos Instituto de Educacion Popular del Sur de California Korean Immigrant Workers Advocates Korean Resource Center Los Angeles Coalition to End Hunger and Homelessness Los Angeles Community Action Network Los Angeles Metropolitan Churches Parents Organized for Westside Santa Monicans Allied for Responsible Tourism Strategic Actions for a Just Economy Strategic Concepts in Organizing & Policy Education UCLA Center for Labor Research

and Education

InnerCity Struggle

Youth Organizing Communities/

NEW VISION PARTNERS \$1,018,000 Bridging Resources in Technology and Education Hillsides Altadena Family Center New Vision Partners-Jefferson Site Neighbors Acting Together Helping All Neighborhood Urban Family Center Sierra Madre Elementary School Parent-Teachers Association Students and Tutors Achieving Real Success PACIFIC INSTITUTE FOR (VOTER DEVELOPMENT PROJECT) \$340,000 Community Voice L.A. Community Organization Committee Change

Sycamores Family Resource Center COMMUNITY ORGANIZATION Congregations Building Community Greater Long Beach Interfaith Hollywood Interfaith Sponsoring Inland Congregations United for North Valley Sponsoring Committee People and Congregations Together - Stockton Relational Cultural Institute -Sacramento Area Congregations Together

Did You Know? The Inland Empire, comprising Riverside and San Bernardino counties, is home to 10 percent of California's populaabout one percent of the state's philanthropic resources. SACRAMENTO VALLEY ORGANIZING COMMUNITY (CENTRAL VALLEY PARTNER-SHIP FOR CITIZENSHIP) \$116,000 California Rural Legal Assistance, Central Valley Partnership Civic Action Network

tion but receives only El Colegio Popular Immigrant Legal Resource Center North Valley Sponsoring Committee Relational Culture Institute San Joaquin Valley Coalition Youth in Focus THEATRE BAY AREA African-American Shakespeare

(CA\$H PROGRAM) \$118,000 Company Alayo Dance Company AlchemyWorks Big Moves Bay Area Cutting Ball Theater Dandelion Dancetheater **Epiphany Productions** Fellow Travelers Performance Group

First Seen

Flyaway Productions FoolsFURY Fua Dia Congo Funsch Dance Experience Golden Thread Productions Hagen & Simone Impact Theatre Lobster Theater Project Lower Bottom Playaz Lunatique Fantastique Natya Oakland Public Theatre Pear Avenue Theatre Porchlight Theatre Company Rebecca Salzer Dance Theater Run For Your Life! It's a dance company Scott Wells Dancers Second Wind Productions Shee Theatre Company Stepology Takami & Toumei MoBu Dance

Smith/Wymore Disappearing Acts Group Tango a Media Luz/Khadra International Dance Theatre/Ensambles Ballet Folklorico de San Francisco The Foundry The Un-Scripted Theater Company Wilde Irish Productions Woman's Will

THE NEW CONNECTIONS FUND

The James Irvine Foundation seeks to develop meaningful, long-term partnerships with many of our grantees. At the same time, we recognize the benefits of seeking out smaller, and often younger, nonprofit organizations that align with our mission. To address this need, the Foundation launched a pilot program in 2004 called The New Connections Fund. This pilot program allows grantseekers to apply directly to the Foundation for grants of less than \$50,000 for a maximum of two years.

New Connections Fund Grants Approved in 2004

Arts Program: Artistic Creativity

A TRAVELING JEWISH THEATRE

SAN FRANCISCO

To support a new ensemble creative process and produce one new ensemble work.

\$25,000 / 1 year

ABOUT PRODUCTIONS

PASADENA

To support the creation and presentation of a play that challenges stereotypical representations of Latino/Californio culture.

\$15,000 / 1 year

BERKELEY SYMPHONY ORCHESTRA

BERKELEY

To support the composition and world premiere of *Manzanar*: *An American Story*, a musical work that explores the history and legacy of the Japanese American internment camps.

\$50,000 / 1 year

BURNON, INC.

VENTURA

To support the creation of an original theater production to be staged in Ventura County.

20,000 / 1 year

CABRILLO GUILD OF MUSIC, INC.

SANTA CRUZ

To support a new production bringing together contemporary music, photography, natural science, and performance art.

\$30,000 / 1 year

Did You Know?

In California's rural communities, arts venues are essential elements in downtown revitalization, generating an impact of \$120 million annually.

DANCE BRIGADE

SAN FRANCISCO

To support a curated season of dance, and present and promote new dance works by emerging choreographers.

\$25,000 / 1 year

EDGEFEST

LOS ANGELES

To support the Edge of the World theater festival, presenting original work by Los Angeles-based artists.

\$10,000 / 1 year

FOOTHILL THEATRE COMPANY

NEVADA CITY

To support the creation and presentation of a new play, using an ensemble-based creative process.

\$20,000 / 1 year

GAY MEN'S CHORUS OF LOS ANGELES

LOS ANGELES

Toward commissioning fees for new choral works.

\$15,000 / 1 year

NEWTOWN PASADENA FOUNDATION

ALTADENA

To support a public art project that celebrates the diversity of Pasadena residents.

\$10,000 / 1 year

OJAI FESTIVALS LIMITED

OTAL

To support the 2005 and 2006 Ojai Festival, presenting recently composed and rarely heard works by emerging national and international artists.

\$25,000 / 2 years

OTHER MINDS

SAN FRANCISCO

To support the creation of a new concerto blending Balinese musical tradition and Western orchestral counterparts.

\$30,000 / 1 year

SACRAMENTO PHILHARMONIC ORCHESTRA ASSOCIATION, INC.

SACRAMENTO

To support the dissemination of a new orchestral work composed by André Previn in honor of Sacramento painter Wayne Thiebaud.

\$25,000 / 1 year

SMALL PRESS TRAFFIC LITERARY ARTS CENTER, INC.

SAN FRANCISCO

To support the presentation and creation of new, experimental works of poetry and literature.

\$20,000 / 2 years

SPECTORDANCE

MARINA

To support the creation of a contemporary media dance work exploring concerns of Latino farm workers in California.

\$10,000 / 1 year

UNDERWORLD OPERA COMPANY

OAKLAND

To support the creation of an original opera production.

\$20,000 / 1 year

WESTWIND BRASS

SAN DIEGO

To support the commissioning and presentation of an original composition for brass chamber music

\$17,000 / 1 year

New Connections Fund Grants Approved in 2004

Arts Program: Connection
Through Cultural Participation

ALI AKBAR COLLEGE OF MUSIC

SAN RAFAEL

For the Annual Indian Music and Dance Festival, to present classical Indian music and culture through performances, lectures, and hands-on demonstrations of Indian musical instruments and crafts.

\$15,000 / 1 year

Did You Know?

The Central Valley is one of the fastest growing regions in California. Its population is now more than six million – more than 30 U.S. states – and is expected to almost double by 2040.

ASIA SOCIETY SOUTHERN CALIFORNIA CENTER

LOS ANGELES

For the Taiwanese Film Festival, to screen critically acclaimed films produced in Taiwan and facilitate post-film discussions to increase understanding and appreciation of Taiwanese culture in Los Angeles County.

\$20,000 / 1 year

BALLET AFSANEH ART AND CULTURE SOCIETY

WOODACRE

To promote Central Asian music and dance to youth and adults through performances in public venues, classes, and workshops throughout the San Francisco Bay Area region.

\$10,000 / 1 year

BINDLESTIFF STUDIO, INC.

SAN FRANCISCO

To preserve and promote Filipino arts and increase access to and understanding of Filipino culture by new audiences by presenting theater, music, film, and multimedia projects by Filipino and Filipino American artists.

\$10,000 / 1 year

CALIFORNIA TRADITIONAL MUSIC SOCIETY

TARZANA

For the Taste of Folk Music & Bluegrass Festival, to promote professional folk and traditional music and dance from Europe and North, Central, and South America through live performances, information booths, and dance lessons.

\$15,000 / 1 year

CENTER FOR ART IN TRANSLATION

SAN FRANCISCO

To promote the cultural heritage of diverse communities through contemporary and classic international literature in translation, bilingual readings, and community events throughout the San Francisco Bay Area.

\$40,000 / 2 years

CENTRO BINACIONAL PARA EL DESARROLLO INDIGENA OAXAQUENO

FRESNO

To preserve and promote Oaxacan indigenous culture through training and performances by the cultural dance group and music band, Se'e Savi ("Son of Rain," in Mixtec), in a range of community venues in the San Joaquin Valley.

\$50,000 / 2 years

COMMUNITY PARTNERS LOS ANGELES

To produce and broadly disseminate Stories from Khmer Long Beach, which document and explore the history, experiences, and struggles of Khmer Americans in Long Beach.

\$20,000 / 1 year

DIMENSIONS DANCE THEATER

To present the 2005 Black Choreographers Festival: Here & Now, to celebrate and promote artistic expression among diverse audiences in the San Francisco Bay Area.

\$20,000 / 1 year

FIRST VOICE, INC.

SAN FRANCISCO

To create and present cross-cultural and interdisciplinary productions throughout California that combine traditional Asian theater, music, and storytelling with indigenous American arts forms, including jazz and contemporary performance art.

\$20,000 / 1 year

HUNTINGTON BEACH MUNICIPAL ART CENTER FOUNDATION

HUNTINGTON BEACH

To present an exhibition of contemporary art created by California-based Vietnamese American and Vietnamese artists and offer related educational programs to increase understanding of the rich cultural traditions that influence contemporary artists.

\$25,000 / 1 year

Did You Know?

Fewer than 60 percent of Californians speak English at home. Spanish is the second most common language used (26 percent of the population), followed by Chinese (2 percent).

MISSION INN FOUNDATION

RIVERSIDE

For the Generation Project, engaging new immigrant communities from Central and South America with artists to explore issues related to cultural adaptation and preservation through videography, recording of oral histories, and related publications.

\$30,000 / 1 year

NATIONAL STEINBECK CENTER SALINAS

For the exhibit My California: Views from the Golden State, to present visual and performing art depicting diverse cultural heritages and perspectives of the California Dream, with a focus on Latino and Asian Pacific Islander immigrant experiences.

\$50,000 / 2 years

RHYTHMIC CONCEPTS, INC.

To increase access to and an appreciation of jazz and the many different cultures that have influenced jazz through public performances and free concerts by the Oakland Jazz Choir.

\$15,000 / 1 year

RIVERSIDE COUNTY PHILHARMONIC ASSOCIATION, INC.

RIVERSIDE

To develop and present an annual summer pops series, Pops, People, and Picnic, to attract and serve a broader and more diverse audience in Riverside County.

\$25,000 / 1 year

RURAL MEDIA ARTS AND EDUCATION PROJECT MARIPOSA

To present narrative films, documentaries, and children's films and facilitate post-film community discussions that serve to increase awareness and understanding of diverse cultures and traditions.

\$20,000 / 2 years

VENTURA COUNTY BALLET COMPANY

VENTURA

For the Spring Classical Ballet to increase appreciation of ballet as an art form among underserved and diverse populations throughout Ventura County.

\$15,000 / 1 year

New Connections Fund Grants Approved in 2004

California Perspectives Program: Mobilizing Californians

ASIAN PACIFIC ENVIRONMENTAL NETWORK OAKLAND

To increase understanding of the electoral process and motivate higher voting rates among East Bay Asian Pacific Islanders.

\$47,000 / 1 year

CALIFORNIA ELECTED WOMEN'S ASSOCIATION FOR EDUCATION AND RESEARCH SACRAMENTO

To encourage young women in the Central Valley, Inland Empire, and Los Angeles to vote through outreach by politically active women, materials developed for the target population, and a media campaign.

\$50,000 / 2 years

CHINESE FOR AFFIRMATIVE ACTION

SAN FRANCISCO

To foster a civically active Asian Pacific American (APA) community by providing information on critical state issues to APA organizations statewide and facilitating opportunities to connect with elected officials.

\$30,000 / 1 year

DOMESTIC WORKERS ELDERLY AND DISABLED HOME CARE CENTER SAN DIEGO

To increase understanding of the electoral process and motivate higher voting rates in traditionally disengaged communities in San Diego County.

\$50,000 / 9 months

IMMIGRANT LEGAL RESOURCE CENTER

SAN FRANCISCO

To increase the capacity of community-based organizations in the Bay Area and Los Angeles to conduct voter education and mobilization activities.

\$50,000 / 8 months

ROSE FOUNDATION FOR COMMUNITIES AND THE ENVIRONMENT OAKLAND

To engage young people in voter education activities and increase voting rates among newly registered voters in low-income, ethnic communities in the East Bay.

\$50,000 / 4 months

Did You Know?

The informal, "off the books" economy in Los Angeles
County is estimated to employ more than 811,000, or 15 percent, of the labor force. These workers are often paid substandard wages and receive no benefits.

New Connections Fund Grants Approved in 2004

Youth Program:

Academic Engagement

CALIFORNIA ACADEMY OF SCIENCES

SAN FRANCISCO

To expand the Careers in Science internship program, training youth for careers and postsecondary education in science.

\$50,000 / 1 year

CAREERS THROUGH CULINARY ARTS PROGRAM, INC.

NEW YORK, NEW YORK

To expand job placement and career counseling services for Los Angeles public high school students currently enrolled in culinary arts training.

\$25,000 / 1 year

COVENANT HOUSE

HOLLYWOOD

To support the Educational Advancement and Career Readiness program in training and helping formerly homeless youth to secure employment.

\$35,000 / 1 year

GREENWAY ARTS ALLIANCE

LOS ANGELES

To strengthen the literacy and academic engagement of high school youth and provide job training with theater and media arts projects.

\$35,000 / 1 year

OCEAN INSTITUTE

DANA POINT

To support the SeaTech career and workplace training program, building participants' competence in ocean research and technology and success in postsecondary opportunities.

\$45,000 / 1 year

New Connections Fund Grants Approved in 2004

Youth Program:

College Knowledge

ADVANCEMENT THROUGH OPPORTUNITY AND KNOWLEDGE, INC.

LOS ANGELES

To ensure the academic preparation of emancipating foster youth for the transition from high school to college.

\$50,000 / 1 year

B.A.Y. FUND

SAN FRANCISCO

To provide tutoring, mentoring, and college counseling to low-income high school and college students to ensure that they become the first in their families to graduate from college.

\$20,000 / 1 year

BRIGHT PROSPECT SCHOLAR SUPPORT PROGRAM

POMONA

To promote college retention and completion by providing college counseling and financial resources related to college expenses for lowincome high schools and college students.

\$25,000 / 1 year

CENTRAL CITY LUTHERAN MISSION

SAN BERNARDINO

For an academic support program focused on high-school retention and providing assistance with college applications for low-income youth in the San Bernardino metro area.

\$50,000 / 1 year

COALRON LYCEUM

COALINGA

For Coalinga House, a summer academic program for low-income youth from the San Joaquin Valley to prepare them for a four-year college experience and to introduce them to college life.

\$25,000 / 1 year

COMMUNITY PARTNERS

LOS ANGELES

To provide intensive college preparatory services to high-achieving, low-income high school students from Watts and East Los Angeles.

\$45,000 / 1 year

CUESTA COLLEGE

FOUNDATION

SAN LUIS OBISPO

For the Bridge to Success program, to introduce first-generation college-going students to higher education and career choices with a six-week summer program.

\$50,000 / 1 year

GIRLSOURCE, INC.

SAN FRANCISCO

For the Bound for Success program, to prepare low-income young women for the transition to college, with college counseling, assistance with applications, and guidance around financial aid.

\$25,000 / 1 year

JEWISH FAMILY AND CHILDREN'S SERVICES

SAN FRANCISCO

For the College and Career Futures program, to support low-income, Russian immigrant youth and their families in understanding and accessing postsecondary educational opportunities.

\$25,000 / 1 year

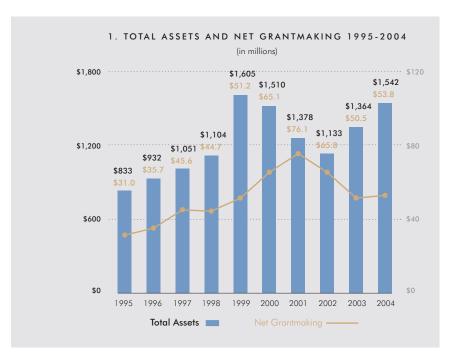
ONE VOICE

SANTA MONICA

To support low-income high school students from Los Angeles County in the process of applying to and securing financial aid from the colleges of their choice.

\$25,000 / 1 year

n 2004, total financial assets in the Foundation's endowment increased 13.0 percent, to more than \$1.54 billion, primarily because of strong returns from the domestic equity market, especially during the fourth quarter of the year, and from private equity investments held by the Foundation. The total endowment earned 17.0 percent for the year. Total grants approved were \$53.8 million, up 6.5 percent from the prior year, while our grantmaking program expenses totaled \$5.6 million for the year, a decrease of



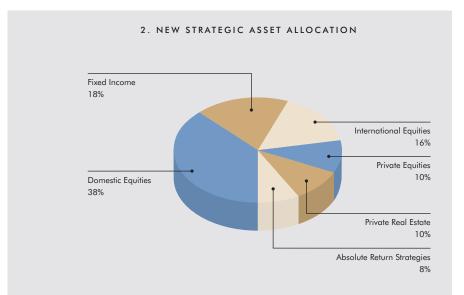
12.4 percent from the prior year. Graph 1 provides a 10-year history of year-end assets and net grantmaking for the Foundation. We are pleased to report that 2004 marked the second year of recovery for our endowment, a recovery that will permit us to expand our grantmaking to nonprofit organizations throughout California by more than 13 percent in 2005.

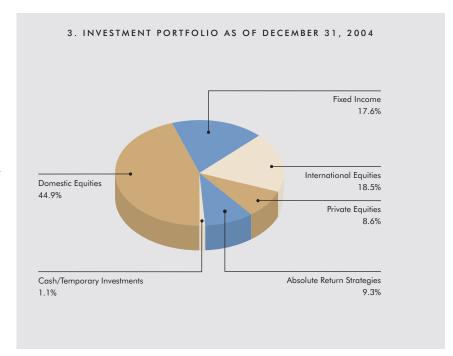
The Foundation maintains a long-term view with respect to managing its endowment, with the objective of earning at least 5.5 percent on an annual basis, after inflation and investment fees. Our strategy for achieving this goal is to invest our assets according to a carefully structured allocation model, illustrated in Graph 2, that is designed to reflect the appropriate balance of risk and return over time. The Board of Directors adopted a new asset allocation plan for the Foundation in 2003, and we focused on the transition to this plan during 2004. Specifically, the new asset allocation policy added private real estate and absolute return strategies as new asset classes within our portfolio.

The addition of these two asset classes permits us to expand the opportunity set of investments that can be made within the portfolio, thus increasing returns and reducing the volatility of those returns. Private real estate is a significant investment opportunity that allows superior investment managers to produce excellent returns driven by local, sometimes property-specific conditions and not by the national or global economic conditions that drive most of our other investment returns. Similarly, our absolute return strategies portfolio offers us the ability to partner with the best investment managers who can use their skill and judgment to produce returns that are not unduly dependent on the performance of the public debt and equity markets. While the endowment's returns will continue to be driven largely by the global public equity and debt markets, these new asset classes represent meaningful efforts to diversify the endowment's portfolio and produce a more stable earnings stream over time.

Graph 3 shows how our assets were invested as of December 31, 2004. While our transition to absolute return strategies is now complete, we have not yet achieved our investment objectives in real estate. Given market conditions and limited opportunities to invest quickly in this segment, we are being patient in entering this market, although we remain committed to the long-term advantages of investing in this asset class.

Because of the strong performance of our investment portfolio in the past two years, and our continued discipline in managing our administrative expenses, we expect to increase total grants in 2005 by 13.4 percent, to approximately \$61 million. However, it is important to recognize that, for the Foundation's endowment, returns in the near future will likely not match the strong returns of 2003 and 2004. As support for this cautionary note, through May 2005, the





financial markets were essentially flat for the year, producing no return at all. As a result, we remain cautious in managing our expectations.

The Foundation's investment program is designed to maximize our financial resources in support of our mission to expand opportunity for the people of California. These annual updates offer an opportunity to reflect on our progress, to communicate recent developments in our investment program, and, most importantly, to demonstrate our ongoing commitment to transparency in all aspects of the Foundation's operations.

John R. Jenks, CFA
Chief Investment Officer and Treasurer
July 2005

THE JAMES IRVINE FOUNDATION INDEPENDENT AUDITORS' REPORT

BOARD OF DIRECTORS
THE JAMES IRVINE FOUNDATION
SAN FRANCISCO, CALIFORNIA

e have audited the accompanying statements of financial position of The James Irvine Foundation (the "Foundation") as of December 31, 2004 and 2003, and the related statements of activities and changes in net assets and of cash flows for the years then ended. These financial statements are the responsibility of the Foundation's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's

internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such financial statements present fairly, in all material respects, the financial position of the Foundation as of December 31, 2004 and 2003, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Deloitte + Touche LLP

May 31, 2005

THE JAMES IRVINE FOUNDATION STATEMENTS OF FINANCIAL POSITION

December 31, 2004 and 2003

	2004	2003
ASSETS		
Cash – Interest-bearing deposits	\$ 14,551	\$ 62,649
Receivable from Sales of Securities	1,096,762	529,566
Interest and Dividends Receivable	3,558,831	3,892,570
Investments:		
Short-term, fixed-income	35,387,330	37,481,368
Equity securities	943,715,579	859,045,484
Alternative investments	292,569,332	149,536,416
Fixed-income securities	264,227,302	312,778,252
Total investments	1,535,899,543	1,358,841,520
Property and Equipment – Net	1,113,502	1,200,493
Prepaid Excise Taxes and Other	366,320	394,153
Total	\$ 1,542,049,509	\$ 1,364,920,951
LIABILITIES AND NET ASSETS		
Liabilities:		
Payable for purchases of securities	\$ 1,109,148	\$ 6,332,268
Accounts payable and other accrued liabilities	2,557,620	2,051,845
Grants payable – net	37,889,708	35,355,579
Total liabilities	41,556,476	43,739,692
Net Assets – Unrestricted	1,500,493,033	1,321,181,259
Total	\$ 1,542,049,509	\$ 1,364,920,951
See notes to financial statements.		

See notes to financial statements.

THE JAMES IRVINE FOUNDATION STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS

Years ended December 31, 2004 and 2003

	2004	2003
Investment Income:		
Interest	\$ 13,656,815	\$ 14,903,140
Dividends	18,681,944	13,621,673
Operating loss from alternative investments	(2,430,569)	(4,392,321)
Fee income	214,010	226,412
Investment income before net realized and		
unrealized gains on investments	30,122,200	24,358,904
Net realized and unrealized gains on investments	216,404,531	273,091,409
Total investment income	246,526,731	297,450,313
Investment Expenses	6,201,289	6,097,415
Net Investment Gain Before Federal Excise Taxes	240,325,442	291,352,898
Federal Excise Taxes	2,834,165	546,766
Net Investment Gain	237,491,277	290,806,132
Expenses:		
Grants approved by the Board of Directors	53,773,804	50,530,557
Conditional grant activity and other-net	(1,235,997)	921,686
Grant expense—net	52,537,807	51,452,243
Program administration expenses	5,641,696	6,438,298
Total expenses	58,179,503	57,890,541
Change in Net Assets – Unrestricted	179,311,774	232,915,591
Net Assets – Unrestricted:		
Beginning of year	1,321,181,259	1,088,265,668
End of year	\$ 1,500,493,033	\$ 1,321,181,259
See notes to financial statements.		

THE JAMES IRVINE FOUNDATION STATEMENTS OF CASH FLOWS

Years ended December 31, 2004 and 2003

	2004	2003
Cash Flows from Operating Activities:		
Change in net assets – unrestricted	\$ 179,311,774	\$ 232,915,591
Adjustments to reconcile change in net assets-unrestricted to net		
cash and cash equivalents used in operating activities:		
Depreciation and amortization	497,990	554,673
Property and equipment write-offs	4,481	96,328
Net realized and unrealized gains on investments	(216,404,531)	(273,091,409)
Operating loss from alternative investments	2,430,569	4,392,321
Changes in operating assets and liabilities:		
Interest and dividends receivable	333,739	669,080
Prepaid excise taxes and other	27,833	(312,006)
Accounts payable and other accrued liabilities	505,775	(2,308,920)
Grants payable	2,534,129	(4,376,271)
Net cash and cash equivalents used in operating activities	(30,758,241)	(41,460,613)
Cash Flows from Investing Activities:		
Purchases of investments	(987,143,809)	(833,345,305)
Proceeds from sales, maturities, and distributions from investments	1,016,175,394	886,980,467
Purchases of property and equipment	(415,480)	(45,869)
Principal repayments from Program Related		
Investment Fund loan recipients	-	718,615
Net cash and cash equivalents provided by investing activities	28,616,105	54,307,908
(Decrease) Increase in Cash and Cash Equivalents	(2,142,136)	12,847,295
Cash and Cash Equivalents – Beginning of year	37,544,017	24,696,722
Cash and Cash Equivalents – End of year	\$ 35,401,881	\$ 37,544,017
Supplemental Disclosure of Cash Flow		
Information – Federal excise taxes paid	\$ 2,520,000	\$ 700,519
See notes to financial statements.		

See notes to financial statements.

THE JAMES IRVINE FOUNDATION NOTES TO FINANCIAL STATEMENTS

Years ended December 31, 2004 and 2003



The James Irvine Foundation (the "Foundation") is a private foundation dedicated to expanding opportunity for the people of California to participate in a vibrant, successful and inclusive society. The Foundation's grantmaking is organized around three program areas: Arts, Youth, and California Perspectives, which focuses on increasing public understanding of critical issues facing the state and infusing new ideas into the policy development process.

SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation — The accompanying financial statements are presented on the basis of unrestricted, temporarily restricted, and permanently restricted net assets. At December 31, 2004 and 2003, the Foundation had no temporarily or permanently restricted net assets.

Cash and cash equivalents consist of cash and short-term, fixed-income investments with maturities of three months or less at date of purchase as follows at December 31:

		2004		2003
Cash, interest-bearing deposits	\$	14,551	\$	62,649
Short-term, fixed-income investments	3.	5,387,330	3	7,481,368
Total	\$ 3.	5,401,881	\$3	7,544,017

Investments are stated at quoted market prices or estimated fair values, which are based on independent valuations. Investment expenses include investment management fees, custodial fees and an allocation of the Foundation's operating expenses. The Foundation maintains the following categories of investments:

- Short-term, fixed income investments include commercial paper, demand notes, foreign currency and corporate and government bonds.
 For statement of cash flows presentation purposes, these securities are considered to be cash equivalents as such securities have original maturities of three months or less.
- Equity securities primarily consist of investments in both domestic and foreign corporate common stock securities.
- Alternative investments represent investments in limited partnerships, hedge funds, and other non-public investments.
- Fixed-income securities include holdings in corporate and municipal bonds, as well as U.S. government securities, various mortgage and asset-backed bonds, and convertible corporate debentures.

Program Related Investment Fund Loan—The Foundation had a program related investment fund loan which was repaid during 2003. Such loan had an interest rate of 2.9 percent.

Property and Equipment is stated at cost and depreciated using the straight-line method over estimated useful lives of the assets ranging from 3 to 10 years. Leasehold improvements are amortized over the lesser of the asset's useful life or the lease term.

Fee Income—A securities lending program is managed by the Foundation's investment custodian. This program permits the custodian to loan certain of the Foundation's stocks and bonds included in its investment portfolio. The Foundation's investment custodian has indemnified the Foundation against the counterparty risk and the Foundation receives a fee from the custodian related to securities loaned under the program.

Grants are expensed when the unconditional promise to give is approved by the Board of Directors. Conditional promises to give, consisting primarily of grants with matching requirements, are recognized as grant expense in the period in which the recipient meets the terms of the condition. Such conditions may also include other requirements, such as the requirement for a newly formed organization to successfully establish its 501(c)(3) status before the grant becomes unconditional. Grant refunds are recorded as a reduction of grant expense at the time the Foundation becomes aware the grant will be refunded.

Functional Expense Allocations—Expenses, such as salaries and payroll taxes, travel and meeting expense, depreciation and amortization, and rent, are allocated among investment expenses and program administration expenses based on employee ratios and estimates made by the Foundation's management.

Pension Plan — The Foundation provides a defined contribution pension plan for all its employees. The plan is funded by the Foundation and maintained by an independent trustee. Contributions to the plan were approximately \$545,000 and \$554,000 in 2004 and 2003, respectively.

Estimated Fair Value of Financial Instruments — The carrying amounts of cash, receivable from sales of securities, interest and dividends receivable, accounts payable and other accrued liabilities, and payable for

purchases of securities approximate fair value because of the short maturity of these financial instruments. Investments are held at estimated fair value. The alternative investments represent investments in limited partnerships, hedge funds, and other non-public investments, which include nonmarketable and restricted investment securities whose values have been estimated by the general partner of the limited partnership or the managing member of the corporation in the absence of readily ascertainable market values. Because of the inherent uncertainty of valuation of nonmarketable and restricted investments, those estimated values may differ significantly from the values that would have been used had a ready market for the securities existed, and the differences could be material. The carrying amount of grants payable approximates fair value because such liabilities are recorded at estimated net present value based on anticipated future cash flows.

Concentrations of Credit Risk—Financial instruments, which potentially subject the Foundation to credit risk, consist primarily of cash, cash equivalents, and investments. The Foundation maintains cash and cash equivalents with major financial institutions. At times, such amounts may exceed Federal Deposit Insurance Corporation limits. The Foundation's investments have been placed with high-quality counter parties. The Foundation closely monitors these investments and has not experienced significant credit losses.

Tax Exempt Status — The Foundation is a private foundation and is exempt from federal income taxes under Section 501(c)(3) of the Code and from California franchise and/or income taxes under Section 23701(d) of the Revenue and Taxation Code.

THE JAMES IRVINE FOUNDATION NOTES TO FINANCIAL STATEMENTS

Years ended December 31, 2004 and 2003

Use of Estimates — The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions. These estimates and assumptions affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Significant accounting estimates reflected in the Foundation's financial statements include the determination of the fair value of investments (including alternative investments), the discount on grants payable, the calculation of federal excise taxes expense, and the functional expense allocation. Actual results could differ from those estimates.

Reclassifications — Certain reclassifications have been made to the 2003 Statement of Cash Flows to conform with the 2004 presentation. These reclassifications had no effect on the change in cash and cash equivalents in 2003 or cash balances at December 31, 2003.



Investments are stated at quoted market prices or estimated fair values, which are based on independent valuations. The net realized and unrealized gains on investments are comprised as follows for the years ended December 31, 2004 and 2003:

	2004	2003
Net realized gains on investments sold	\$118,639,752	\$ 31,365,593
Net unrealized gains on investments	97,764,779	241,725,816
Net realized and unrealized gains		
on investments	\$ 216,404,531	\$ 273,091,409

The Foundation made capital contributions totaling \$108,933,195 and \$48,353,372 in 2004 and 2003, respectively, to alternative investments as called for by the investment agreements. As of December 31, 2004, the Foundation has commitments under various investment agreements to make additional capital contributions of \$153,800,149.

The Foundation has an investment in a limited partnership, which was valued at approximately \$11,443,059 and \$9,353,000 as of December 31, 2004 and 2003, respectively, in which a member of the Foundation's Board of Directors, through June 2003, was a managing director. As of December 31, 2004, the Foundation has commitments under this partnership agreement to make additional capital contributions of \$5,068,954, which is included in the amount disclosed in the preceding paragraph.



Property and equipment as of December 31 consists of:

	2004	2003
Office furniture and equipment	\$ 2,190,847	\$ 2,313,130
Leasehold improvements	2,399,324	2,378,321
Construction in progress	338,741	_
Total	4,928,912	4,691,451
Accumulated depreciation and amortization	(3,815,410)	(3,490,958)
Property and equipment—net	\$ 1,113,502	\$ 1,200,493



The following table summarizes the Foundation's grant activity for the years ended December 31:

	2004	2003
Grants approved by the Board of Directors	\$ 53,773,804	\$ 50,530,557
Add (deduct):		
Conditional grants made	(1,441,664)	(148,500)
Conditions met on conditional grants		
made in prior years	98,500	758,500
Recission of conditions on grants	50,000	-
Change in discounts on		
multi-year grants-net	(184,913)	(14,982)
Matching gifts program	242,385	332,850
Grants refunded	(305)	(6,182)
Conditional grant activity and other-net	(1,235,997)	921,686
Grant expense—net	\$ 52,537,807	\$ 51,452,243

Future minimum grant disbursements are scheduled as follows as of December 31, 2004:

	Unconditional	Conditional	Total
2005	\$ 30,458,671	\$ 275,000	\$ 30,733,671
2006	6,071,165	_	6,071,165
2007	1,700,000	1,166,664	2,866,664
Total	38,229,836	1,441,664	39,671,500
Less discounts on multi-year grants	(340,128)	-	(340,128)
Grants payable-net	\$ 37,889,708	\$ 1,441,664	\$ 39,331,372



In accordance with the applicable provisions of the Code, the Foundation is subject to an excise tax of 2 percent (1 percent if minimum payout requirements prescribed by the Code are met) on its net investment income, excluding unrealized gains, as defined. The Foundation was subject to the 2 percent rate in 2004 and the 1 percent rate in 2003. In addition, the Code requires that certain minimum distributions be made in accordance with a specified formula. At December 31, 2004 and 2003, the Foundation had made the required minimum distributions.

LEASE COMMITMENTS

The Foundation leases its facilities under long-term non-cancelable operating leases. Approximate future minimum lease payments, subject to adjustments based on changes in real property taxes and maintenance expenses, are as follows as of December 31, 2004:

Year Ending December 31	Total
2005	\$ 1,072,683
2006	1,072,683
2007	408,825
2008	408,825
2009	387,845
Thereafter	1,911,854
Total	\$ 5,262,715

Rental expense was approximately \$839,000 and \$741,000 in 2004 and 2003, respectively.

In August 2004, the Foundation entered into a ten-year lease for its new office space at 575 Market Street. The move into this new office was completed March 2005. The above schedule includes lease commitments for this space as well as the remaining lease payments on the former office space at One Market Street. Any potential rent offsets from a sublessee are not reflected here.

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Gerald Spica

Information Technology/Web Specialist

Operations

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Operations Manager

Dion S. Hudson

Human Resources Manager

Micky Shirley

 $Administrative \ Assistant$

Angie Aguilar

Receptionist and Administrative

As sistant

Evan Carlson

Los Angeles Office Manager and

Administrative Assistant

*Effective September 2005

**Through September 2005

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