

**COVER STORY**

**Adding Value Through  
Technical Assistance**



The  
**California Wellness  
Foundation**

*Grantmaking for a Healthier California*

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**Peggy Saika**  
*Chair*



**Gary L. Yates**  
*President and CEO*

## MESSAGE FROM BOARD CHAIR & CEO

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2007 began with high expectations for health care reform in California. The governor and legislative leaders announced proposals, and opinion polls showed the public in strong support. Late in the year, a comprehensive bill that would have extended health insurance to nearly everyone in the state was passed by the Assembly, but the projected deficit within the state's budget, which ballooned to \$14 billion by year's end, ultimately halted progress in reform, leaving 6.6 million Californians uninsured and millions of others struggling to maintain their coverage and locate affordable health care options. And as they have frequently been called upon to do, nonprofit health and human service organizations in California will be expected to meet growing service demands in the face of significant strains on public sector funding and a shaky economy.

The California Wellness Foundation (TCWF) continues to pursue its mission of improving the health of the people of California within this complex environment of shifting budgetary and policy priorities, the expanding number of uninsured and underinsured, and a strained safety net of organizations providing health care to our state's most vulnerable populations. In 2007, TCWF staff reviewed nearly 1,400 letters of interest, and the Board approved more than 400 grants totaling more than \$64 million, the largest amount disbursed in the Foundation's history. TCWF continues to place an emphasis on providing core operating support grants and on funding health care services for underserved populations throughout California.

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We encourage you to read the Grantmaking Program section of this report for a detailed description of our grantmaking and to review the Grants List section for a description of 2007 grants.

### 2007 Highlights

In 2007, grants that addressed the health needs of underserved populations funded medical and dental care, mental health, case management and other critical services provided at free and community clinics, mobile health vans, school-based programs, and other venues that provided accessible services. Grants frequently prioritized the health needs of the most marginalized populations, including those living in rural and isolated communities. In response to the destructive January 2007 freeze that affected agricultural regions in California, a cluster of grants was awarded to organizations providing relief to farmworkers in the Central Valley and in Ventura and San Diego counties.

Each year, more than half of TCWF's grant dollars are given as core operating support, frequently used by nonprofit organizations to support and sustain their ability to provide care. Many organizations funded in part by government contracts or grants have seen these streams cut back or, in best cases, remain flat. Core support enables current programs to be sustained and fortified during difficult economic times and in the face of rising demand. Core operating funds are also used by grantees to focus on capacity-building efforts to strengthen organizational infrastructure by undertaking strategic planning efforts; by building communications, marketing and fundraising expertise; or by investing in evaluation and organizational learning.

The Foundation continues its grantmaking to recognize and encourage leadership. Grants have funded the

development of grassroots leaders like *promotoras* — or lay health promoters — and peer leaders, including youth who have come out of the foster care system and who are able to serve as trusted mentors for those preparing to exit the system.

To recognize the contributions of individual leaders who have made significant contributions to their communities, TCWF presented its California Peace Prize in November to three community leaders working to prevent violence, and its Champions of Health Professions Diversity Award in June to three accomplished physician leaders who have promoted strategies that both ensure culturally competent health care and improve the wellness of medically underserved communities. The Foundation's communications team developed and implemented multifaceted strategic communications campaigns combining media outreach, placement of paid ads and other strategies to raise honorees' profiles with influential audiences and to position them as spokespersons on violence prevention and health workforce issues. In addition, the fifth annual Sabbatical Awards were presented to eight leaders of health nonprofits, providing rest and rejuvenation for long-serving executives. At the end of the year, TCWF published the 16th edition of its *Reflections* series on this leadership recognition strategy, using lessons learned from the champions award as a case study.

In 2007, TCWF also made grants to organizations that work to inform policymakers and opinion leaders about important wellness and health care issues in California. The Foundation continues to fund the California Health Interview Survey, a project of the UCLA Center for Health Policy Research, which samples more than 44,000 California households every two years and develops

definitive reports based on survey results about issues including access to health care and the status of health insurance coverage. This also marked the second year of TCWF's public education campaign to inform policymakers and opinion leaders about the need to increase the health workforce and its diversity and to raise awareness among California youth, particularly those from underrepresented minority communities, about opportunities to pursue health jobs.

In addition to providing grant dollars, the Foundation plays other roles that strengthen the work of our grantees: as a convener, as a strategic partner with other foundations, and as a learning organization. During the year, 10 TCWF conferences and retreats were attended by nearly 1,300 individuals working on our prioritized health issues. Granting funds to intermediary organizations such as community foundations — dollars that are subsequently regranted — is a strategy to reach populations whose needs are often served by very small grassroots organizations that may not be equipped to apply directly to TCWF for funds. Finally, in accordance with an internal mandate to learn from our work, three external evaluation grants were made in 2007: to assess the first five years of the Foundation's Responsive Grantmaking Program; to evaluate the Sabbatical Program; and to examine the efficacy and relevance of the annual retreat for health advocates convened by TCWF.

### **The Cover Story**

Providing a range of technical assistance opportunities for grantee organizations to build skills, enhance management and engage in their communities is another important strategy to add value to our grantmaking — and is the theme of the cover story.

Since 2002, TCWF has funded the Center for Civic Partnerships to implement the Organizational Development Services (ODS) program, developed specifically for our grantees. Over the course of a year, ODS offers the executive directors of 20 grantee organizations individually tailored technical assistance in an environment that also fosters peer learning. Critical to the program's success is its confidential nature. TCWF receives only summary information about broad trends and issues — without specificity about individual participants. Other TCWF-funded technical assistance opportunities for grantees include: an annual skills-building conference on evaluation and organizational learning; training and technical assistance on the nonprofit advocacy laws and regulations applicable to California health-related organizations that engage in policy advocacy; and assistance provided to the recipients of regranted funds, training that is typically provided by the funding partner.

These technical assistance efforts represent a significant investment in strengthening the capacity of the nonprofit organizations that millions of families depend upon for medical care, preventive services and health education — and help the Foundation work toward achieving its mission of improving the health of the people of California.

Sincerely,



**Peggy Saika, Chair**



**Gary L. Yates, President and CEO**



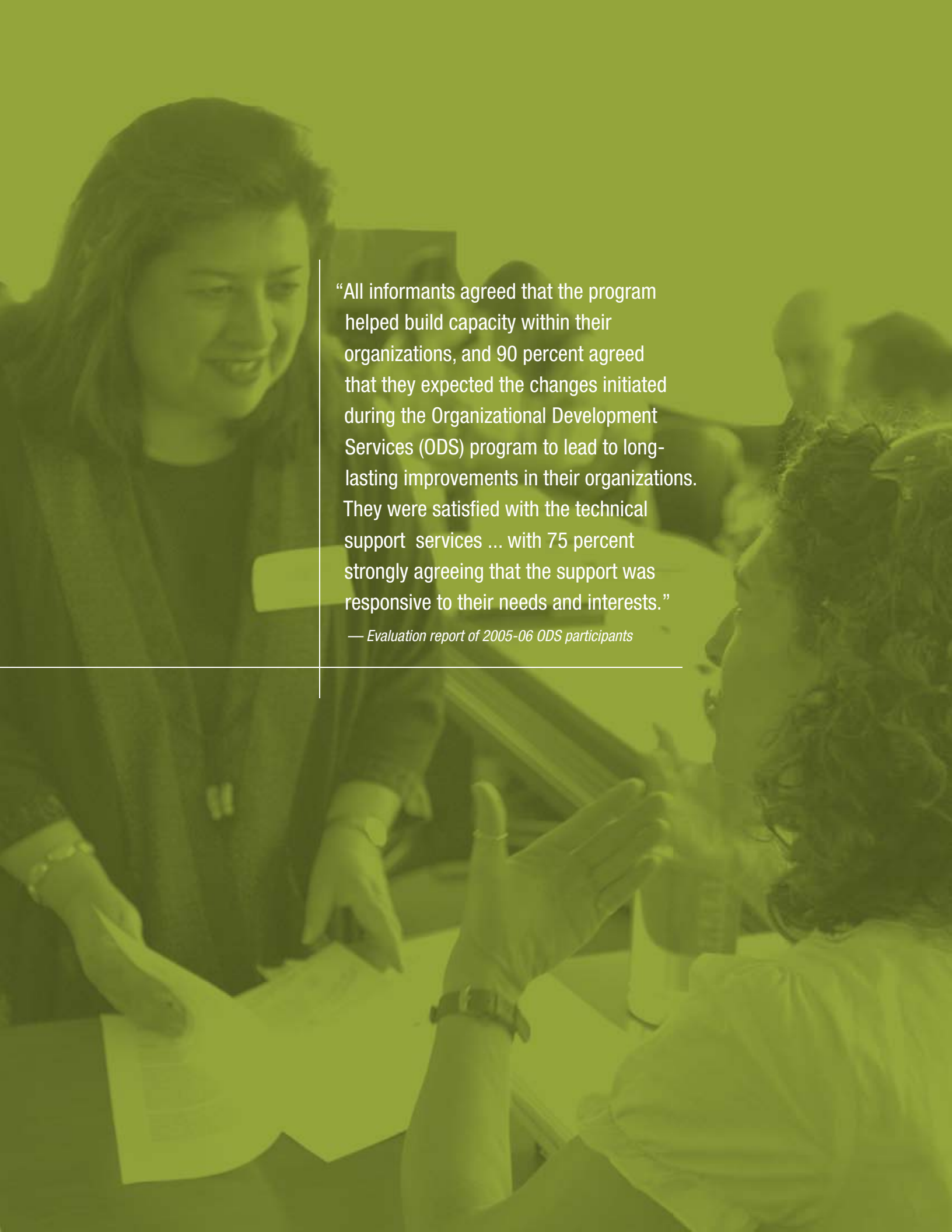
“It is important to match a technical support provider’s culture and geography with grantees and to let grantees help define what effective technical support is for their organization.”



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## Adding Value Through Technical Assistance





“All informants agreed that the program helped build capacity within their organizations, and 90 percent agreed that they expected the changes initiated during the Organizational Development Services (ODS) program to lead to long-lasting improvements in their organizations. They were satisfied with the technical support services ... with 75 percent strongly agreeing that the support was responsive to their needs and interests.”

— *Evaluation report of 2005-06 ODS participants*



## COVER STORY

## ADDING VALUE THROUGH TECHNICAL ASSISTANCE

*For more than 20 years, low-income families, those without health insurance, and others with nowhere else to turn for care depended on the services of their local community clinic, located in a storefront location in the center of town. From the client's perspective, the clinic was a valued resource: it was open during the evening and the staff was friendly and respectful. Several of the nurses spoke Spanish. However, behind the scenes, the clinic's executive director knew the organization faced some serious challenges to staying in business. Reimbursement from public funding sources hadn't increased in six years, while operating expenses had risen significantly. While the clinic's board of directors organized an annual golf tournament, the executive director hoped for additional assistance in soliciting major gifts from members of the community. On top of these pressures, it seemed that as soon as the clinic hired and trained new staff members, they would be hired away at better salaries by the local hospital. The executive director knew that she would need to dedicate time in the next year to address these challenges. She also knew that she would need to find some management assistance or coaching to help steer her in the right direction.*

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“They spend a few hours learning more about the nonprofit’s work, meet with staff, dig deeper into the organizational development priorities identified in the application, and talk about the organization’s previous experiences — pro and con — working with consultants.”



Scenarios such as this are familiar to many nonprofit leaders in California. The issues are frequently easy to identify, but securing resources to address them can be challenging.

Technical assistance opportunities that are funded by The California Wellness Foundation (TCWF) to build the capacity of nonprofit organizations reflect the values and priorities of our responsive grantmaking philosophy. The Foundation has a goal of supporting and strengthening organizations that seek to improve the health of underserved populations, which we believe can best be accomplished by making grants for core operating support. Many organizations use these funds for basic overhead costs, keeping the lights on and the doors open, and paying for uncompensated care. Others use these funds to support capacity-building activities such as strategic planning, fundraising, board development, evaluation, communications, marketing efforts and more. We believe that technical assistance, when effectively designed and implemented, adds value to the work of these grantees. Providing technical assistance opportunities for grantees predates this current grantmaking approach, going back to our previous “initiative era,” during which the

majority of philanthropic dollars were used for complex, multiyear proactive grants. Training and technical assistance were prominent features of these programs. In fact, in most instances, initiative grantees were required to participate at some level in activities that advanced their organizations’ abilities to implement various initiative goals.

In 2001, as the Foundation transitioned toward its Responsive Grantmaking Program, we took some time to think about what a corresponding responsive approach to organizational capacity building might look like. As part of this effort, we asked the Center for Civic Partnerships (the Center) to assess the needs of a sample of Foundation grantees and to develop a technical assistance model that would respond to those findings. The Center, based in Sacramento and a part of the Public Health Institute, was well-positioned for this assignment. With a mission to strengthen individuals, organizations and communities by facilitating learning, leadership development and networking, it had been providing organizational development services to California nonprofits since 1988. It determined:

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“The ideal design of a technical support system should include: diagnosis of an organization’s need; brokering to match an organization’s wishes with resources; and peer learning, instead of just bringing in experts. It is important to match a technical support provider’s culture and geography with grantees and to let grantees help define what effective technical support is for their organization. Lastly, the amount of funding should match expectations.”

In 2002, our Foundation’s Board of Directors approved a grant to fund a pilot project targeting a small cohort of grantees. Over the next five years, this pilot grew into what we now call our Organizational Development Services (ODS) program.

### **Organizational Development Services**

Each year, we forward application information to all TCWF grantees that meet the ODS qualifications:

The organization must have at least one year remaining in its grant period; it must have an executive director committed to participating in the program; and the board of directors must be in support of the executive’s involvement and time commitment. Applicants should also have some recent organizational development work or

strategic planning in place to build upon during their ODS year, and they should identify the issues they would like to address if selected. Throughout this outreach and application process, the fact that participation is voluntary and confidential is emphasized. Completed applications are forwarded directly to the Center. The Center’s staff reviews them and selects 20 organizations each year to participate.

With decades of experience in providing these services, the Center has identified certain organizational factors that are associated with nonprofits that are ready to take on organizational development tasks:

- Small- to-medium-sized organizations;
- executive directors who can apply 5 percent to 10 percent of their time to the project; and
- are in a relatively stable point in their lifecycles.

The Center also assembles a cohort of leaders who compose a learning community capable of supporting each other through peer learning.

With selection completed, the Center’s team schedules site visits with participating organizations. It spends a few hours learning



more about the nonprofit's work, meets with staff, digs deeper into the organizational development priorities identified in the application, and talks about the organization's previous experiences — pro and con — working with consultants. At this phase in particular, ODS' confidentiality is an asset. Issues can be discussed candidly without worry that a funder will be reading the notes.

Over the next 12 months, the Center's team oversees a multifaceted exchange of technical assistance that includes:

- customized support through ongoing telephone and e-mail support, several in-person meetings and resource brokering;
- peer exchange and support activities with other executive directors through a retreat in the fall and a second convening in the spring, as well as a LISTSERV and an e-mail discussion group; and
- the option of having on-site group training or facilitated meetings for board members or staff on a topic relevant to the technical assistance plan.

There is also a \$2,400 mini-grant component that allows agencies to apply for a cash award that can be used to purchase items such as additional

consultant services beyond the scope of ODS or computer hardware or software to improve management capacity.

For ODS participants with specific interest in building capacity for organizational learning and evaluation (OLE), receiving an "evaluation boost" is also an option. Increasingly, nonprofit leaders recognize evaluation as a tool that has use beyond simply documenting outcomes as a funding requirement. It can be used to improve organization function and extend social impact, and it can lead to long-term sustainability. OLE organizations have used technical assistance to create cost-analysis models and training in running data and to develop new evaluation indicators that more strongly relate to desired program outcomes. Many of the same ODS services — including telephone and e-mail support, on-site consultations and mini-grants — are available through OLE, with a more refined focus on this issue.

TCWF also hosts an annual OLE conference that is open to all Foundation grantees. In 2007, staff from 88 organizations working in a range of health issues participated in the two-day meeting. Workshop sessions addressed topics such as:

“ We now have a stable organization with policies for every conceivable situation. Our funding mechanism is stable, and everyone knows their role in the organization because of our new job descriptions and evaluation process. All this has grown out of the influence of the Organizational Development Services program.”

## CASE EXAMPLES: THE ODS PROGRAM AT WORK

Organizational Development Issue	Strategies/Services	Outcome at Organization
<b>Board Development</b> An executive director expressed a strong desire for ownership by board and staff.	Customized, two-part training with the board. Part 1 focused on better understanding of board roles, responsibilities and creation of a new committee structure. Part 2 helped the new committees develop 6-month action plans.	The board chair reported that board now worked with a scalable and sustainable process to help plan for the future. The board has a greater appreciation of where the organization has been and where it is going.
<b>Staff Development</b> An executive director noted that as the organization's scope of services recently grew, staff needed professional training in personnel management, accounting and fund development to sustain the larger operation.	The executive director used funds from the ODS mini-grant component to send staff to training and workshops.	Staff increased their knowledge and skills with the additional resources, which, according to the executive director, would not have been available without ODS.
<b>Policies and Procedures</b> As the result of an audit, a nonprofit health clinic learned it needed to have several human resources policies reviewed by a specialist to ensure compliance with labor laws.	The ODS team compiled a list of vetted human resource specialists in the clinic's geographic region from its cadre of consultants.	The organization adopted and implemented a revised set of policies that brought it into compliance with legal requirements.



applying logic models for program evaluation; aligning programs with mission using a theory-of-change model; using qualitative evaluation methods to bring stories to life and quantitative methods to measure impact; and troubleshooting sessions that addressed evaluation challenges presented by conference attendees.

In both ODS and OLE, peer learning opportunities have proven to be especially effective methods of sharing expertise. This happens through ongoing facilitated e-mail exchanges and in-person discussions at a one-day gathering of participants that has a skill-building agenda or at a two-day retreat that has more of a personal renewal focus. Executive directors frequently report that having open discussions with the chance to air big-picture questions (e.g., “How do you achieve mission and how do you know you’re there?”) and exchanging nuts-and-bolts fund development or management strategies with more than a dozen colleagues is one of ODS’ most popular elements.

As an organization focused on building management capacity and evaluation expertise in the nonprofit sector, it is no surprise that the Center for Civic Partnerships has incorporated evaluation into the

ODS model. The Center has a Continuous Quality Improvement (CQI) initiative to monitor effectiveness of its own work on an ongoing basis, and the ODS program is evaluated annually by an independent evaluator to assess participant satisfaction at the end of their year in the program. There is also a follow-up component that checks in with participants again one year later to assess how they or their organizations changed in the ensuing year. Key among the lasting changes noted in the “legacy” study are: role clarification among executive directors, staff and boards; new confidence in executive directors’ ability to function effectively; new ways to think about sustainability and appropriate growth; and continued use of ODS resources such as consultant referrals, publications like the *Sustainability Toolkit*, and online resources shared during the program.

While the ODS program currently represents TCWF’s most significant investment of resources in providing technical assistance opportunities for grantees, it is by no means the only one.

For example, TCWF has made grants that meet specific technical assistance needs such as those faced by smaller organizations and organizations participating in advocacy efforts.

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### Technical Assistance to Small, Grassroots Organizations

As a foundation with a mission to improve the health of the people of California, TCWF strives to extend the reach of its grantmaking into all corners of the state. One strategy the Foundation has adopted is to make grants to local community foundations that, in turn, regrant the funds to community-based organizations. This strategy allows smaller, less experienced organizations — which may not be positioned to apply directly to TCWF for funds — to enhance organizational capacity by participating in technical assistance programs tailored for groups like them. Community foundations often have an in-depth knowledge of the local nonprofit terrain — both its strengths and its shortcomings. They are well-positioned to develop and implement technical assistance efforts that meet the needs of various stakeholders.

TCWF has made grants to Los Angeles-based Liberty Hill Foundation's Environmental Justice Fund (EJF), designed to improve public health in low-income communities that experience disproportionate exposure to pollution. In addition to helping fund small, grassroots organizations working on environmental health issues in underserved communities across the Los Angeles

area, our grant has underwritten technical assistance that is offered to EJF grantees through an innovative mentoring program that builds upon expertise already present in the community.

Liberty Hill has recruited a team of experts — nonprofit leaders, academics and experienced community organizers with knowledge of environmental health issues and organizational development — who agree to serve as mentors for grant recipients. Grantees submit an application that describes their technical assistance needs and project goals. The EJF pays mentors for up to 50 hours of work on approved projects. Among the technical assistance projects during 2007:

- Communities for a Better Environment teamed with Jennifer Ito, research director at SCOPE, to increase staff capacity to research census data and use computer software to create GIS maps that document environmental health issues.
- Pacoima Beautiful staff received technical assistance from Dr. Joseph Lyou, executive director of California Environmental Rights Alliance, to help the organization develop processes for measuring the cumulative impact of multiple sources of pollution in the Pacoima community and to conduct research on pollution sources identified by community members.

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“The strategic planning and fund development resources, beyond building my board’s capacity — i.e., giving them the skills and ability to do the work — were fundamental in getting them to understand the value of these processes.”

Beyond the mentoring program, EJF organizations also have opportunities to attend quarterly media training workshops that are offered to Liberty Hill grantees working on other issues. And staff participate in peer roundtables that are tailored for different staff members — e.g., executive directors, development directors or community organizers. Agendas for these events are driven by topics generated from participants and build in time for networking opportunities.

Similarly, TCWF has funded the Northern Environmental Grassroots Fund (the Fund), based at the Rose Foundation in Oakland. The technical assistance it provides often begins with one-to-one consultation with potential regrant applicants — many of whom have never submitted a grant request to a foundation — about assembling and presenting financial data and preparing a narrative description of their work, which includes both strategy and vision and the nuts-and-bolts elements of a work plan.

Once an organization has received a grant from the Fund, other technical assistance opportunities are available. The Fund hosts a one-day annual meeting of grantees, which in 2007 had the theme, “Making Your Voice Heard: Effective Communication

of Your Vision and Program.” There is also an easy-to-access scholarship fund that provides stipends to staff at grantee organizations interested in attending trainings on organizational capacity building offered in their own communities, typically by local United Ways or adult extension education programs.

### **Technical Assistance on Public Policy Activities**

In recent years, California policymakers have debated health care reforms including various universal coverage schemes that would extend coverage to underserved populations. Communities near the coast are engaged in ongoing efforts to improve environmental health by regulating activities at the state’s ports. At the national level, new entitlement programs, such as the Medicare Part D prescription drug plan, impact the lives of California seniors. In each of these policy debates, nonprofit organizations played an important role in ensuring that the voices of marginalized communities — those frequently most impacted by the debates’ outcomes — were heard.

Using a menu of technical assistance programs that range from telephone consultation to workshops presented at conferences to Internet resources, TCWF grantee Alliance for Justice



(Alliance) helps demystify the rules and regulations that govern lobbying activities and inform nonprofit health organizations about the array of advocacy options that are allowable under federal law. The Alliance responds to as many as 30 requests for technical assistance each year from California health-related nonprofits.

The Alliance's regularly scheduled, web-based workshops inform organizations about federal tax rules regarding permissible electioneering activities for nonprofits, such as voter registration drives, candidate questionnaires and legislative scorecards. The Alliance has also developed an online database of resources that addresses rules laid out in the California Fair Political Practices Act for nonprofits that choose to participate in campaigns favoring or opposing ballot measures.

The Southeast Asia Resource Action Center received a grant from TCWF to inform state and local policymakers about healthy aging among immigrants to California. Many of its member organizations work in their communities to: help link elders with culturally and linguistically competent health care services; encourage congregate meal programs to include ethnic foods on their menus; and promote other efforts that help seniors remain healthy.

It looked to the Alliance for Justice for training to help these individuals — often themselves recent immigrants to the United States — become effective advocates and invited the Alliance to present a workshop at a membership meeting in Sacramento. According to Khammany Mathavonsy, director of the Center's California office, the presentation was very helpful in outlining the restrictions governing 501(c)(3) organizations and providing a sense of what activities are permissible within the scope of advocacy. In another instance, staff at the California Rural Health Association were interested in taking on a more active advocacy role on behalf of its members, but the Association's board of directors was concerned about overstepping legal bounds. The Alliance presented an information session for the board and staff, with materials specific to the audience, to build the board's comfort level with engaging in policy advocacy.

### Lessons Learned

Over time, and in consultation with our colleagues who have implemented these programs, our Foundation has been able to identify a number of characteristics that are predictive of successful technical assistance outcomes for grantees.

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“ The succession planning process helped us sit down and assess the organization using the right tools ... We had to learn to separate the position from the person.”





"I feel empowered to take more risks in taking the organization to the next level. This personal and professional growth has all come from the Organizational Development Services program."



In many respects, they reflect the original advice we received from the Center for Civic Partnerships. Key among these lessons:

- Participation should be voluntary. While most of our grantees could surely identify several areas where assistance would be welcomed, not every organization is in a position to take best advantage of these opportunities. The ODS program, in particular, requires a significant time commitment from executive directors. Also, planning for long-term improvements in organizational capacity is difficult if an organization is operating in too volatile an environment. Timing is important.
- Content should be tailored to meet the needs identified by individual participants. In an ideal situation, a dialogue would occur between recipients and providers. Grantees would identify areas where assistance is needed, and providers could help dig deeper into these issues to clarify effective strategies and build a roadmap for the assistance to follow.
- Assembling provider teams that have capacity to fulfill a variety of roles is important. Depending on how technical assistance is provided, differing skills are required — e.g., trainer, facilitator, broker or coach.

- Sufficient time should be allotted within agendas for peer-learning opportunities. We hear consistently from grantees that one of the most valued aspects of attending conferences, retreats or trainings is the opportunity to learn from the experiences of others. Participating in a workshop about blending values of organizational learning into organizational culture is useful. Talking with another participant during a break about how her organization overcame challenges to incorporate quality improvement policies is often equally meaningful.

Providing technical assistance opportunities that focus on improving the capacity of California's nonprofit health organizations is one strategy that TCWF has adopted to add value to its grantmaking and advance its mission of improving the health of the people of California. We strive to create an environment where nonprofit leaders can find assistance that is responsive to their needs and that embodies our Foundation's deep respect for the work they do.

“One year after the program ended, 88 percent of those interviewed rated the Organizational Development Services (ODS) program at least beneficial, with 63 percent rating it as very beneficial. More than 80 percent of informants agreed that it contributed directly or indirectly to their most important accomplishments in the past year.”

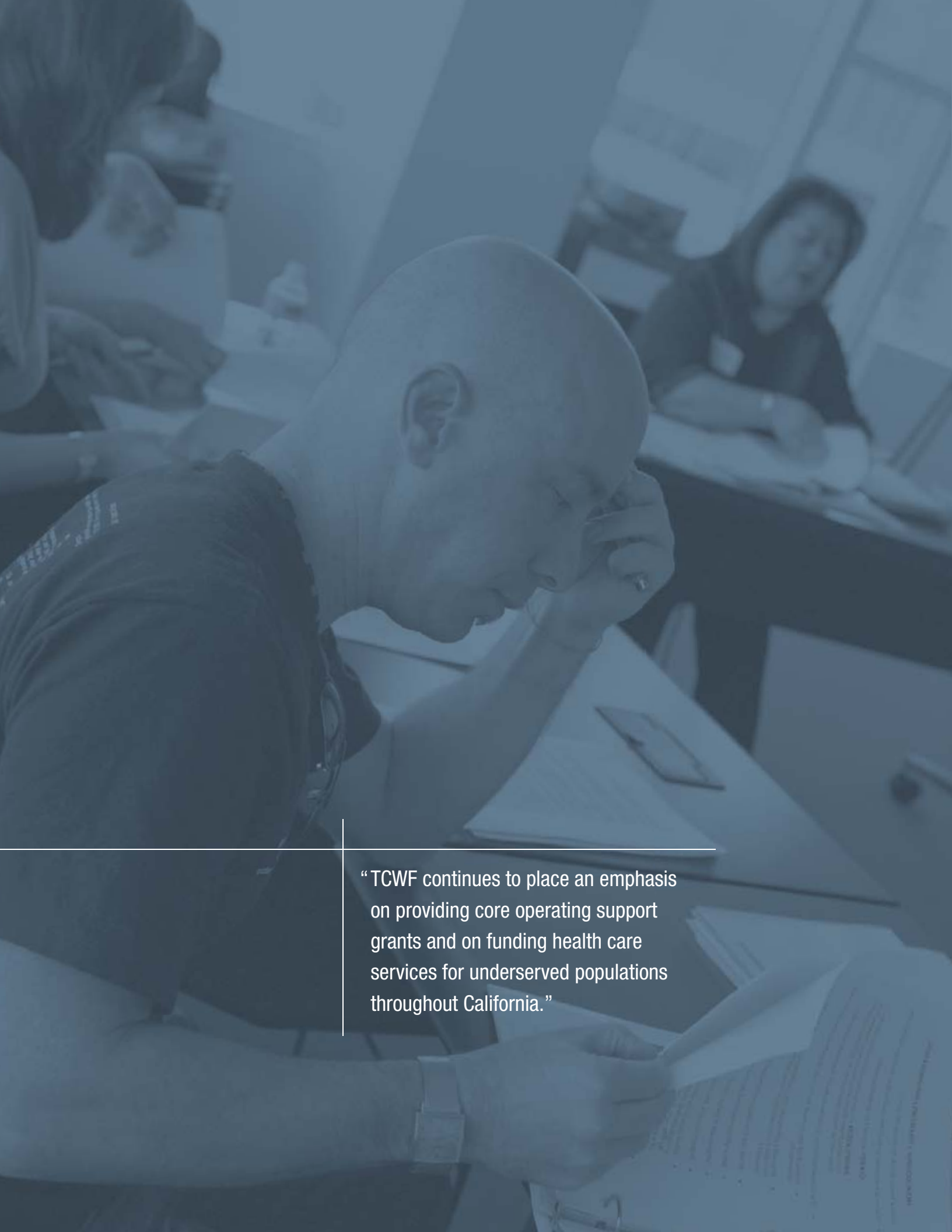
— Legacy evaluation report of 2004-05 ODS participants



“What we learned has become part of our organization’s DNA. It will continue to help us improve.”

## Grantmaking Program





“TCWF continues to place an emphasis on providing core operating support grants and on funding health care services for underserved populations throughout California.”



## GRANTMAKING PROGRAM

The Foundation prioritizes eight health issues for funding and responds to timely issues or special projects outside the funding priorities. We encourage requests for core operating support, but requests for project funding are also welcome. Core operating support can be used to help underwrite the regular, ongoing health care, health promotion and disease prevention activities of your organization. Such funds can be used for ongoing organizational costs such as salaries for key administrative staff or operating expenses. Core support funds can also be used for strengthening organizational capacity through activities such as engaging in strategic planning, facilitating board development or developing information systems.

Each prioritized health issue is described below. For a list of recent grants and future updates, please visit our website at [www.tcwf.org](http://www.tcwf.org) or call the Foundation to request a copy of our newsletter, *Portfolio*, or *Information for Grantseekers* brochure.

### Diversity in the Health Professions

Grants that address the issue of diversity in the health professions are commonly given to

organizations that provide pipeline programs, scholarships, outreach and retention programs, internships and fellowships and loan repayment programs for ethnic minorities that are underrepresented in the health professions. Careers in medicine, nursing, public health and other allied health professions are included. Organizations that support leadership development for people of color in the health professions are also eligible for funding. In addition, the Foundation funds organizations that provide information about the California health care workforce to policymakers and opinion leaders. Beginning June 1, 2008, through September 30, 2008, no letters of interest addressing this issue will be accepted.

### Environmental Health

Grants that address the issue of environmental health are commonly given to organizations that provide environmental health education and awareness activities; community organizing to promote environmental health; screening and testing for exposure to environmental toxins; leadership development; and collaborations such as partnerships between public health departments

“ Grants ... are commonly given to organizations that provide services ... leadership development programs ... as well as organizations that inform policymakers and opinion leaders.”

and community-based health programs to improve environmental health. The Foundation also funds efforts to inform policymakers and opinion leaders about improving environmental health issues.

### **Healthy Aging**

Grants that address the issue of healthy aging are commonly given to organizations that provide clinical preventive services, falls prevention programs, food and nutrition programs and in-home support. Also funded are organizations that support relationships between youth and older adults through activities such as intergenerational volunteering and mentoring. In addition, the Foundation funds agencies that inform policymakers and opinion leaders about healthy aging, as well as organizations that provide leadership development programs for seniors.

### **Mental Health**

Grants that address the issue of mental health are commonly given to organizations that provide services for transition-age youth (ages 16-23) — with a focus on those in, or exiting from, foster care and on runaway/homeless youth. In addition, the Foundation funds organizations that provide leadership development programs for mental health professionals, as well as organizations that inform

policymakers and opinion leaders about the health/mental health issues of transition-age youth.

### **Teenage Pregnancy Prevention**

Grants that address the issue of teenage pregnancy prevention are commonly given to organizations that provide outreach activities for reproductive health care, access to contraceptive services, and comprehensive programs for pregnant teens. An emphasis is placed on funding peer-provider clinics and other reproductive health organizations that work with high-risk, sexually active, underserved teen populations. The Foundation also funds organizations that provide leadership development activities for reproductive health care workers and organizations that inform policymakers and opinion leaders about the issue of teen pregnancy.

### **Violence Prevention**

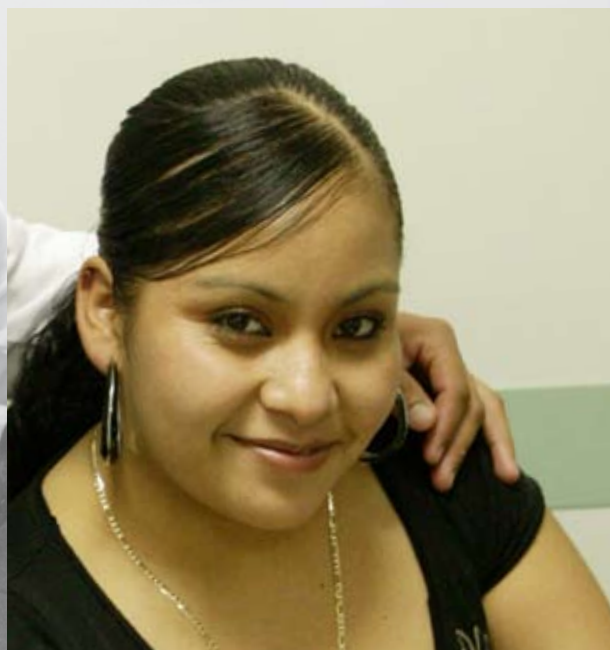
Grants that address the issue of violence prevention are commonly given to organizations that provide services for youth (ages 12-24) including mentoring programs, gang intervention programs, reentry programs, community-based violence prevention programs and after-school programs. An emphasis is placed on funding organizations that work with at-risk youth, including gang-affiliated and previously





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“The Foundation prioritizes eight health issues for funding and responds to timely issues or special projects outside the funding priorities.”



“The Foundation places an emphasis on grants to support and strengthen safety net providers of health care and help low-income consumers understand and navigate the health care system.”





incarcerated youth. Grants are also made to organizations that provide leadership development activities to those working in the field of violence prevention, as well as organizations that inform policymakers and opinion leaders about the public health aspects of violence against youth.

### **Women's Health**

Grants that address the issue of women's health are commonly given to organizations that provide reproductive health care, prenatal care, community-based comprehensive health care services, HIV/AIDS programs for women of color, case management, and supportive housing for homeless women. Priority is given to organizations that create welcoming environments for women in underserved communities. The Foundation also funds organizations that provide leadership development activities for women and those that inform policymakers and opinion leaders about the issue of women's health. Beginning June 1, 2008, through September 30, 2008, no letters of interest addressing this issue will be accepted.

### **Work and Health**

Grants that address the issue of work and health are commonly given to nonprofit organizations that

provide health care services to farmworkers, in-home health workers, garment workers, day laborers and other low-income workers. Worker centers that provide culturally sensitive and linguistically appropriate services, such as health education and access to health care for low-wage workers, are also prioritized for funding. In addition, the Foundation funds organizations that provide leadership development programs for low-wage workers, as well as organizations that inform policymakers and opinion leaders about the issue of work and health.

### **Special Projects**

Each year, the Foundation sets aside a pool of dollars to respond in a timely fashion to opportunities that fit our mission but are outside the eight health issues prioritized for funding. The Foundation places an emphasis on grants to support and strengthen safety net providers of health care, help low-income consumers understand and navigate the health care system, and to inform policymakers and opinion leaders about health care issues affecting the underserved. The Foundation also provides funding to address the health care needs of the California/Mexico border population, the urban homeless, and culturally appropriate programs for underserved ethnic populations.



## HOW TO APPLY FOR A GRANT

### Application Process

To present The California Wellness Foundation with a grant request, an organization should first write a one- to two-page letter of interest. **Please note that submissions beyond two pages will not be accepted.** The letter should describe the organization's mission, activities and operating budget; the region and population(s) served; the total funds requested from the Foundation; and how the funds will be used. If you are requesting project funding, please include the project's goals, leadership and duration. Your letter will be processed most accurately if you clearly indicate the TCWF funding priority for which you want your request considered (for example, healthy aging). No application form is needed, and formal proposals are not accepted at this preliminary stage.

Foundation staff will review letters of interest on an ongoing basis and notify prospective applicants of the results normally within three months. Those encouraged to submit a proposal will receive further guidance at that time.

### Eligibility Criteria

With rare exception, the Foundation funds nonprofit organizations that are exempt under Section 501(c)(3) of the Internal Revenue Code and that are not private foundations as defined in IRC Section 509(a) or are public charities as defined in IRC Section 170(b)(A)(vi). The Foundation also funds government agencies. **The Foundation does not fund Section 509(a)(3) Type III non-functionally integrated supporting organizations.**

Grants are not generally awarded for annual fund drives, building campaigns, major equipment or biomedical research. Activities that exclusively benefit the members of sectarian or religious organizations are not considered. The Foundation does not provide international funding or fund organizations located outside the United States.

**Letters of interest should be directed to:**

**Director of Grants Management**

**The California Wellness Foundation**

**6320 Canoga Avenue, Suite 1700**

**Woodland Hills, CA 91367**





## Grants List





“TCWF staff reviewed nearly 1,400 letters of interest, and the Board approved more than 400 grants totaling more than \$64 million, the largest amount disbursed in the Foundation’s history.”





## GRANTS LIST

### **A Home Within, Inc.**

San Francisco, CA

*\$150,000 over three years*

For core operating support to sustain the provision of supportive services for transition-age emancipating and emancipated foster youth in California.

### **ACCESS California Services**

Anaheim, CA

*\$200,000 over three years*

For core operating support to continue to provide health education and advocacy services for underserved, low-income adults in Orange County.

### **Access To Achievement Education Foundation/Stanford Medical Youth Science Program**

Mountain View, CA

*\$35,000 over one year*

For the Stanford Medical Youth Science Program to host a youth science summer leadership summit and colloquium for youth pursuing health careers.

### **ACTION Council of Monterey County, Inc./ Girls Incorporated of the Central Coast**

Salinas, CA

*\$225,000 over three years*

For core operating support for Girls Incorporated of the Central Coast project to continue supporting after-school teenage pregnancy prevention and youth development programs for at-risk girls in Salinas and the surrounding communities.

### **Advancement Project**

Los Angeles, CA

*\$225,000 over three years*

For core operating support to continue the promotion of the Urban Peace policy advocacy work in Los Angeles and surrounding communities as a violence prevention strategy.

### **Afghan Coalition**

Fremont, CA

*\$120,000 over three years*

For core operating support to continue to provide case management to Afghan women in the Bay Area.

### **African American Health Institute of San Bernardino County**

San Bernardino, CA

*\$150,000 over three years*

For core operating support to build organizational capacity to advocate for the improved health of African-Americans in San Bernardino County.

### **Al Wooten Jr. Youth and Adult Cultural-Educational Center**

Los Angeles, CA

*\$185,000 over three years*

For core operating support to sustain youth violence prevention programming in South Los Angeles.

### **Alliance for Childrens Rights**

Los Angeles, CA

*\$180,000 over three years*

To support the SSI Transitions Project to improve access to physical and mental health care, income and other support for disabled, emancipating foster youth in Alameda and Los Angeles Counties.

## GRANTS LIST

### **Alliance for Justice**

Washington, DC

*\$100,000 over two years*

For a California project to provide training and technical assistance on the nonprofit advocacy laws and regulations applicable to California health-related nonprofit organizations.

### **Alliance for Leadership and Education**

Sacramento, CA

*\$180,000 over three years*

For core operating support to inform policymakers and opinion leaders about adult day health care issues.

### **Alliance Medical Center**

Healdsburg, CA

*\$180,000 over three years*

For core operating support to sustain a teenage pregnancy prevention program for at-risk youth in rural northern Sonoma County.

### **Alta Bates Summit Foundation/ Ethnic Health Institute**

Berkeley, CA

*\$200,000 over three years*

For core operating support for the Ethnic Health Institute to continue to provide health screenings and health education for underserved residents of Alameda and Contra Costa Counties.

### **American Youth Work Center**

Washington, DC

*\$150,000 over three years*

For core operating support to continue the California distribution of "Youth Today," a newspaper targeting youth health and human service organizations.

### **AmericaSpeaks**

Washington, DC

*\$1,500,000 over six months*

To hold a multisite conversation in California on the state's health care reform proposals to identify the health reform priorities of Californians, and inform policymakers and opinion leaders about those priorities.

### **Antioch University/Antioch University, Department of Clinical Psychology**

Santa Barbara, CA

*\$265,000 over three years*

To provide project support to increase the number of Latino students pursuing mental health careers.

### **Asian American Educational & Cultural Center, Inc.**

San Bernardino, CA

*\$150,000 over three years*

For core operating support for the Senior Wellness Program to sustain culturally effective health screenings, health education and case management for Asian-American seniors in Riverside and San Bernardino Counties.

### **Asian Health Services**

Oakland, CA

*\$150,000 over three years*

For core operating support to sustain teen reproductive health services for at-risk, underserved youth in Oakland.



**Asian Law Caucus, Inc.**

San Francisco, CA

*\$180,000 over three years*

For core operating support to continue to provide workplace health and safety education and public policy advocacy to low-wage immigrant workers.

**Asian Pacific American Dispute Resolution Center of Los Angeles**

Los Angeles, CA

*\$150,000 over three years*

To provide conflict resolution services to Jefferson High School and Alhambra High School students, as a violence prevention strategy.

**Asian Pacific American Legal Center of Southern California, Inc./California Immigrant Policy Center**

Los Angeles, CA

*\$150,000 over three years*

For core operating support for the California Immigrant Policy Center to continue to advocate for policies promoting and protecting access to health care services for immigrants.

**Asian Pacific Psychological Services**

Oakland, CA

*\$150,000 over three years*

For core operating support to sustain the Southeast Asian Young Leaders violence prevention program in Richmond.

**Asian Resources, Inc.**

Sacramento, CA

*\$300,000 over three years*

To provide project support to launch a full health care training program for low-income and immigrant communities in Sacramento.

**Barrena, Juanita**

Sacramento, CA

*\$25,000 over one year*

For the 2008 Champions of Health Professions Diversity Award, to recognize and acknowledge individuals who have made substantial contributions to increasing the diversity of California's health professions.

**Bernal Heights Neighborhood Center**

San Francisco, CA

*\$150,000 over three years*

For core operating support to sustain violence prevention and intervention services for at-risk youth in San Francisco.

**Big Brothers & Big Sisters of San Diego County, Inc.**

San Diego, CA

*\$150,000 over three years*

For core operating support to sustain mentorship programs serving at-risk youth throughout San Diego County, as a violence prevention strategy.

**Big Sister League of San Diego**

San Diego, CA

*\$120,000 over three years*

For core operating support to sustain the provision of the mentoring program serving at-risk girls throughout San Diego County, as a violence prevention strategy.

**Big Sur Health Center**

Big Sur, CA

*\$200,000 over three years*

For core operating support to continue to provide primary health care services to the low-income residents of Big Sur.

**Bill Wilson Center**

Santa Clara, CA

*\$150,000 over three years*

For core operating support to sustain safe housing, counseling, case management and other supportive services for homeless and runaway youth in Santa Clara County.

## GRANTS LIST

### **Borrego Community Health Foundation**

Borrego Springs, CA

*\$300,000 over three years*

For the Eastern Coachella Valley Diabetes and Wellness Center to provide health education on diabetes and associated conditions to farmworkers.

### **Boys and Girls Club of Venice, Inc.**

Venice, CA

*\$150,000 over three years*

For core operating support to sustain gang prevention programming for at-risk youth in Venice and the surrounding communities as a violence prevention strategy.

### **Boys and Girls Club of the North Valley**

Chico, CA

*\$150,000 over three years*

For core operating support to sustain violence prevention programming for at-risk youth in the communities of Chico and Paradise.

### **Breast Cancer Fund**

San Francisco, CA

*\$140,000 over three years*

For core operating support to identify and eliminate environmental causes of breast cancer.

### **Breathe California Central Coast**

Monterey, CA

*\$225,000 over three years*

For core operating support to continue to work to improve air quality and reduce environmental factors that cause lung disease.

### **Breathe California of Sacramento- Emigrant Trails**

Sacramento, CA

*\$275,000 over three years*

For core operating support to continue lung health and environmental health advocacy efforts in the Sacramento region.

### **Brookside Community Health Center, Inc.**

San Pablo, CA

*\$300,000 over three years*

For core operating support to continue to provide primary health care services to underserved residents of west Contra Costa County.

### **Cal State Fullerton Philanthropic Foundation/Guardian Scholars Program**

Fullerton, CA

*\$180,000 over three years*

For core operating support for the Guardian Scholars Program to sustain safe housing, counseling, academic assistance and other supportive services for emancipated foster youth enrolled at California State University, Fullerton.

### **California Alliance Concerned with School-Age Parents, Inc.**

Gilroy, CA

*\$300,000 over three years*

For core operating support to improve organizational capacity to provide training to individuals working with teen parenting and teen pregnancy prevention.

### **California Association of Food Banks**

Oakland, CA

*\$225,000 over three years*

For core operating support to sustain advocacy for policies and practices to improve the nutritional health of low-wage workers.

### **California Center**

Sacramento, CA

*\$150,000 over three years*

For the Policy Leadership Program on School Health to promote local and state youth advocacy efforts to support and promote school-based health centers.

### **California Center**

Sacramento, CA

*\$240,000 over three years*

To train a diverse cadre of young women from across California to advocate for women's health.



**California Coalition for  
Childhood Immunization**

Sacramento, CA

*\$170,000 over three years*

For core operating support to continue public education and technical assistance activities to improve immunization coverage for children, adolescents and adults.

**California Coalition for Youth**

Sacramento, CA

*\$450,000 over three years*

For core operating support to sustain counseling and referral services through the statewide California Youth Crisis Line for homeless, runaway and other at-risk youth.

**California Council of Churches**

Sacramento, CA

*\$150,000 over two years*

For the Health Care Project to engage people of faith in advocacy efforts to provide access to affordable health care for all Californians.

**California Family Health Council, Inc.**

Los Angeles, CA

*\$560,000 over two years*

For project support to develop, implement and evaluate two annual conferences for organizations funded by TCWF to work on the issue of teenage pregnancy prevention.

**California Public Interest Research  
Education Fund, Inc.**

Sacramento, CA

*\$150,000 over two years*

For a health care program to support research, policymaker education and public engagement to reform health care delivery in California.

**California State University, Fresno  
Foundation/Gait, Balance, and Mobility  
Research, Education and Training Center**

Fresno, CA

*\$150,000 over three years*

To support the Gait, Balance, and Mobility Research, Education and Training Center to provide comprehensive fall prevention services for low-income and other underserved seniors in Fresno County.

**California Youth Connections**

San Francisco, CA

*\$250,000 over three years*

For core operating support to continue to educate and inform the public, policymakers and opinion leaders about strategies for improving mental health and transition services for California's foster youth.

**Cambodian Family**

Santa Ana, CA

*\$150,000 over three years*

For core operating support to sustain an after-school youth program for at-risk Cambodian and Latino youth in Santa Ana, as a violence prevention strategy.

**Campaign for College Opportunity**

Oakland, CA

*\$90,000 over one year*

To conduct research and educate policymakers and opinion leaders regarding workforce needs in the allied health professions.

**CANGRESS**

Los Angeles, CA

*\$230,000 over three years*

To provide core operating support to continue to provide health education services and to advocate for the health and well-being of women in downtown Los Angeles.

**Caregivers Volunteers Assisting  
the Elderly**

Ventura, CA

*\$180,000 over three years*

For core operating support to sustain in-home support services provided by adult and youth volunteers for frail, homebound seniors in Ventura County.

## GRANTS LIST

### **Casa de Esperanza**

Yuba City, CA

*\$35,000 over one year*

For the 2007 TCWF Sabbatical Program, providing respite to health nonprofit leaders to mitigate stress and burnout and to sustain their effectiveness in providing services to the underserved in California.

### **Catalyst Foundation for AIDS Awareness and Care**

Lancaster, CA

*\$200,000 over three years*

For core operating support for the Bartz-Altadonna Clinic to continue to provide medical care, case management, health education and support services for low-income, uninsured and underinsured individuals in the Antelope Valley.

### **Catholic Charities, A Community Service Ministry of the Diocese of San Diego**

San Diego, CA

*\$65,000 over one year*

To provide emergency food relief for farmworkers in San Diego County affected by the January 2007 freeze.

### **Catholic Charities of Los Angeles, Inc./ Older Adult Services and Intervention Systems**

Los Angeles, CA

*\$150,000 over three years*

For core operating support of the Older Adult Services and Intervention Systems program to provide bilingual/bicultural health screenings, in-home health education, and case management to low-income Latino seniors in eastern Ventura County.

### **Center for Community Action and Environmental Justice**

Riverside, CA

*\$35,000 over one year*

For the 2007 TCWF Sabbatical Program, providing respite to health nonprofit leaders to mitigate stress and burnout and to sustain their effectiveness in providing services to the underserved in California.

### **Center for Community Action and Environmental Justice**

Riverside, CA

*\$180,000 over two years*

For core operating support to continue environmental health leadership training and advocacy in San Bernardino County.

### **Center for Community Change/ California Partnership**

Washington, DC

*\$150,000 over three years*

For core operating support for the California Partnership to continue to educate and strengthen members' abilities to advocate for state and local health policies that address the health needs of low-income Californians.

### **Center For Human Services**

Modesto, CA

*\$150,000 over three years*

For core operating support for Pathways to sustain safe housing, counseling, case management and other supportive services for homeless, runaway and emancipated foster youth in Stanislaus County.

### **Center for Positive Prevention Alternatives, Inc.**

Stockton, CA

*\$150,000 over three years*

For core operating support for the Youth Services Bureau to sustain safe housing, counseling, case management and other supportive services for homeless and runaway youth in the Stockton/San Joaquin County area.





**Central American Refugee Center  
CARECEN of Northern California**

San Francisco, CA

*\$150,000 over three years*

For core operating support to provide tattoo removal services for at-risk, low-income immigrant youth in San Francisco, as a violence prevention strategy.

**Central City Lutheran Mission**

San Bernardino, CA

*\$200,000 over three years*

For core operating support to continue to provide wraparound health services for immigrants, homeless men and persons living with HIV in the central city area of San Bernardino.

**Central Valley Health Network, Inc.**

Sacramento, CA

*\$330,000 over three years*

For core operating support to strengthen infrastructure and sustain the provision of primary and preventive health services by member clinics.

**Centro Binacional para el Desarrollo  
Indígena Oaxaqueño**

Fresno, CA

*\$35,000 over one year*

For the 2007 TCWF Sabbatical Program, providing respite to health nonprofit leaders to mitigate stress and burnout and to sustain their effectiveness in providing services to the underserved in California.

**Charles R. Drew University of  
Medicine and Science**

Los Angeles, CA

*\$400,000 over two years*

For core operating support to continue to train health professions students from underrepresented minority communities.

**Charles R. Drew University of Medicine  
and Science/Charles R. Drew University  
of Medicine and Science, College of  
Science and Health**

Los Angeles, CA

*\$300,000 over three years*

For the College of Science and Health to continue to expose underrepresented minority students to careers in allied health.

**Charles R. Drew University of Medicine  
and Science/Saturday Science Academy**

Los Angeles, CA

*\$240,000 over three years*

For core operating support to continue the Saturday Science Academy, which provides pipeline activities to underrepresented minority students from Los Angeles pursuing health careers.

**Children's Dental Center**

Inglewood, CA

*\$200,000 over three years*

For core operating support to continue to provide oral health services for underserved children in Los Angeles County.

**Childrens Hospital of Los Angeles/  
Childrens Hospital of Los Angeles,  
Division of Adolescent Medicine**

Los Angeles, CA

*\$900,000 over two years*

For core operating support for the Teenage Health Center and school-based health clinics in Los Angeles.

## GRANTS LIST

**Childrens Hospital of Los Angeles/  
Childrens Hospital of Los Angeles,  
Division of Adolescent Medicine**

Los Angeles, CA

*\$125,000 over two years*

To support supplementing a new comprehensive needs assessment of homeless and runaway youth in Hollywood and strengthening the mental health services capacity of the Hollywood Homeless Youth Partnership.

**Childrens Hospital of Los Angeles/  
Childrens Hospital of Los Angeles,  
Division of Adolescent Medicine**

Los Angeles, CA

*\$300,000 over three years*

For core operating support for the Division of Adolescent Medicine to sustain high-quality mental health services for homeless and runaway youth in Hollywood.

**Chrysalis Center**

Santa Monica, CA

*\$200,000 over three years*

For the Workplace Health and Safety Program to provide mental health services to low-wage workers.

**City of San Diego/Commission on Gang  
Prevention and Intervention**

San Diego, CA

*\$225,000 over three years*

For core operating support for the Commission on Gang Prevention and Intervention program focused on violence prevention.

**Coalition for Clean Air/Environmental  
Health Legislative Working Group**

Los Angeles, CA

*\$175,000 over three years*

For core operating support for the Environmental Health Legislative Working Group to continue to provide information to policymakers and opinion leaders about environmental health issues.

**Coalition for Humane Immigrant Rights  
of Los Angeles**

Los Angeles, CA

*\$300,000 over three years*

For core operating support to sustain health and safety education and leadership training to low-wage immigrant workers.

**Coalition to Abolish Slavery  
and Trafficking**

Los Angeles, CA

*\$250,000 over three years*

For core operating support to sustain case management services to improve the health and well-being of individuals trafficked to Los Angeles for forced labor.

**Coastside Family Medical Clinic, Inc.**

Half Moon Bay, CA

*\$300,000 over three years*

For core operating support to continue to provide primary health care services to underserved residents in the coastal region of San Mateo County.

**Comite Civico Del Valle, Inc.**

Brawley, CA

*\$275,000 over three years*

For core operating support to sustain health education and leadership development efforts to improve the environmental health of residents of Imperial County.



### **Communities for a Better Environment**

Huntington Park, CA

*\$210,000 over three years*

For core operating support to continue environmental health education and policy information efforts.

### **Communities in Schools of San Fernando Valley, Inc.**

North Hills, CA

*\$35,000 over one year*

For the 2007 TCWF Sabbatical Program, providing respite to health nonprofit leaders to mitigate stress and burnout and to sustain their effectiveness in providing services to the underserved in California.

### **Community Eldercare of San Diego**

San Diego, CA

*\$100,000 over one year*

For project support to implement a program of comprehensive and integrated care for low-income, frail seniors in San Diego County.

### **Community Health Alliance of Pasadena**

Pasadena, CA

*\$200,000 over three years*

For core operating support to continue to provide primary care services to uninsured and low-income residents of Pasadena and the surrounding communities.

### **Community Health Clinic Ole**

Napa, CA

*\$200,000 over three years*

For core operating support to sustain the provision of primary and preventive health services to uninsured and low-income residents of Napa County.

### **Community Medical Centers, Inc.**

Stockton, CA

*\$180,000 over three years*

For the Treatment, Education, Assessment and Management Care program to provide chronic disease management and health education for farmworkers.

### **Community Partners**

Los Angeles, CA

*\$360,000 over three years*

To plan, coordinate and evaluate two statewide conferences on the issue of work and health in 2008 and 2010.

### **Community Partners**

Los Angeles, CA

*\$390,000 over two years*

For project support to develop, implement and evaluate TCWF statewide conferences on the issue of transition-age youth in 2008 and 2009.

### **Community Partners/California Environmental Rights Alliance**

Los Angeles, CA

*\$225,000 over three years*

For core operating support for the California Environmental Rights Alliance to continue to advocate for policies that improve environmental health and justice in California.

### **Community Partners/California Safe Schools**

Los Angeles, CA

*\$150,000 over three years*

For core operating support for California Safe Schools to continue efforts to educate school officials about the dangers of pesticide use.

## GRANTS LIST

### **CompassPoint Nonprofit Services**

San Francisco, CA

*\$140,000 over one year*

To plan, implement and evaluate a conference on violence prevention and TCWF's California Peace Prize Awards dinner in 2008.

### **Consumers Union of United States, Inc.**

San Francisco, CA

*\$150,000 over two years*

For the West Coast Office to advocate for policies that advance the interests of consumers in the current health care reform debate and provide leadership to the "It's OUR Healthcare" coalition.

### **CRLA Foundation**

Sacramento, CA

*\$300,000 over three years*

For core operating support to continue education, leadership development and advocacy efforts to improve the health of California farmworkers.

### **Crossroads Foundation**

San Diego, CA

*\$35,000 over one year*

For the 2007 TCWF Sabbatical Program, providing respite to health nonprofit leaders to mitigate stress and burnout and to sustain their effectiveness in providing services to the underserved in California.

### **CSULA Auxiliary Services, Inc./Edmund G. Pat Brown Institute of Public Affairs**

Los Angeles, CA

*\$150,000 over three years*

For core operating support to continue the provision of school-based violence prevention programming in Boyle Heights.

### **CSULA Auxiliary Services, Inc./Health Careers Opportunity Program**

Los Angeles, CA

*\$210,000 over three years*

For core operating support for the university's Health Careers Opportunity Program to continue to recruit and provide educational support to disadvantaged high school students from East L.A. interested in pursuing health careers.

### **Delta Health Care and Management Services Corporation**

Stockton, CA

*\$300,000 over three years*

For core operating support to sustain three school-based health centers that provide reproductive health services to youth in Stockton.

### **Desert Alliance for Community Empowerment**

Coachella, CA

*\$225,000 over three years*

For the eastern Coachella Valley Social Change Collaborative Dumping and Burning Task Force to implement an education campaign about improper dumping and burning of waste.

### **East Side Union High School District/Medical/Health Professions Magnet**

San Jose, CA

*\$180,000 over three years*

To provide core operating support for the Medical Magnet Program at Andrew Hill High School to continue to provide health academy programming to a diverse group of students in San Jose.



**Ebony Counseling Center, Inc.**

Bakersfield, CA

*\$150,000 over three years*

For core operating support to sustain teenage pregnancy prevention efforts targeting at-risk youth in Bakersfield.

**Educational Fund to Stop Gun Violence**

Washington, DC

*\$150,000 over three years*

For core operating support to continue the provision of public education, technical assistance and advocacy related to gun violence prevention policies in California and nationwide.

**Ella Baker Center for Human Rights in California**

Oakland, CA

*\$225,000 over three years*

To support the Silence the Violence project, a youth-led initiative to promote youth violence prevention in Oakland.

**Emergency Housing Consortium of Santa Clara County**

San Jose, CA

*\$150,000 over three years*

For core operating support for the Youth Division to sustain safe housing, counseling, case management and other supportive services for homeless, runaway and emancipated foster youth in Santa Clara County.

**Environment California Research & Policy Center, Inc.**

Los Angeles, CA

*\$200,000 over three years*

For core operating support to continue to educate the public and policymakers about the health effects of toxics and to advocate for policies that reduce their use.

**Family Care Network, Inc.**

San Luis Obispo, CA

*\$180,000 over three years*

For core operating support to sustain supportive housing and services for emancipating/emancipated foster and homeless youth in San Luis Obispo and Santa Barbara Counties.

**Family Health Centers of San Diego, Inc.**

San Diego, CA

*\$330,000 over three years*

For core operating support to sustain reproductive health services conducted at the Teen Health Center serving youth in the communities of Barrio Logan, Logan Heights, Sherman Heights and Mid-City in San Diego.

**Family Solutions, Inc.**

Santa Ana, CA

*\$270,000 over three years*

To support the reconfiguration of a foster care group home in Los Angeles County into a transitional living program for emancipated foster youth.

**Feminist Majority Foundation**

Beverly Hills, CA

*\$150,000 over two years*

To support the expansion of the Choices Program, which offers young women on college campuses in California an opportunity to develop leadership skills and engage in reproductive health advocacy, as a strategy to improve the health of women attending college.

## GRANTS LIST

### **Fenton Communications**

San Francisco, CA

*\$4,000,000 over one year*

To implement a public education campaign to provide information to policymakers and opinion leaders about the health care workforce and its diversity and to inform underrepresented minority youth about health careers.

### **First Place Fund for Youth**

Oakland, CA

*\$225,000 over three years*

For core operating support to sustain safe housing, counseling, case management and other supportive services for emancipating and emancipated foster youth in Alameda, Contra Costa, San Francisco and Solano Counties.

### **Foundation for the California State University San Bernardino/Educational Opportunity Program**

San Bernardino, CA

*\$150,000 over three years*

For core operating support for the Educational Opportunity Program to sustain supportive services for emancipated foster youth enrolled at California State University, San Bernardino.

### **Fred Finch Childrens Home**

Oakland, CA

*\$180,000 over three years*

For core operating support for the Transitional Age Youth Services Division to sustain safe housing, mental health counseling and other supportive services for homeless youth in Alameda County.

### **Free Clinic of Simi Valley**

Simi Valley, CA

*\$35,000 over one year*

For the 2007 TCWF Sabbatical Program, providing respite to health nonprofit leaders to mitigate stress and burnout and to sustain their effectiveness in providing services to the underserved in California.

### **Fresno Metropolitan Ministry**

Fresno, CA

*\$150,000 over two years*

For core operating support to continue to organize advocacy efforts to address environmental health issues in the San Joaquin Valley.

### **Friends of Vista Hill Foundation**

San Diego, CA

*\$150,000 over three years*

To support the Women's Health Program to provide health education and case management to low-income mothers recovering from substance abuse in eastern and central San Diego County.

### **Girls After School Academy**

San Francisco, CA

*\$250,000 over three years*

For core operating support to continue to provide health education, leadership training and enrichment activities to low-income girls in southeast San Francisco.

### **Girls Incorporated of Orange County**

Costa Mesa, CA

*\$165,000 over three years*

For core operating support to continue to provide after-school teenage pregnancy prevention and youth development programs for at-risk girls, ages 12-18, throughout Orange County.





**Golden Gate University/Environmental Law and Justice Clinic**

San Francisco, CA

*\$150,000 over three years*

For core operating support for the Environmental Law and Justice Clinic to sustain the provision of technical and legal support of organizations working to improve environmental health conditions in the Bay Area.

**Golden Valley Health Center**

Merced, CA

*\$170,000 over three years*

For core operating support to sustain the provision of preventive and primary care services to low-wage workers in Merced and Stanislaus Counties.

**Grantmakers In Health**

Washington, DC

*\$300,000 over three years*

For core operating support to provide technical assistance and educational opportunities for health foundations in California.

**Greenlining Institute**

Berkeley, CA

*\$225,000 over two years*

To train California's emerging health policy and advocacy leaders of color.

**Group Health Cooperative**

Seattle, WA

*\$200,000 over one year and three months*

To conduct an evaluation of TCWF's Sabbatical Program, which provides respite to health nonprofit leaders to mitigate stress and burnout and to sustain their effectiveness in providing services to the underserved in California.

**Gwinn, Casey**

San Diego, CA

*\$25,000 over one year*

For the 2007 California Peace Prize, which acknowledges the past violence prevention activities of this individual working to address the root causes of violence in his community.

**HARC, Inc.**

Palm Desert, CA

*\$200,000 over three years*

For core operating support to continue to provide research analysis and technical services for health and human service organizations in eastern Riverside County.

**Harder + Company Community Research**

San Francisco, CA

*\$300,000 over one year and six months*

To conduct an evaluation of the first five years of TCWF's Responsive Grantmaking Program.

**Hayes-Bautista, David**

Los Angeles, CA

*\$25,000 over one year*

For the 2008 Champions of Health Professions Diversity Award, to recognize and acknowledge individuals who have made substantial contributions to increasing the diversity of California's health professions.

**Hazel Hawkins Hospitals Foundation/  
Hazel Hawkins Community Health Clinic**

Hollister, CA

*\$200,000 over three years*

For core operating support for the Hazel Hawkins Community Health Clinic to continue to provide primary care services to underserved and uninsured residents in San Benito County.

**Health Access Foundation**

Oakland, CA

*\$750,000 over three years*

To support strengthening advocacy efforts on senior health issues and the health advocacy capacity of senior advocacy organizations in California.

## GRANTS LIST

### **Health Access Foundation**

Oakland, CA

*\$150,000 over one year and six months*

For core operating support to support a broad-based coalition effort to ensure that community-based organizations representing underserved Californians actively participate in the current health care reform policy debate.

### **Healthy Oakland**

Oakland, CA

*\$150,000 over three years*

For core operating support to continue to provide primary care health services and health education for the African-American community in Oakland.

### **High Desert Resource Network**

Phelan, CA

*\$200,000 over three years*

For core operating support to continue to increase capacity of health and human service nonprofit agencies to better serve low-income residents of the High Desert region of San Bernardino County.

### **Hispanic Scholarship Fund**

San Francisco, CA

*\$300,000 over three years*

To provide core operating support to continue to provide scholarships to Latino students in California pursuing college degrees in health-related majors.

### **Hmong Women Heritage Association**

Sacramento, CA

*\$200,000 over three years*

For core operating support to continue health promotion and support services for Hmong families in the Sacramento region.

### **Homeless Prenatal Program, Inc.**

San Francisco, CA

*\$270,000 over three years*

For core operating support to continue to provide prenatal case management to homeless and low-income women in San Francisco.

### **Horn of Africa Community in North America**

San Diego, CA

*\$150,000 over three years*

For core operating support to provide perinatal case management to East African immigrant and refugee women in San Diego.

### **House of Joy Transitional Programs**

Vallejo, CA

*\$150,000 over three years*

For core operating support to sustain safe housing, case management, counseling and other supportive services for emancipated foster and homeless youth in Solano County.

### **Huckleberry Youth Programs, Inc.**

San Francisco, CA

*\$225,000 over three years*

For core operating support to sustain emergency housing, counseling, case management, health care and other supportive services for homeless, near-homeless and other transition-age youth in San Francisco and Marin Counties.

### **Idyllwild HELP Center**

Idyllwild, CA

*\$200,000 over three years*

For core operating support to continue to provide vouchers for health care services for low-income individuals residing in the San Jacinto mountain communities of Riverside County.



**Imperial County Office of Education/  
Migrant Education Program**

El Centro, CA

*\$240,000 over three years*

For core operating support for the Migrant Education Program to continue to provide dental health education and services to migrant farmworker families.

**Inland Empire Scholarship Fund**

Colton, CA

*\$180,000 over three years*

For core operating support to continue to provide scholarships to underrepresented minority students pursuing health careers in Riverside and San Bernardino Counties.

**Institute for Socio-Economic Justice  
& Progressive Community  
Development, Inc.**

Brawley, CA

*\$175,000 over three years*

For core operating support to sustain environmental health education and policy information activities in Imperial County.

**InterAmerican College**

National City, CA

*\$200,000 over two years*

To establish a master's in nursing program for underrepresented minority students.

**Jewish Family Service of Los Angeles**

Los Angeles, CA

*\$200,000 over three years*

For core operating support for the Senior Nutrition Program to continue providing nutritious congregate and home-delivered meals for low-income seniors in the West Hollywood and West Wilshire areas of Los Angeles County.

**John F. Kennedy Memorial Foundation**

Palm Desert, CA

*\$225,000 over three years*

To support the implementation of a home visitation teenage pregnancy prevention program targeting at-risk youth in the Coachella Valley.

**Justice Now**

Oakland, CA

*\$200,000 over three years*

For core operating support to continue to improve the health and wellness of women imprisoned in California by developing their leadership capacity and increasing their access to health information and treatment.

**Kalusugan Community Services**

National City, CA

*\$150,000 over three years*

For core operating support for the Filipino American Wellness Center to sustain the provision of health services to the Filipino community in San Diego.

**Kern County Community Foundation**

Bakersfield, CA

*\$250,000 over three years*

To support the Kern Community Wellness Fund, a regranting project providing funding to promote the health of low-income and underserved residents of rural Kern County.

**Kings Community Action  
Organization, Inc.**

Hanford, CA

*\$150,000 over three years*

For core operating support to continue to provide health and wellness services to women and children in Kings County who are homeless or are victims of domestic violence.

## GRANTS LIST

### **Korean Immigrant Workers Advocates of Southern California**

Los Angeles, CA

*\$225,000 over three years*

For core operating support to sustain occupational health and safety training to immigrant workers in Los Angeles.

### **Labor Community Strategy Center**

Los Angeles, CA

*\$250,000 over three years*

For core operating support to sustain environmental health education, leadership development training and advocacy to reduce air pollution from automobiles in Los Angeles County.

### **Labor Project for Working Families**

Berkeley, CA

*\$200,000 over two years*

For project support for the Work and Family Coalition to advocate for stronger state policies to help working families with caregiving responsibilities.

### **Larkin Street Youth Services**

San Francisco, CA

*\$225,000 over three years*

For core operating support to sustain ongoing safe housing, mental health counseling, case management and other supportive services for transition-age homeless and runaway youth in San Francisco.

### **Latino Issues Forum**

San Francisco, CA

*\$300,000 over three years*

For the Rural Water Collaborative, to continue to improve access to clean, safe and affordable drinking water for rural residents of the San Joaquin Valley as a health promotion strategy.

### **Lee, Patricia**

San Francisco, CA

*\$25,000 over one year*

For the 2007 California Peace Prize, which acknowledges the past violence prevention activities of this individual working to address the root causes of violence in her community.

### **The Legal Aid Society Employment Law Center/Paid Family Leave Collaborative**

San Francisco, CA

*\$240,000 over two years*

For the Paid Family Leave Collaborative to educate working Californians and service providers on the state Paid Family Leave benefits.

### **Legal Aid Society of San Diego**

San Diego, CA

*\$225,000 over three years*

For core operating support to sustain assistance for low-income seniors in San Diego County in enrolling in the Medicare Part D prescription drug program.

### **Legal Services of Northern California/Health Rights Hotline**

Sacramento, CA

*\$150,000 over three years*

For core operating support for the Health Rights Hotline to advocate for health care services for the indigent in the Sacramento region.



### **Liberty Hill Foundation**

Santa Monica, CA

*\$250,000 over two years*

For core operating support to sustain the Environmental Justice Fund, which provides grants and technical assistance to grassroots environmental justice organizations.

### **Linkage to Education**

Sacramento, CA

*\$285,000 over three years*

For core operating support for the Pipeline Project to sustain emotional wellness and other supportive services for emancipating and emancipated foster youth pursuing postsecondary educational opportunities in Sacramento County.

### **Livingston Memorial Visiting Nurse Association**

Ventura, CA

*\$150,000 over three years*

For core operating support to sustain home health care services for low-income seniors of Ventura County.

### **Los Angeles Metropolitan Churches**

Los Angeles, CA

*\$200,000 over three years*

To develop, pilot and evaluate a peer leader training curriculum designed to address HIV/AIDS prevention education targeting African-American ex-offenders.

### **Los Angeles Mission Community Clinic**

Los Angeles, CA

*\$250,000 over three years*

For core operating support to continue to provide primary health care services to homeless adults in the Skid Row area of Los Angeles.

### **M F Place, Inc.**

Los Angeles, CA

*\$225,000 over three years*

For core operating support to sustain ongoing mental health counseling, case management and other supportive services for homeless and runaway youth in Hollywood.

### **Maternal and Child Health Access**

Los Angeles, CA

*\$150,000 over three years*

For core operating support to continue advocacy efforts to preserve and improve state and Los Angeles County health care programs serving low-income families, and to strengthen administrative systems.

### **Medical Education Cooperation with Cuba**

Decatur, GA

*\$150,000 over three years*

To support a Faculty Community Health Leadership Program to address pressing health needs facing medically underserved communities in Oakland, Calif.

### **MEND**

Pacoima, CA

*\$200,000 over three years*

For core operating support for the medical, vision and dental clinics to continue to provide comprehensive health services to underserved residents of the Northeast San Fernando Valley.



## GRANTS LIST

### **Mendocino Community Health Clinic, Inc.**

Ukiah, CA

*\$150,000 over three years*

For core operating support to continue to provide perinatal care for underserved women in Mendocino and Lake Counties.

### **Mendocino Latinos Para La Comunidad, Inc.**

Ukiah, CA

*\$225,000 over three years*

For project support to implement the Medical Consultation Support Program to provide health education on utilizing health care services to low-income workers in Mendocino County.

### **Mental Health Association of San Francisco**

San Francisco, CA

*\$180,000 over three years*

To support a Transition Age Youth Policy and Advocacy Project to advocate for the mental health needs and priorities of homeless/runaway and emancipating/emancipated foster youth in San Francisco.

### **Nakatomi & Associates, Inc.**

Santa Monica, CA

*\$250,000 over two years*

To provide information to policymakers from Asian and Pacific Islander communities in California about the state's health care workforce and its diversity.

### **National Council on Crime and Delinquency**

Oakland, CA

*\$180,000 over two years*

To support the creation of a gang prevention toolkit to inform and educate policymakers and opinion leaders about promising programs that reduce gang violence.

### **National Economic Development & Law Center**

Oakland, CA

*\$225,000 over three years*

To support the Elder Economic Security Initiative to advocate strengthening the health and economic well-being of California's seniors.

### **National Farm Workers Service Center, Inc.**

Los Angeles, CA

*\$150,000 over three years*

For core operating support to sustain health promotion services for retired farmworkers, their spouses, and other low-income seniors in Delano.

### **National Senior Citizens Law Center**

Los Angeles, CA

*\$225,000 over three years*

For core operating support to sustain advocacy on health issues impacting low-income and other vulnerable seniors, including long-term care and Medicare Part D.

### **Natural Resources Defense Council, Inc.**

New York, NY

*\$200,000 over three years*

For core operating support to continue research, advocacy and education efforts to improve environmental health in California.



**New Alternatives, Incorporated**

San Diego, CA

*\$210,000 over three years*

For core operating support to sustain in-home supportive services provided by intergenerational volunteer teams of senior mentors and at-risk youth for low-income, homebound seniors and their family caregivers in San Diego County.

**New America Foundation**

Washington, DC

*\$150,000 over two years*

For the California Health Policy Project to conduct health research and policy analysis to educate policymakers and opinion leaders on how to increase access to health care for all Californians.

**North County Health Project, Inc.**

San Marcos, CA

*\$225,000 over three years*

For core operating support to sustain the provision of dental health services through a mobile van for migrant farmworkers and their families in north San Diego County.

**Northern California Grantmakers**

San Francisco, CA

*\$150,000 over three years*

For core operating support to continue to provide programs and activities for members who are health grantmakers in the Northern California area.

**Northern California Grantmakers**

San Francisco, CA

*\$50,000 over nine months*

For core operating support to strengthen capacity to educate and inform policymakers and opinion leaders about philanthropy and members' efforts to improve the health and well-being of underserved communities in the state.

**Orange County Congregation  
Community Organization**

Anaheim, CA

*\$160,000 over three years*

For core operating support to continue to provide information to policymakers and opinion leaders about the health and wellness needs of low-income communities in Orange County.

**Pacific Institute for Community  
Organizations/PICO California**

Oakland, CA

*\$150,000 over two years*

For core operating support for PICO California to continue to advocate for increased access to health care and to support organizational development.

**Pacific Institute for Studies in  
Development, Environment,  
and Security**

Oakland, CA

*\$225,000 over three years*

For core operating support to continue to improve environmental health in impacted communities through health education, community-based research, leadership development and advocacy.

**Pacific Institute for Women's Health**

Los Angeles, CA

*\$300,000 over three years*

For core operating support for the Pharmacy Access Partnership project to increase education and access to emergency contraception in Fresno, Los Angeles and Oakland.

## GRANTS LIST

### **Pacoima Beautiful**

Pacoima, CA

*\$225,000 over three years*

For core operating support to continue to educate and empower residents to address environmental health hazards in Pacoima.

### **Partners in Care Foundation, Inc.**

San Fernando, CA

*\$215,000 over three years*

To support the California Evidence-Based Prevention Initiative to assist senior-serving agencies across the state to provide evidence-based health promotion programs.

### **People Acting In Community Together, Inc.**

San Jose, CA

*\$150,000 over three years*

For the Health Care For All Campaign to advocate for health care coverage for all residents of Santa Clara County.

### **People Reaching Out, Inc.**

Sacramento, CA

*\$150,000 over three years*

For core operating support to sustain an after-school peer education violence prevention program for at-risk youth in Sacramento.

### **People Who Care Youth Center**

Los Angeles, CA

*\$150,000 over three years*

For core operating support to sustain and enhance youth violence prevention programming in South Los Angeles.

### **Pesticide Action Network North America Regional Center/Californians for Pesticide Reform**

San Francisco, CA

*\$225,000 over three years*

For core operating support to sustain the project, Californians for Pesticide Reform, to continue public education and advocacy on the need to reduce health impacts from pesticide exposure.

### **Pioneer Home Health Care, Inc.**

Bishop, CA

*\$150,000 over three years*

For core operating support to sustain home health care services for seniors living in the Eastern Sierra region of Inyo and Mono Counties.

### **Pittsburg Pre-School and Community Council Inc.**

Pittsburg, CA

*\$150,000 over three years*

For core operating support for Seniors for Children to sustain an intergenerational school-based mentoring program that improves the physical and mental well-being of seniors in east Contra Costa County.

### **Planned Parenthood Los Angeles**

Los Angeles, CA

*\$225,000 over three years*

For core operating support to sustain teenage pregnancy prevention programs for at-risk youth throughout Los Angeles County.



**Planned Parenthood Mar Monte, Inc.**

San Jose, CA

*\$300,000 over three years*

For core operating support to sustain comprehensive sexuality education, youth development and outreach activities for at-risk youth in Fresno, Merced, Monterey, Sacramento, Santa Clara, Sutter, Yuba and Yolo Counties.

**Planned Parenthood of Pasadena, Inc.**

Pasadena, CA

*\$180,000 over three years*

To conduct outreach and provide reproductive health services to Asian/Pacific Islander women in Greater Los Angeles.

**Planned Parenthood of San Diego and Riverside Counties**

San Diego, CA

*\$225,000 over three years*

For core operating support to continue the Promotores Pro Salud program, which provides health education and clinic services to farmworkers and other low-wage workers in the Coachella Valley.

**Planned Parenthood-Orange & San Bernardino Counties, Inc.**

Orange, CA

*\$350,000 over three years*

For core operating support to continue to provide reproductive health services to underserved women in San Bernardino County.

**Planned Parenthood-Orange & San Bernardino Counties, Inc.**

Orange, CA

*\$300,000 over three years*

For core operating support for a health-related telephone hotline and online services to strengthen the outreach and educational services for youth in Orange and San Bernardino Counties.

**Powerhouse Ministries, Inc.**

Folsom, CA

*\$150,000 over three years*

For core operating support for the Health Links program providing case management, resource referrals and ongoing support for the medical and dental needs of homeless and at-risk populations in Folsom.

**Project Angel Food**

Los Angeles, CA

*\$150,000 over three years*

For core operating support to sustain nutritious home-delivered meals for low-income, seriously ill seniors throughout Los Angeles County.

**Proteus, Inc.**

Visalia, CA

*\$200,000 over three years*

For core operating support to continue to provide prevention education on pesticide safety, heat stress and HIV to farmworkers in the Central Valley.

**PTA California Congress of Parents Teachers & Students, Inc./31st District PTSA Dental Program**

Van Nuys, CA

*\$200,000 over three years*

For core operating support to continue to provide dental services for uninsured and underinsured children in the San Fernando Valley.

## GRANTS LIST

### **Public Health Institute**

Oakland, CA

*\$100,000 over one year*

For core operating support to complete an executive succession, transition and strategic planning process.

### **Public Health Institute/Center for Civic Partnerships**

Oakland, CA

*\$356,000 over one year and six months*

To provide an organizational development and technical support program for TCWF grantees working to improve the health of underserved populations in California.

### **Public Health Institute/Center for Civic Partnerships**

Oakland, CA

*\$425,000 over two years*

For project support for the Center for Civic Partnerships to develop, implement and evaluate TCWF statewide conferences on the issue of healthy aging in 2008 and 2009.

### **Public Health Institute/Center for Collaborative Planning**

Oakland, CA

*\$220,000 over two years*

For the Center for Collaborative Planning to provide logistics support for the annual TCWF state health advocates retreat.

### **Public Health Institute/Center for Collaborative Planning**

Oakland, CA

*\$445,000 over two years*

For the Center for Collaborative Planning to provide logistics and content support for statewide women's health conferences in 2008 and 2009.

### **Public Health Institute/Center for Collaborative Planning**

Oakland, CA

*\$600,000 over two years*

For the Center for Collaborative Planning to provide logistics and content support for statewide conferences on increasing diversity in the health professions and for the Champions of Health Professions Diversity dinners in 2008 and 2009.

### **Public Health Institute/Center for Research on Adolescent Health and Development**

Oakland, CA

*\$330,000 over three years*

To educate and inform policymakers and opinion leaders about teenage pregnancy prevention.

### **Public Health Institute/ Public Health Trust**

Oakland, CA

*\$140,000 over three years*

For core operating support for the Public Health Trust to strengthen capacity to solicit and manage the distribution of litigation settlement funds to nonprofit organizations that promote and protect the public's health.

### **Public Health Institute/Regional Asthma Management and Prevention Initiative**

Oakland, CA

*\$150,000 over three years*

For core operating support for the Regional Asthma Management and Prevention Initiative to continue to organize and facilitate asthma prevention efforts and serve as a clearinghouse of information for asthma coalitions.





**Rancho Cielo, Inc.**

Salinas, CA

*\$225,000 over three years*

For core operating support for the provision of violence prevention programming and services for at-risk youth and first-time offenders in Monterey County.

**Regents of the University of California, Berkeley/Center for Labor Research and Education**

Berkeley, CA

*\$180,000 over three years*

To support the California Lead Organizers Institute, a training program that promotes the skills and effectiveness of grassroots leaders working to advance the health and well-being of workers throughout the state.

**Regents of the University of California, Davis/University of California, Davis, Chicana/o Studies Department**

Davis, CA

*\$265,000 over three years*

For the Chicana/o Studies Department's Public Health Laboratory Training Program to increase the racial and ethnic diversity of public health laboratory trainees.

**Regents of the University of California, Davis/University of California, Davis, Department of Emergency Medicine**

Davis, CA

*\$150,000 over three years*

For core operating support for the Violence Prevention Research Program to sustain the production and dissemination of policy-relevant research and demonstration projects related to gun violence prevention.

**Regents of the University of California, Los Angeles/Center for Health Policy Research**

Los Angeles, CA

*\$110,000 over two years*

For the Center for Health Policy Research to build the capacity of Spanish-speaking, community-based health organizations to access and use health data.

**Regents of the University of California, Los Angeles/Labor Occupational Safety and Health Program**

Los Angeles, CA

*\$150,000 over three years*

For core operating support for the Labor Occupational Safety and Health Program to continue the provision of peer health and safety education for youth.

**Regents of the University of California, San Diego/Addiction Training Center**

San Diego, CA

*\$300,000 over two years*

To support the Addiction Training Center to host the annual Making it Work! Conference and the Summer Clinical Institute.

**Regents of the University of California, San Francisco/Latino Center for Medical Education and Research**

San Francisco, CA

*\$300,000 over three years*

To support the Latino Center for Medical Education and Research to establish a statewide effort to produce health professionals in disadvantaged communities in California.

**Regents of the University of California, San Francisco/New Generation Health Center**

San Francisco, CA

*\$300,000 over three years*

For core operating support for the New Generation Health Center, a reproductive health clinic for teens and young women in San Francisco.

## GRANTS LIST

**Regents of the University of California,  
San Francisco/University of California,  
San Francisco, Department of Family  
and Community Medicine**

San Francisco, CA

*\$300,000 over three years*

For the Department of Family and Community Medicine's new PRIME-US program to create a special track in the UCSF Medical School to recruit underrepresented minority students and train them to serve in underserved communities.

**Resources for Indian Student  
Education, Inc.**

Alturas, CA

*\$35,000 over one year*

For the 2007 TCWF Sabbatical Program, providing respite to health nonprofit leaders to mitigate stress and burnout and to sustain their effectiveness in providing services to the underserved in California.

**Rose Foundation for Communities  
and the Environment/Community  
Water Center**

Oakland, CA

*\$150,000 over three years*

For core operating support for the Community Water Center to continue organizing and advocacy efforts for safe, clean and affordable drinking water in the San Joaquin Valley.

**Sacramento Area  
Congregations Together**

Sacramento, CA

*\$225,000 over three years*

For core operating support to sustain the Stand Together Campaign, an initiative to reduce youth violence by promoting prevention activities in Sacramento.

**Sacramento Mutual Housing Association**

Sacramento, CA

*\$100,000 over two years*

For project support to provide information to policymakers and opinion leaders about the Urban Farm Stand project serving low-income households in neighborhoods that lack access to fresh foods, as a health promotion strategy.

**San Diego Family Care**

San Diego, CA

*\$330,000 over three years*

For core operating support for a peer-provider reproductive health program targeting youth in the Linda Vista and Mid-City communities in San Diego.

**San Diego Grantmakers**

La Jolla, CA

*\$225,000 over three years*

For core operating support to continue to improve and expand work to increase the effectiveness of San Diego's philanthropic organizations that focus on the health of the residents of San Diego.

**San Diego Organizing Project**

San Diego, CA

*\$150,000 over three years*

For core operating support to continue to develop community leaders to advocate for the health and well-being of San Diego's low-income families and to strengthen organizational infrastructure.



**San Diego Science Alliance**

San Diego, CA

*\$180,000 over three years*

To provide project support for technical assistance to health career academies in San Diego that serve Latino youth.

**Santa Cruz Barrios Unidos, Inc.**

Santa Cruz, CA

*\$95,000 over two years*

For core operating support to continue to provide community-based violence prevention services in Santa Cruz County.

**Share Our Selves Corporation**

Costa Mesa, CA

*\$293,500 over three years*

For core operating support to continue to provide primary health care services to low-income, underserved residents of Orange County.

**Sierra Family Medical Clinic, Inc.**

Nevada City, CA

*\$200,000 over three years*

For core operating support to continue to provide primary health care services to residents in Nevada County and surrounding communities.

**Sierra Foothill Senior Management**

Sonora, CA

*\$180,000 over three years*

For core operating support to sustain the provision of nutritious, home-delivered and congregate meals for seniors in Tuolumne County.

**The Sierra Fund**

Nevada City, CA

*\$200,000 over two years*

For the Gold Mining's Toxic Legacy Initiative to provide environmental health education and screenings for Sierra Nevada residents affected by mining toxins.

**Sierra Vista Child and Family Services/**

**The BRIDGE Community Center**

Modesto, CA

*\$280,000 over three years*

To provide core operating support for the Bridge Community Center to continue to provide health education and case management to Southeast Asian women in Stanislaus County.

**Silicon Valley Council of Nonprofits**

San Jose, CA

*\$140,000 over three years*

For core operating support to continue to provide information to policymakers and opinion leaders about the importance of nonprofit health and human service agencies in Santa Clara County.

**South Bay Community Services**

Chula Vista, CA

*\$180,000 over three years*

For core operating support to sustain emergency and transitional housing and services for homeless, runaway and emancipating/emancipated foster youth in the South Bay region of San Diego County.

**Southeast Area Social Services**

**Funding Authority**

Santa Fe Springs, CA

*\$300,000 over three years*

For core operating support to sustain the congregate and home-delivered meals program for low-income and other vulnerable seniors in southeast Los Angeles County.

## GRANTS LIST

### **Southern Alameda County Sponsoring Committee**

Hayward, CA

*\$160,000 over three years*

For core operating support to continue to provide information to policymakers and opinion leaders about the health and wellness needs of the low-income communities in southern Alameda County.

### **Southern California Center for Nonprofit Management**

Los Angeles, CA

*\$225,000 over one year and six months*

For project support to create a pilot program, the Nonprofit Leadership Development program, for health and human services nonprofits in Southern California.

### **Southern California Elderly Nutrition Partnership, Inc.**

Irvine, CA

*\$150,000 over three years*

For core operating support to continue to educate policymakers about elderly nutrition programs in California.

### **Southern California Grantmakers**

Los Angeles, CA

*\$150,000 over three years*

For core operating support to continue to provide information, resources and programming for health grantmakers in the Southern California region.

### **Squires-Grohe, Linda**

San Francisco, CA

*\$25,000 over one year*

For the 2008 Champions of Health Professions Diversity Award, to recognize and acknowledge individuals who have made substantial contributions to increasing the diversity of California's health professions.

### **St. Jeanne De Lestonnac Free Clinic**

Orange, CA

*\$360,000 over three years*

To provide core operating support to continue to provide clinical health services to low-income, underserved women in Orange County.

### **St. John's Educational Thresholds Center**

San Francisco, CA

*\$275,000 over three years*

For core operating support for the T\*Circ: Talking Circles Program, a comprehensive sexuality education program serving youth in the Mission District of San Francisco.

### **St. John's Well Child and Family Center, Inc.**

Los Angeles, CA

*\$300,000 over three years*

For core operating support to continue to provide primary health care services to underserved residents in Central and South Los Angeles.

### **St. Vincent de Paul Village, Inc./ Village Family Health Center**

San Diego, CA

*\$200,000 over three years*

For core operating support for the Village Family Health Center to continue to provide primary care services to homeless, uninsured and indigent people in San Diego.



**Stanford University/  
Center of Excellence**

Stanford, CA

*\$200,000 over two years*

To provide core operating support for the Center of Excellence to continue to prepare underrepresented minority students from community colleges in the Bay Area for careers in health.

**Stop the Violence & Increase  
the Peace Foundation**

Moreno Valley, CA

*\$225,000 over three years*

For core operating support to sustain awareness and prevention campaigns addressing violence prevention for at-risk youth in the Inland Empire region.

**Strategic Concepts in Organizing and  
Policy Education**

Los Angeles, CA

*\$150,000 over two years*

To provide leadership and advocacy to further the training of low-income people of color in Los Angeles for health careers.

**Street Poets, Inc.**

Los Angeles, CA

*\$150,000 over three years*

For core operating support to continue a poetry-based violence prevention program targeting incarcerated, formerly incarcerated and high-risk youth throughout Los Angeles County.

**Students Run America**

Reseda, CA

*\$200,000 over three years*

For core operating support to continue to prepare low-income, underserved youth to participate in the Los Angeles Marathon as a health promotion strategy.

**Tenderloin Health**

San Francisco, CA

*\$200,000 over three years*

For core operating support to continue to provide primary care services to homeless adults in the Tenderloin area of San Francisco.

**Theatre of Hearts, Inc.**

Los Angeles, CA

*\$150,000 over three years*

For core operating support to sustain arts programming targeting incarcerated and at-risk youth throughout Los Angeles County, as a violence prevention strategy.

**Tides Center/The Children's Partnership**

San Francisco, CA

*\$140,000 over three years*

For core operating support for The Children's Partnership to promote the effective deployment and use of information and communications technology to improve health access and health outcomes in underserved communities.

**Tides Center/People Organizing to  
Demand Environmental and  
Economic Rights**

San Francisco, CA

*\$150,000 over three years*

For core operating support for People Organizing to Demand Environmental and Economic Rights to continue to organize and advocate for environmental health and justice in southeastern San Francisco.

## GRANTS LIST

### **Tides Center/Women's Community Clinic**

San Francisco, CA

*\$240,000 over three years*

For core operating support for the Women's Community Clinic to continue to provide reproductive health services to uninsured women in San Francisco.

### **Time For Change Foundation**

San Bernardino, CA

*\$250,000 over three years*

For core operating support to continue to provide health-related services and leadership training for formerly incarcerated women in San Bernardino.

### **Tomalinas, Cora**

San Jose, CA

*\$25,000 over one year*

For the 2007 California Peace Prize, which acknowledges the past violence prevention activities of this individual working to address the root causes of violence in her community.

### **United Way of Tulare County**

Tulare, CA

*\$170,000 over one year*

To provide emergency food relief and prescription drug assistance to farmworkers and their families in Tulare, Kern and Fresno Counties impacted by the January 2007 freeze.

### **University Muslim Medical Association Inc.**

Los Angeles, CA

*\$300,000 over three years*

For core operating support to continue to provide primary health care services to underserved residents in South Los Angeles.

### **University of Southern California/ Fall Prevention Center of Excellence**

Los Angeles, CA

*\$100,000 over one year*

To support the Fall Prevention Center of Excellence to help support a statewide summit in 2007 to assess California's fall prevention infrastructure and develop policy recommendations to strengthen this infrastructure.

### **University of Southern California/ University of Southern California, School of Dentistry**

Los Angeles, CA

*\$185,000 over one year and three months*

To support USC's School of Dentistry to conduct an oral health needs baseline assessment of children in Los Angeles County.

### **Unstrung Bow Spiritual Retreat & Compassionate Mission Ministries**

Fresno, CA

*\$160,000 over three years*

For project support to strengthen organizing projects in Bakersfield and Visalia working to develop grassroots leaders to lead community-based health education efforts to improve the health of their communities.

### **Valencia, Pérez & Echeveste, Inc.**

South Pasadena, CA

*\$250,000 over two years*

To provide information to Latino policymakers in California about the state's health care workforce and its diversity.





### **ValleyCare Foundation**

Livermore, CA

*\$250,000 over three years*

To support the Mobile Health Unit Community Program to provide primary health care services to underserved residents in the Tri-Valley area, the eastern portion of Alameda County, and the southern portion of Contra Costa County.

### **Venice Family Clinic**

Venice, CA

*\$225,000 over three years*

For core operating support to sustain comprehensive diabetes care management services for low-income seniors in west Los Angeles County.

### **Ventura County Community Foundation**

Camarillo, CA

*\$65,000 over one year*

For the Community Disaster/Freeze Fund to provide emergency food relief for farmworkers and their families in Ventura County impacted by the January 2007 freeze.

### **Victor Valley College Foundation**

Victorville, CA

*\$180,000 over two years*

To increase student enrollment and enhanced diversity through student support and scholarships at Victor Valley College's health sciences programs.

### **Vietnamese Community of Orange County, Inc.**

Santa Ana, CA

*\$200,000 over three years*

For core operating support for the Asian Health Center to continue to provide primary care services to low-income residents in Orange County.

### **Visión y Compromiso**

El Cerrito, CA

*\$180,000 over three years*

For core operating support to continue to strengthen the promotora network in California.

### **Volunteers of America of Los Angeles**

Los Angeles, CA

*\$135,000 over three years*

For core operating support for the Girls Inc. of Greater Los Angeles project to continue the provision of the Preventing Adolescent Pregnancy program for at-risk youth in Los Angeles area schools.

### **The Watsonville Law Center**

Watsonville, CA

*\$225,000 over three years*

For core operating support to continue efforts to decrease farmworker injury and illness and to increase access to health care services.

### **Watts Century Latino Organization**

Los Angeles, CA

*\$150,000 over three years*

For core operating support to sustain violence prevention programming targeting at-risk youth and community residents in the Watts community of Los Angeles.

## GRANTS LIST

### **West County Health Centers, Inc.**

Guerneville, CA

*\$35,000 over one year*

For the 2007 TCWF Sabbatical Program, providing respite to health nonprofit leaders to mitigate stress and burnout and to sustain their effectiveness in providing services to the underserved in California.

### **Westside Neighborhood Clinic**

Long Beach, CA

*\$270,000 over three years*

To provide core operating support to continue to provide health services to low-income women in west Long Beach.

### **Wilmington Community Free Clinic**

Wilmington, CA

*\$225,000 over three years*

For core operating support to continue to provide primary care services for low-income residents in Wilmington, Harbor City and San Pedro communities in Los Angeles County.

### **Winters Healthcare Foundation, Inc.**

Winters, CA

*\$225,000 over three years*

For core operating support to continue to provide direct preventive health services to underserved populations in southwest Yolo County.

### **Women Against Gun Violence**

Culver City, CA

*\$300,000 over three years*

For core operating support to sustain activities to prevent gun violence through education, advocacy and supportive services to women and families affected by gun violence.

### **Women's Foundation of California**

San Francisco, CA

*\$250,000 over three years*

To provide funding and technical assistance to strengthen organizations in California addressing reproductive health and rights.

### **Women's Foundation of California**

San Francisco, CA

*\$210,000 over three years*

To provide project support to provide grassroots women's health leaders with opportunities to engage in health policy and advocacy efforts.

### **Young Communications Group, Inc.**

Los Angeles, CA

*\$250,000 over two years*

To provide information to African-American policymakers in California about the state's health care workforce and its diversity.

### **Young Visionaries Youth Leadership Academy**

San Bernardino, CA

*\$225,000 over three years*

For core operating support to sustain a violence prevention program in San Bernardino County.

### **Youth Radio**

Berkeley, CA


*\$150,000 over three years*

For core operating support to continue a media advocacy training program for at-risk youth in Oakland, as a violence prevention strategy.



## Financial Statements





“The California Wellness Foundation’s condensed statements of financial position and activities for the years ended December 31, 2007 and 2006 are presented in this section.”



## INTRODUCTION TO FINANCIAL STATEMENTS

The California Wellness Foundation's condensed statements of financial position and activities for the years ended December 31, 2007 and 2006 are presented in this section.

To present a clearer picture of the endowment balance available for charitable purposes, the Foundation has provided condensed financial statement information that departs from generally accepted accounting principles (GAAP) in two ways. First, the accompanying condensed financial statements report only the statements of financial position on December 31, 2007 and 2006 and statements of activities for the years ended December 31, 2007 and 2006 and do not include statements of cash flow or the accompanying notes to financial statements. Second, the Foundation has captured under the term "investments," investments loaned under secured lending

transactions, liabilities under investment loan agreements, investment sales receivable and investment purchases payable.

The Foundation's financial statements undergo an annual audit, which was performed by Bregante + Company LLP for the years ended December 31, 2007 and 2006. The Foundation's audited financial statements for the years ended December 31, 2007 and 2006 are presented in conformity with GAAP, and the auditor expressed an unqualified opinion on these financial statements. A copy of Bregante + Company's audit report dated April 14, 2008 may be viewed on the Foundation's website at [www.tcwf.org](http://www.tcwf.org).

Additional information about the Foundation can be found in its 2006 Form 990-PF, Return of Private Foundation, which is available by visiting [www.tcwf.org](http://www.tcwf.org) in the "About the Foundation" section.

# FINANCIAL STATEMENTS

## Condensed Statements of Financial Position December 31, 2007 and 2006

ASSETS	2007	2006
Cash and cash equivalents	\$ 55,664	\$ 54,376
Interest and dividends receivable	2,596,850	3,585,033
Investments	1,190,940,081	1,178,642,146
Other assets	125,654	125,263
Property, plant, and equipment, net	158,453	243,067
Total assets <sup>1</sup>	<u>\$ 1,193,876,702</u>	<u>\$ 1,182,649,885</u>
<b>LIABILITIES AND NET ASSETS</b>		
Accounts payable and accrued expenses	\$ 1,753,812	\$ 1,470,012
Grants payable, net	16,107,100	11,928,000
Deferred tax liability	1,422,588	1,824,788
Total liabilities <sup>1</sup>	<u>19,283,500</u>	<u>15,222,800</u>
Commitments and contingencies		
Unrestricted net assets	<u>1,174,593,202</u>	<u>1,167,427,085</u>
Total liabilities and net assets <sup>1</sup>	<u>\$ 1,193,876,702</u>	<u>\$ 1,182,649,885</u>

Investments reflected at market value; all other assets shown at cost.

<sup>1</sup>For purposes of this presentation, the foundation has departed from the presentation required under accounting principles generally accepted in the United States of America by netting amounts loaned and payable under security lending agreements and by netting investment sales receivable and investment purchases payable. Had these amounts not been netted, total assets for 2007 and 2006 would be \$1,320,920,187 and \$1,301,438,867, respectively; total liabilities for 2007 and 2006 would be \$146,326,985 and \$134,011,782 respectively; and total liabilities and net assets for 2007 and 2006 would be \$1,320,920,187 and \$1,301,438,867, respectively.





### Condensed Statements of Activities For the Years Ended December 31, 2007 and 2006

	2007	2006
Changes in unrestricted net assets:		
Revenue and other gains:		
Net realized and unrealized gain (loss) on investments	\$ 60,166,748	\$ 156,995,686
Dividends and interest	24,308,574	24,411,769
Other income	401,661	149,270
	<u>84,876,983</u>	<u>181,556,725</u>
Expenses:		
Program services:		
Direct charitable	7,623,439	7,455,461
Grants	64,182,848	52,532,831
Other:		
Investment	4,401,323	3,911,614
Management and general	705,456	705,756
Provision for federal excise tax	797,800	1,717,151
	<u>77,710,866</u>	<u>66,322,813</u>
Increase in unrestricted net assets	7,166,117	115,233,912
Unrestricted net assets, beginning of year	1,167,427,085	1,052,193,173
Unrestricted net assets, end of year	<u>\$ 1,174,593,202</u>	<u>\$ 1,167,427,085</u>

## BOARD AND STAFF

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*Program Assistant*

Lauri Green

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Samantha M. Sandoval

*Program Assistant*

Joanne Tong

*Program Assistant*

Alexandra Wong

*Office Services Coordinator*

## MISSION AND GOALS

The mission of The California Wellness Foundation is to improve the health of the people of California by making grants for health promotion, wellness education and disease prevention.

Guided by our mission, we pursue the following goals through our grantmaking:

- to address the particular health needs of traditionally underserved populations, including low-income individuals, people of color, youth and residents of rural areas;
- to support and strengthen nonprofit organizations that seek to improve the health of underserved populations;
- to recognize and encourage leaders who are working to increase health and wellness within their communities; and
- to inform policymakers and opinion leaders about important wellness and health care issues.

We deeply appreciate the cooperation of staff members and clients at several TCWF-funded organizations in securing photography for this Annual Report that is reflective of the services they provide.

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