Celebrating 25 Years

The Community Foundation of Muncie and Delaware County, Inc.
What is a community foundation?

A community foundation is a public nonprofit organization created by donors and governed by local volunteers who manage a permanent pool of funds providing grants for initiatives and programs that address current and future issues in a specific geographic area.

Our mission

The mission of The Community Foundation of Muncie and Delaware County, Inc., is to encourage philanthropy and assist donors in building an enduring source of charitable assets, and exercise leadership in directing resources to enhance the quality of life of the residents of Muncie and Delaware County.
Friends,

When people reminisce about The Community Foundation’s recent 25th anniversary, they likely will recall the gala May luncheon—captured in the collage of photos at the beginning of this report. The event was the culmination of an extraordinary year that brought increased visibility to our organization. This heightened exposure generated inquiries that resulted in new donor support that will continue the Foundation’s growth long after the celebration fades from memory.

Our tradition has been to share year-end totals in each annual report, but because 2010 was special, we thought 25-year cumulative statistics were in order. In the quarter century since its launch, the Foundation has:

- Returned more than $30 million to the community in the form of grants to local projects, programs and organizations
- Distributed some 800 scholarships, valued at $4.2 million, to Delaware County students pursuing post-secondary education
- Received more than 12,000 gifts totaling $48 million from individual donors
- Facilitated the formation of 180 permanent funds

Throughout our history we have seen how small grants, strategically timed, can create tipping points that nudge organizations to new levels of effectiveness. You’ll read a sampling of such success stories on the pages of this report. Ninety percent of gifts to the Foundation are for less than $500; yet when these gifts are pooled, their impact is enormous. The entire community benefits when library services are expanded, the homeless are housed, buildings are rehabbed, a treatment center is equipped… and the list goes on and on.

In anticipation of the Foundation’s next 25 years, we will continue to develop flexible tools to meet our investors’ needs. We will step up efforts to provide one-on-one services to donors and grantees. We will always be mindful of the past, even as we focus on the future. We will ensure that the Foundation is guided by leaders of the caliber of departing board members Gordon Cox, Marilyn Cleary and Tom Morrison and incoming members Gail Chesterfield, Catharine Stewart and Jud Fisher. To repeat a statement made at our anniversary celebration, “we believe that what got us here will get us there.” We look forward to making the journey with you.

Roni Johnson  
President

Ronald K. Fauquier  
Chair, Board of Directors

www.cfmdin.org  1
More than 850 friends were on hand at the Horizon Convention Center on May 20 to mark the silver anniversary of the Foundation’s launch. Sharing $28,000 in special grants were six area agencies: A Better Way Services, Motivate Our Minds, Beyond I Can, Youth Opportunity Center, Animal Rescue Fund and Muncie Civic Theatre. A highlight of the event was the announcement of the 2010 David Sursa Leadership Award winner, Tanya Reed of Bridges Community Services, Inc.
Since the inception of the Child Advocacy Center in 2007, more than 500 children have been encouraged within the safety of its walls to tell their stories of abuse. Their voices are represented in the Listening Tree, which decorates a portion of the facility and emboldens other victims to speak out. As a result of the collaboration among a multidisciplinary team, the process of gathering a child’s testimony has become simpler and the number of related convictions has increased dramatically. 

But before there was a Child Advocacy Center, there was a group of community leaders who saw the need to better serve victims of child abuse. A conference in Indianapolis on this very topic prompted The Community Foundation to organize a bus trip in hopes of inspiring new ideas and bringing the conversation home to Delaware County. Donna Bookout and Pat Garofolo, both volunteers with Prevent Child Abuse (PCA) Delaware County, were on that bus. They came back and requested a grant from The Community Foundation that would bring momentum to their cause.

“Prosecutor Mark McKinney came up with the idea for the Child Advocacy Center,” says Bookout, who serves as chair of the program committee for PCA Delaware County. “The grant from The Community Foundation allowed us to get the movers and shakers together who could make it happen.”

Bookout has worked extensively to promote child abuse awareness and recalls that The Community Foundation provided grant money more than 10 years ago to help pay for parenting conferences. Likewise, Garofolo, vice president of PCA, says the Foundation funded a Healing Through Art project several years ago that provided abused children the opportunity to express themselves through art.

“There has been this build up over the years that The Community Foundation has provided its support and partnership,” Garofolo says. “It becomes a catalyst so that now we have this viable Child Advocacy Center.”

Part of Meridian Services, the Center consists of a multidisciplinary team, including the Sheriff’s Department, Muncie Police Department, Ball Memorial Hospital, Child Protective Services, the Prosecutor’s Office, victims’ advocates, and other law enforcement agencies in Delaware County.

In 2010, Garofolo wrote another request to The Community Foundation to pay for updated equipment used by sexual assault nurse examiners (SANE) at Ball Memorial Hospital. The $7,754.50 grant paid for a Maxx Blue Light, a dryer used for forensic swabs, a specialized examining bed, a camera, a new computer, and upgraded security, all of which allow the examiners to collect evidence more efficiently and effectively.

This financial support has allowed the members of the multidisciplinary team — “silent heroes,” as Garofolo calls them — to focus on the children they serve. “There aren’t many people who would be able to do the job they do,” she says. “These kids are in the forefront for those folks who have dedicated their time and work.”
Creating Attractive and Desirable Places

This initiative seeks to better manage the physical environment of the city in order to guide future land development, improve accessibility, and create a place that people can be proud of—a place in which people want to live, work, play, and visit.

4.1 Create a Downtown Plan
Create a plan for downtown Muskegon that is informed by best practices that have been implemented in other cities. The plan should include elements such as beautification, transportation, development, traffic, parking, and resident input. The plan should result in a business-friendly downtown that is a destination for residents, visitors, and businesses.

4.2 Develop and implement a Sidewalk and Recreational Paths Plan
With completion of the final link of the Cardinal and White River Greenways in Muskegon and Muskegon County, there is an extensive network that can be utilized for recreation. The city should consider the development of a citywide network of sidewalks and recreational paths for both residents and visitors to use.

4.3 Continue and expand the blight removal program
Continue the city's blight removal program, which has been successful in reducing the number of blighted properties in the city. The program should be expanded to include new neighborhoods and areas with high concentrations of blight.

Conceptual Development Framework

Twelve principles convey the community's values about land development. These values statements address "how" (character attributes) and "where" (conceptual location) the community's land should develop, if and when development occurs in the future. These values are graphically represented in the Conceptual Development Framework. Map below.

1. High quality of life is supported and advanced—resulting in a vibrant, economically vibrant, educationally vibrant, and creatively vibrant city.
2. Neighborhoods and new community developments have an integrated mix of uses (residential, commercial, etc.) that are distinctive and connected to the city's vibrant central areas.
3. Places will be better connected to the network of community identity and character.
4. Places will be better connected to the network of community identity and character.
5. Places will be better connected to the network of community identity and character.
6. Places will be better connected to the network of community identity and character.
7. Access to renewable energy is supported and advanced—resulting in a city that is powered by clean, renewable energy sources.
8. Sustainability and environmental stewardship are central to the city's identity and character.
9. The city is a magnet for artists, creative entrepreneurs, and cultural organizations.
10. The city is a hub for economic development and job creation.
11. The city is a hub for economic development and job creation.
12. The city is a hub for economic development and job creation.

11.3 Example of a city-wide greenway project
Create a greenway project that connects the city's downtown to its lakefront. The project should include walking and bike paths, green areas, and other amenities that make the area more attractive to residents and visitors.

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When we started this process we didn’t anticipate continuing into the implementation phase,” says Ginny Nilles, co-chair with George Branam of the Muncie Action Plan (MAP) Steering Committee. “It only took a few months for us to realize that the plan was too good to sit on a shelf somewhere. That’s when we decided that MAP II needed to be born.”

A Foundation grant for $13,776 helped push the process forward, and now the community-wide effort is starting to bear “low-hanging fruit,” according to Nilles. Into this category she places immediate and short-term projects such as the formation of neighborhood associations and the rehabbing of Muncie’s only public swimming pool. “The education initiative, our top priority, may require 10 years to accomplish,” she says. “But if we don’t start today it will never happen. One step leads to another and before long we will be there.”

Jamie Greene, the Ohio-based consultant who helped facilitate the creation of MAP, gives the local committee high marks for energy and organization. “Part of the reason that MAP has moved from process to implementation without hesitation has a lot to do with how strongly people felt about working together,” he says. “It would have been easy for a half dozen well-intentioned and well-informed people to put together an action plan. But when that’s done, the plan is only owned by the same small group. The leadership of Muncie felt that being open and inclusive was important. The process was organized to give anyone who cared about the future of Muncie the opportunity to participate.”

Unlike some of Greene’s client communities that “are wringing their hands” about implementing their strategic plans, Muncie has kept the momentum going by integrating new volunteers in the effort and by monitoring progress and offering ongoing reports to ensure accountability. Task forces have formed and a staff member has been hired to oversee and coordinate various MAP activities. Eighteen months after beginning the process, local leaders show no signs of slowing down. “MAP is helping the community link arms and move forward,” says Nilles. “It’s daunting to look too far ahead at all the work to be done, but we’ve already accomplished a lot. We like to think Muncie is a little better today than it was when we started.”
Staff members at the Daleville Community Library keep a “wish list” at the circulation desk so patrons can jot down book titles they would like to see added to the permanent collection. With the help of a recent Foundation grant, the shelves now display 175 of the latest bestsellers. “We get a lot of good feedback,” says Kristin Comp, manager of library services. “Our members let us know what they like.”

The relationship between the community and its 12-year-old library is unusually close. Unlike most libraries, Daleville’s receives no tax support. The facility was a gift to the community by local residents Robert and Imy Taylor, who were concerned that their neighbors had to travel several miles and pay generous fees to access library services in other cities. They donated the land and resources to construct the building and then consulted with The Community Foundation about ways to provide future revenue.

“My parents didn’t want the library to be a tax burden for the community,” explains Cindy Costerison, one of the Taylors’ four daughters. “Their hope was that residents would embrace the library and sustain it voluntarily.” Memberships are a bargain at $20 per family, and patrons can show additional support by contributing to the library’s permanent endowment fund at the Foundation. The Taylors established the fund because “they knew the library would need a steady source of income,” says Costerison.

Imy Taylor continues to serve on the library’s board of directors alongside two of her grandchildren and several other local residents. Although the family’s commitment to the facility remains strong through three generations, they emphasize that the library belongs to Daleville. “It’s a well-used library,” confirms Costerison. A book club meets regularly, preschoolers enjoy story time every Thursdays, and young readers practice their skills by reading to a pooch named Sebastian, who stops by once a week.

Comp, who joined the staff at the end of 2010, understands the vital role a library can play in a small community and appreciates the partnership that exists between the Taylor family, the residents of Daleville and the Foundation. “Having a library located here is a huge benefit,” she says. “I see that every day.”
When the Acorn Society launched in 2006, Suzanne and Julian Gresham thought it was a brilliant idea. They’d been making yearly contributions to The Community Foundation anyway. This would allow them to grow their investment into a charitable legacy that would continually benefit the community.

With yearly contributions, their initial “seed” money grew to the targeted $10,000 mark in 2010, turning their acorn into a “mighty oak” that could start making grants. And because of their interest in helping the Foundation meet a variety of needs, they decided to designate their fund as unrestricted.

“The core strength of our foundation relative to many others is that our founders began with a huge unrestricted allocation, and that has given us the flexibility and the opportunity to grow in ways that other foundations have not been able to do,” she says. “These unrestricted funds are so important because who can forecast what future needs are going to emerge?”

As someone who has served as the Foundation’s Board of Directors Chair and a member of the Grants Committee, Suzanne has seen firsthand the meticulous process of reviewing grant applications and researching each organization before awarding funds. “That gives me a great deal of confidence that the decisions that are made are going to be the best ones,” she says.

The Greshams have spent their lives serving the community. Suzanne was the president and CEO of Comprehensive Mental Health Services (now Meridian Services) for 23 years. She has served with the Chamber of Commerce, the United Way, and Westminster Village. Julian was a Presbyterian minister for 25 years before going back to school to become a social worker.

They plan to continue to grow their fund and look forward to seeing how the money will be used. They’ve also arranged in their will for a percentage of assets to go to the fund. In this way, the Greshams have created a sustainable gift that will nourish the community for years to come.

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**Acorn Society**

The Acorn Society, now in its fourth year, welcomed five new funds in 2010. In the same time period, four Acorn funds achieved “oak” status and will participate in the Foundation’s grant-making activities. The concept of the Society is simple. Donors make an initial gift of $1,000—seed money—and have up to five years to build a charitable legacy of $10,000. At the time the seed is planted the donors can decide their degree of involvement in selecting grant recipients. Acorn Society members include:

- Patrick and Marilyn Cleary Fund
- Adam Cline Scholarship Fund
- East Central Indiana Therapeutic Riding, Inc. Fund*
- First Choice for Women Fund*
- Roni Johnson Fund
- KidAid Fund
- Jon and Barbara Moll Fund*
- Motivate Our Minds/Fred Wenger Scholars Fund
- Second Harvest Food Bank of East Central Indiana, Inc. Fund*
- David and Sherry Stagge Fund
- Natalie LaShay Teague Fund
- YWCA Fund*

* denotes a new Acorn Fund in 2010
Gifts yield shared benefits

When donors make gifts to The Community Foundation of Muncie and Delaware County, Inc., all partners benefit. As this annual report illustrates, the Foundation has been the trusted place where neighbors have created legacies for a quarter of a century. Charitable giving through the Foundation enables residents to see evidence of their gifts in all aspects of life—education, arts and culture, human services, economic development and community betterment. Donor dollars simultaneously preserve traditions and invite innovation. Advantages of participating in this philanthropic partnership include:

Security. Foundation assets are professionally managed and monitored according to investment policies established by the Board of Directors. Most contributions are pooled to take advantage of a carefully balanced and diversified portfolio. An independent audit ensures accountability.

Flexibility. The Foundation makes every effort to customize its services to meet the charitable objectives of donors. The staff works one-on-one with donors and families to design grant-making programs that deliver desired benefits to the community.

Convenience. The Foundation performs all administrative services, handles necessary paperwork and submits the required IRS reports. Because the investment team oversees a variety of funds, the cost of administration is reduced to a fraction of the cost of administering separate funds.

Tax benefits. As a public charity, the Foundation offers the highest level of tax benefits for charitable giving. Donors can integrate contributions with their overall financial and estate planning and thereby maximize tax advantages.

Anonymity. The Foundation keeps all personal information confidential. Whereas we enjoy honoring donors at special events and through various publications, we understand that some prefer to remain anonymous.

Permanency. The Foundation is a recognized and growing force in Delaware County. A portion of the endowment’s earnings is earmarked for grant-making activity, but the endowment itself remains untouched and intact. The Foundation is here today and will be here tomorrow.

Grant awards continued upward trend in 2010

Competitive and proactive grant awards totaled $717,026 this year, which represents an increase of more than $16,000 over 2009 and almost $30,000 over 2008. More than 50 nonprofit organizations throughout Delaware County received funding, with the largest amount ($277,000) earmarked for those agencies that provide much-needed human services. For details about specific grants, visit our website at www.cfmdin.org.

Arts and Culture

The popularity of Masterworks Chorale was evident this year when the group scheduled back-to-back performances to accommodate ticket requests for its annual Valentine dinner and concert. The 60-voice chorale has been a Delaware County tradition for more than three decades, making top quality vocal music available to the community at affordable prices and at a variety of venues. The Foundation has previously supported the chorale’s annual Christmas concert, and this year a grant of $1,200 from the Stefan and Joan Anderson Fund defrayed the cost of new computers and software. Other grants in the Arts and Culture category included:

- Ball State University Downtown Dinner Theatre: $2,000
- Cornerstone Center for the Arts: $20,000
- East Central Indiana Chamber Orchestra: $3,000
- Muncie Civic Theatre Association: $5,000
- Muncie Symphony Orchestra: $5,000

Community Betterment

Often small grants can make a big difference in boosting the level of service that an organization can provide. As examples: The Yorktown-Mt. Pleasant Township Community Library received $2,000 from the Charles and Claudia Sursa Fund toward new seating and additional activities in the children’s area; the Cowan Volunteer Fire Department in Monroe Township applied $4,000 in Foundation funds toward the purchase of pagers to notify volunteer responders of active emergencies. Other Community Betterment grants were:

- Animal Rescue Fund: $1,400
- Animal Rescue Fund: $2,000
- Cardinal Greenway: $15,000
- City of Muncie: $32,625
- City of Muncie: $11,000
- Community Enhancement Projects: $60,000
- Daleville Lions Club: $1,500
- EcoREHAB of Muncie: $3,500
- Gaston Lions Club: $1,500
- Muncie Action Plan: $13,776
- Muncie Downtown Development Partnership: $10,000
- Oakville Community Park: $5,000
- Red-tail Conservancy: $3,300
- YWCA of Muncie: $30,000

Economic Development

Two Foundation grants supported ongoing efforts to strengthen Delaware County’s economy by attracting new businesses to the area and encouraging existing companies to grow. Grant recipients were:

- Delaware Advancement Corporation: $100,000
- Energize-ECI: $25,000

Education

The new Marilyn K. Glick Center for Glass at Ball State University promises to attract national and international visiting artists to the community and will be home to Indiana’s first master of fine arts in glass program. The Center received a $10,000 grant from the Joseph and...
Janet Wilson Fund at the Foundation, which was acknowledged during dedication ceremonies in September. Other education-related grants included:

- Ball State University: $2,275
- Ball State University Planetarium: $10,000
- College Mentors for Kids: $5,000
- Daleville Community Library: $2,000
- First Choice for Women: $10,000
- Friends of Conley: $1,250
- Hearts and Hands United: $3,000
- LEAD-ECI: $4,200
- Muncie Children’s Museum: $15,000
- Muncie Community Schools: $6,000
- Robert P. Bell Education Committee: $13,500

Human Services

The research is overwhelming: Youth who participate in the Big Brothers/Big Sisters program are more confident, less likely to experiment with drugs, do better in school and relate more positively to adults and peers. A $10,000 grant from the Gordon and Pam Cox Fund at the Foundation helped Big Brothers/Big Sisters recruit, screen, train and support 20 volunteers in one-to-one mentoring relationships this year. Other human services organizations to earn Foundation support included:

- Youth Opportunity Center: $2,000
- United Way of Delaware County: $50,000
- Second Harvest Food Bank of East Central Indiana: $15,000
- Prevent Child Abuse Council of Delaware County: $18,200
- Second Harvest Food Bank of East Central Indiana: $15,000
- United Way of Delaware County: $50,000
- Youth Opportunity Center: $2,000

How to apply for Foundation support

The Foundation awards most of its grants through a competitive process that occurs quarterly. Groups seeking Foundation support usually are tax-exempt according to the Internal Revenue Code. To qualify for a grant, a program or project should fit into one of the Foundation’s five major areas of interest. These are:

- Arts and culture
- Community betterment
- Economic development
- Education
- Human services

Complete grant guidelines, deadlines and a downloadable application are available on the Foundation’s website at www.cfmdin.org. Potential grantees should keep in mind that the Foundation strives to improve the quality of life in Delaware County, and we respond to donors’ philanthropic interests and wishes. Our staff, grants committee and board review all grant proposals and award funds that strengthen and support nonprofit programs and organizations. We give priority to applications that meet one or more of these criteria:

- Have broad-based appeal and provide services currently unavailable
- Yield substantial benefits to the community for the resources invested
- Encourage matching gifts or leverage funding from other donors
- Promote cooperation among agencies without duplicating services
- Provide seed money for innovative community programs
- Enhance or improve institutional or organizational self-sufficiency

Legacy Society

Membership in the Foundation’s Legacy Society requires no minimum gift and yet offers maximum benefits. Persons joining the Society will have a lifelong relationship with the Foundation, will be invited to special events and, with their permission, will be publicly recognized for their contributions. They also may choose to help determine the eventual use of their gifts. Donations take many forms from bequests of life insurance to charitable gift annuities. Legacy Society members who have included the Foundation in their estate plans include:

Gary W. Addison*
Russ and Judy Anderson
Anonymous
Anonymous
Anonymous
Anonymous
David and Joan Bahlmann
Edmund F. Ball Estate
Virginia Ball Estate
Judith M. Barnes
Mr. and Mrs. Gary W. Bartlett
Robert and Tommye Beavers
Norman E. and Joyce M. Beck*
Waldo and Louisa Beebe
Mr. and Mrs. R. Donald Bell
Ms. Jean R. Blake
Mr. and Mrs. Jack Buckles
Mrs. Margaret Bumb
Richard and Dorothy Burkhardt
Garrett V. Burton Estate
Donald G. and Donna Sue Conner
Dr. Robert Cooper Estate
Betty R. Doudt
Ron and Cheryl Fauquier*
Chris French*
Bernard W. Freund Estate
Mary Garr Estate
Suzanne Gresham*
Herbert H. Hamilton Estate
Dr. and Mrs. Jeff Hiltz
Juliana Jarabak Johnson
Roni Johnson
Tim and Sharon Kuzma
Florece “Flo” Lapin
John and Katherine Littler
Dick and Liz Marshall
Dick and Joan McKee
Robert and Wanda McKibben*
Howard and Erma McVicker

Dr. Fred A. Meyer
Mrs. Vivian Milheim
Kenneth R. and Glenda D. Miller*
Mr. William V. Miller and Mrs. Annemarie Voss
Mr. and Mrs. Jon H. Moll
E. Bruce and Pat Moore
Jean and Mora Morris Trust
Helen L. Morrison Estate
Jack and Thelma Peckinpaugh
William and Betsy Peckinpaugh
William Robert Porter Estate
John and Angeline Pruis
Mr. Arthur D. and Josephine M. Robling Estate
Jim and Mary Rosema
Catharine C. Rothhaar Estate
Charles W. Rothhaar Estate
Hamer and Phyllis Shafer
Isabelle M. Shinaberry Trust
Bill and Julie Skinner
Smith Family Fund
Mr. and Mrs. John W. Smith
Bob and Marilyn Smitsen
Kelly and Donna Stanley
David and Sandra Stocker
Charles V. and Claudia B. Sursa
Mr. and Mrs. David Sursa
Robert A. Terhune
Scott M. Terhune
Phillip M. Tevis
Helen and Leon Towne
Terry and Cheryl Walker
Ted and Sarah Wanthal
Mr. and Mrs. B. McClenian Warreli
Marilyn and Earl R. Williams*
Jim and Adele Wingate

* denotes new Legacy members
Bell Grants: Students jumpstart their college careers

Lance Brand’s students at Delta High School earned high school and college credits this year in an advanced science class that had them “building” organs out of clay and placing them atop life-size posters of the human body. Using funds provided by the Bell Grants program, Brand replicated the learning experience of the human anatomy class that he teaches at Ball State University. “We used the same book and had the same requirements,” he explains. “Students did college-level work in the high school classroom.”

Brand, now in his eighth year at Delta, has received a dozen Bell grants and often collaborates with colleagues on projects. Last year he and Patricia Ervin, a history teacher, created a unit on the Lindbergh kidnapping case with his students focusing on forensic evidence. Culmination of the unit was a “trial” staged in a Delaware County courtroom. “Bell Grants allow us to do things we otherwise couldn’t do,” says Brand.

The Bell Grants program was updated this summer in response to school budget cuts and the expanded use of technology in the classroom. The maximum grant is now $450, and teachers may request technology support for their projects. In 2010 the Bell Grants committee awarded 36 grants that totaled $8,975. As a sampling of the innovative activities created by Delaware County teachers:

- **Elementary school students** planned an “Evening in Ancient Egypt” to culminate a unit on the artifacts of that civilization; built displays depicting endangered animal species and then raised funds to prevent extinction; began a butterfly garden and sanctuary; studied the engineering aspects of Alexander Calder’s mobiles.

- **Middle school students** wrote reviews for a literary blog; learned Swahili and communicated with pen pals in Kenya; designed and developed a digital collection of academic projects completed during the school year; created a group time capsule to express their feelings and thoughts about the world around them.

- **High school students** made a film focusing on microscopic life and its effects on humans; staged a mock Spanish Quinceanera celebration; learned about the visual languages of ancient Mayan, Egyptian and Chinese cultures; dissected sheep brains and related the structure of the animals’ brains to that of the human brain.
Morris Fund continues to benefit thousands of Delaware County youth

Jim Getz cannot overemphasize the importance of the financial support the Police Athletic League Club (PAL Club) receives each year from the Jim and Mora Morris Fund for Youth. “It’s the only guaranteed money that we have coming in,” explains Getz, president of the club’s board of directors. “We don’t charge kids to participate, so we’re totally dependent on donations.” The organization remains debt-free, thanks in part to volunteers who include the chief of police as well as several law enforcement officers.

Although the PAL Club facility on South Walnut Street is available to boys and girls up to age 18, “I have boxers who still come in to train after they turn professional,” says Getz. The club offers sports that include baseball, basketball, karate and wrestling. “The girls especially like gymnastics and tap dancing.”

At a time when fundraising is a challenge, nine youth-serving agencies—the PAL Club among them—have the assurance of annual gifts from the fund that Mora Morris established in 1996 as part of a $2 million bequest. She chose as beneficiaries those organizations that serve youth throughout Delaware County. Since the fund was created, the designated agencies have shared more than $1.2 million. In 2008 the fund marked a milestone when its cumulative distributions topped the $1 million mark. This year each of the following organizations received $9,883:

- Big Brothers Big Sisters
- Boy Scouts of America
- Girl Scouts of Central Indiana
- Isanogel Center
- Muncie Children’s Museum
- Police Athletic League (PAL) Club
- YMCA
- Youth Opportunity Center
- YWCA

The Morris family also created a field-of-interest fund that makes grants that help meet unexpected needs that arise within youth-serving agencies. In 2010 the Foundation Board of Directors awarded two grants totaling $35,000 from the Morris Youth Fund.
Helping Delaware County move forward

Each gift to The Community Foundation assists area programs, projects and organizations in reaching out and serving residents of Delaware County. Donors have maximum flexibility in directing their gifts to specific initiatives, or they can delegate allocation decisions to the Foundation’s Board of Directors. Regardless of their degree of involvement, donors know their contributions will become part of the Foundation’s permanent pool of funds, and earnings will benefit the community as they have for the past 25 years. This year just over $1.6 million in grants were invested in the community on behalf of donors.

Unrestricted Funds

In 2010 the Foundation awarded $611,030.40 from its unrestricted fund to meet a broad range of community needs. By not citing specific uses for their gifts, donors give the Foundation the flexibility to respond to needs, support innovation and enhance the quality of community life. Unrestricted funds include:

- Stefan and Joan Anderson Fund
- Edmund F. and Virginia B. Ball Memorial Fund
- Bassett Family Fund
- Louisa and Waldo Beebe Fund
- Jane Harrell Buckles Fund
- CFMD Unrestricted Fund
- Gordon and Pam Cox Fund
- John and Janice Fisher Fund
- Julian and Suzanne Gresham Fund*
- John and Katherine Littler Fund
- MutualBank Charitable Foundation Fund
- Mary Kate Pingry Fund
- Martin and Helen Schwartz Fund
- Hamer and Phyllis Shafer Fund
- Charles and Claudia Sursa Fund
- Mary Jane Sursa Fund
- Mac and Lila Warrell Endowment Fund*
- Joseph and Janet Wilson Fund
- Faye Wingate Fund

Field of Interest Funds

Some donors want to support an issue or cause—the arts, education or economic development, for example—without naming specific charities that work on behalf of those areas of interest. This year the Foundation awarded grants totaling $66,025 to programs or organizations that reflect or relate to donor concerns. The funds supporting these grants are:

- 1924 Community Trust Fund
- 5000th Charitable Fund, Inc. Fund*
- Ball Corporation Community Betterment Fund
- Robert P. Bell Fund for Education
- Community Wellness Fund
- Day Star Center Fund
- Economic Development Fund
- The Endowment for the Arts Fund
- Historical Preservation Fund
- KAKATU – David and Joanna Meeks Fund
- Morris Youth Fund
- Jeanne and John Smith Fund
- Youth as Resources Fund

Donor Advised Funds

These funds enable donors to recommend specific charities as recipients of support. Although the suggestions are not binding, the Foundation Board of Directors takes them under advisement in selecting recipients. This type of fund is especially helpful for donors who, for tax or estate-planning reasons, want to take a tax deduction one year and spread contributions over future years. This year a total of $249,497.12 in grants was made from the following funds:

- Stefan and Joan Anderson Fund
- J. Robert and Joanne Baur Fund
- Michael N. Baur Fund
- Waldo and Louisa Beebe Fund
- Buckles Family Fund
- Durham Veterinary Trust Fund
- The Fauquher Family Fund*
- First Merchants Bank Charitable Fund
- Jane E. Hughes Education Fund*
- Harry and Janet Kitselman Fund
- Kiwanis Club of Muncie Fund
- Maxim Foundation Fund
- Keith and Elaine Miller Fund
- Old National Bank Fund
- Ontario Corporation Foundation Fund
- Rotary Club of Muncie Fund
- Pat Schaefer Fund
- Martin and Helen Schwartz Fund
- Hamer and Phyllis Shafer Fund
- Shafer Fund
- Smith Family Fund
- Steve and Barbara Smith Fund*
- Charles and Claudia Sursa Family Fund
- David and Mary Jane Sursa Fund
- Robert and Beverly Terhune Fund
- Terhune Charitable Lead Fund
- Tri Kappa Fund
- Terry and Cheryl Walker Family Fund

Donor Designated Funds

These funds give donors the ability to support specific eligible organizations. If an organization changes its purpose or ceases to exist, the Foundation can redirect the funds to an organization that has a mission in keeping with the donor’s original intentions. Grants totaling $183,700.11 came from these donor designated funds:

- Tiny Adams “Toys for Tots” Fund
- Animal Rescue Fund (ARF)
- Appeal to the Great Spirit Maintenance Fund
- Isabell Urban Ball Memorial Music Center Fund

Although Keith and Elaine Miller aren’t from Delaware County—he’s a Fort Wayne native and she’s from St. Louis—Muncie has been “home” since 1986. “The community has served us very well,” says Keith, a semi-retired physician. “The Foundation is a great way for us to give back.” Their donor-advised fund provides them the flexibility to recommend specific charities as recipients of support.

Moving Forward
Agency Endowment Funds
By creating an endowment fund at the Foundation, an organization helps secure its future by building funds that the Foundation will manage. In 2010 the Foundation distributed $227,790.26 from these funds:
- 4-H Clubs of Delaware County Fund
- A Better Way Shelter for Domestic Violence Fund
- Alpha Center Fund
- Bethel Church/Historic Bethel Cemetery Fund
- Beyond I Can Fund*
- Boys and Girls Club/Horatio Alger Fund
- Camp Crosley Fund
- Cardinal Greenway Fund
- Christian Ministries of Delaware County Fund
- Community Enhancement Projects Fund
- Eaton Public Library Fund
- Friends of Beech Grove Cemetery Fund
- Habitat for Humanity Fund
- Heritage Hall Christian School Fund
- Hillcroft Services Fund
- Ruby Hughes Memorial Fund, Friends of The Youth Opportunity Center
- Isanogel Center Campership Fund
- Isanogel Center Fund
- LifeStream Services Fund
- Meridian Services Fund
- Mock Fund for Special Education
- Muncie Children’s Museum Fund I
- Muncie Children’s Museum Fund II
- Muncie Civic Theatre Fund
- Muncie Community Schools Fund
- Muncie Endurathon/Lenette Freeman Fund*
- Muncie Mission Ministries Fund
- Muncie Symphony Orchestra Fund
- Red-tail Conservancy Fund
- Red-tail/John Craddock Wetlands Fund
- Mary Frances Thomas Muncie Public Library Fund
- United Way Health and Independence Fund
- United Way Stabilization Fund
- United Way Successful Children and Youth Fund
- United Way Legacy Fund
- Westminster Village Foundation Fund
- White River Corridor Maintenance Fund
- Yorktown Community Schools Education Fund
- Youth Opportunity Center Fund

Honorary Funds
Honorary funds pay tribute to individuals in the community who were instrumental in the early success of the Foundation. The funds include:
- Doyle Baker Haeussler Fund
- David and Joanna Meeks Fund
- Richard M. Ringoen Fund
- Wilbert and Florence Schade Fund
- Sherman M. Zeigler Fund

Non-permanent Funds
Non-permanent funds are established by donors for specific community projects. Over time they are expended when the projects are completed. This year $140,218.67 was paid out from these funds:
- 2020 Project Fund
- 25th Celebration Fund
- Green Space on Walnut Fund
- Muncie Action Plan Fund*
- Riverbend Park Fund
- Rural Philanthropy Fund
- Trail Blazer Fund

* denotes a new 2010 fund

Ways you can give
Although gifts of cash—by check or credit card—is the most obvious way to support the Foundation, donations can take a variety of forms. Certain charitable options may help increase a donor’s retirement income and reduce tax obligations, and for that reason we recommend that donors consult their financial advisors about the size, type and timing of contributions. General guidelines about making informed decisions are on the Foundation’s website at www.cfmdin.org. The range of gifts and their advantages include:

Cash. These gifts are eligible for charitable deductions in the year the donor makes them.

Securities. A donor avoids capital gains tax while securing an income tax deduction for the current fair-market value of the gift.

Testamentary gift. This is a specific bequest in a donor’s will or testamentary trust that is exempt from estate tax.

Life insurance policy. By naming the Foundation as owner and beneficiary of an existing or new policy, the donor receives as immediate tax deduction, which usually approximates the cash surrender value of the policy. All premium payments that the donor makes thereafter are deductible as a charitable contribution.

Charitable remainder trust. The donor or someone the donor selects receives an income for life by transferring assets to the trust and taking an immediate tax deduction. When the trust expires, the remainder creates a permanent fund in the donor’s name.

Charitable gift annuity. A donor makes a substantial gift to charity and retains the right to a lifetime income. Upon maturity, the unused portion of the annuity supports a charitable cause that the donor has designated.

Charitable lead trust. This option allows a donor to make a significant charitable gift through his or her estate while providing an inheritance to a loved one.

Private foundation transfer. A donor transfers assets to a new fund at the Foundation where staff handles all administrative duties.
When Gary Addison went to college in 1964, he knew his parents didn’t have the money to pay his tuition. He took out loans and worked summer jobs to help with the expense but admits he “didn’t have a prayer” without the help of local scholarships he received in his hometown of Hobart, Ind. This helped pay for his freshman year at Northwestern University. He then transferred to Marian College and received additional scholarships to finish his degree in English education. He went on to teach for 40 years, spending most of his career at Northside High School in Muncie as the audio-visual director after receiving his master’s degree in instructional technology. But he never forgot the financial help he received to spark his career.

“I was helped because somebody saw fit to put up some money,” he says. In the spirit of that generosity, Addison started a scholarship fund at The Community Foundation in 2010.

Designated for high school graduates in Delaware County pursuing a major in K-12 education, the Gary W. Addison Scholarship is intended to assist students like Addison who need a little extra help.

“What I’d really like to think is that they — like me — realize that somebody’s philanthropy helped get them through school and that maybe at some point, they’ll be able to help somebody who follows them,” he says.
2010 Donors

500th Charitable Fund, Inc.
Brian and Judy Adams
Margaret Adams
Shawn Adams
Gary W. Addison
AFSCME
Jay and Susan Allard
American Electric Power
Douglas and Jean Ammann
Ralph and Hazel Amos
AmVets Auxiliary Post #12
Judy Anderson
Stefan and Joan Anderson
Animal Rescue Fund (ARF)
Anonymous Donor
Monique R. Armstrong
John and Janet Arnold
Stephen and Mary Avila
Diane W. Baer
Joycelyn Johnson-Baer
David and Joan Bahlmann
M. Saber and Labibi Bahrami
Diana M. Bailey
Miriam Bales
Ball Brothers Foundation
Ball State University Foundation
Ball State University
Edmund F. and Virginia B. Ball Foundation
George & Frances Ball Foundation
Philip and Esther Ball
Linda Barb
Michael and Patricia Barlow
Charles and D’Lee Bartholome
Dale E. Basham
Steve and Amy Bassett
Daniel and Carolyn Beard
Beasley & Gilkinson LLP
Robert and Kim Beasley
Norman and Joyce Beck
Waldo F. Beebe
John and Jane Beekman
Edward and Nannette Bell
Steven and Joyce Bell
Arthur and Patricia Bennett
Julie Bering
Beyond I CAN
Donald and Jane Black
Dennis and Tanya Blair
Jean R. Blake
Marianne T. Bock
Marilyn S. Bowers
Sondra Bowers
William and Margareta Braden
Regina Godsey Bradburn
Kenneth Brandon
Kenneth and Peggy Briner
Frank Brinkman Law, PC
Richard and Carol Brock
Robert and Mary Brodhead
Brooke, Mawhorter, PC
Joseph and Marcia Brown
Ted and Donna Burton
Betty B. Broyles
Lois L. Brumbaugh
Terry and Kristi Brumley
William and Juanita Bruns
Whitinger & Company LLP
Ball State University
Robert and Jayne Buchanan
Beasley & Gilkinson LLP
Sue Burger
James and Jenny Burgess
Richard and Dorothy Burkhardt
Connie Burt
John and Donna Burton
Michael and Sandra Burton
Marlyn Carey
John K. Carmichael
Shawn and Debbie Carmichael
Stephen and Rita Carroll
David and Jama Carter
Michael and Heather Case
Gail Chesterfield
Arthel F. Chesterman
Jerald and Beth Childs
Patrick and Marilyn Cleary
Matt and Julie Cline
Lawrence and Rebecca Clock
Coldwell Banker Lunsford
Dudley and Louise Cole
Marlene Colvin
Phillip and Carolyn Cooley
Cooper/Westminster Trust
Raleigh James and Barbara Cossart
Gordon and Pam Cox
Michael and Shar Cox
David and Laura Crampton
Marlin and Mary Ann Creasy
Brenda L. Cribbs
Todd and Jean Crosby
Linn and Susan Crull
Ted and Margaret Curliffe
Loyal and Floriamae Cusforth
William (Dick) and Jenny Daniel
Wilbur and Cynthia Davis
Ann E. Dawes
Michael J. Dean
Defor Voran
Delaware County Soil and Water Conservation District
Jason and Melissa Delk
Gary and Sarah Demaree
Jack and Patricia Demaree
Thomas and Mary Lou Dewitt
Cornelius and Mary Dill
Patsy A. Donn
Deborah L. Donovan
John Dorer
Richard and Melinda Douglass
N. Jean Douglass
D. Eileen Dye
East Central Indiana Therapeutic Riding, Inc.
James and Rachel Edwards
William and Phyllis Erflich
John and Anne Elades
Anthony and Carol Elliott
Nancy Ellis
Paul and Sue Ehringston
Mark and Molly Ervin
Estep * Doctor & Company
James and Toni Estep
Lance and Mary Jo Estep
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Christopher and Melanie Fancher
Farmington Neighborhood Association
T. L. Farris & Associates
Edgar and Emilene Faulkner
Ronald and Cheryl Faugher
Timothy and Tamara Felix
W H and Nancy Fike
First Merchants Bank N.A.
First Merchants Trust Company
James and Elizabeth Fisher
Janice Fisher
Jud and Cary Fisher
Kathleen B. Flock
Amy Fisher
James and Amy Fowler
Fred and Dianna Francis
Brian and Karen Francisco
Friends of Adam T. Cline
Friends of Jon Hunter Scholarship
Friends of Tiny Adams
William and Diane Frye
Bill and Vicki Gaddis
David and Nancy Gallher
Lois C. Gallher
Thomas and Carol Gardiner
Patricia L. Garofolo
Donnie S. Garrett
Stanley and Linda Geidel
Betty Gerold
Cindy J. Geyer
Robert and Lynn Gibson
Marlene A. Giesler
Jack and Helen Godby
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Anthony and Rosemary Grasso
Wayne and Linda Gray
Merrill and Linda Greene
William and Verna D. Graves
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Charles and Theresa Greenwell
Connie R. Gregory
Linda S. Gregory
Julian and Suzanne Gresham
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Ned and Gloria Griner
Stanley and Debbie Griner
Avery E. Gross
Mary E. Groves
Diana M. Hall
Jay and Cathie Hallman
Robert and Carolyn Hallman
Herbert H. Hamilton Charitable Remainder Unitrust
Roy and Gloria Haney
Charles and Mary Hardin
Randall D. Hart
Michael E. Hardwick
Nelson and Karen Heinrichs
Jon and Janis Hendrix
James and Janet Hess
Charles and Charlotte Hetrick
David and Deborah Hickman
Norm Hiestand
Richard and Carrie Hill
William and Jacqueline Hill
William Hiron
Home Laureates
Hood LifeInsurance
Eric and Jayne Hopper
Hub and Marjorie Hougdal
Daniel and Mary House
Janice P. Hughes Estate
R. Michael Hughes
Richard Hughes
Clyde and Doris Hunter
Christopher and Amy Hunter
Steve and Kim Hunter
Delilah and Sharon Ice
Independent Colleges of Indiana
Indiana Grantmaker Alliance Foundation
Jack and Wanda Isenbarger
Willie and Donna Jackson
Milton and Regina Jerabek
Juliana J. Johnson
Ron Johnson
Stephen and Mary Johnson
Michael and Jackie Johnston
Barbara A. Jones
Paul Judy
Kevin and Suzanne Kadinger
KAKATU Foundation
Leonard and Mary Kaminsky
Kappa Kappa Kappa, Inc.
Stanley and Kathleen Keil
Eric and Sandra Kelly
Betty Kendall
Martha Kendrick
Steven and Diane Kern
Martha E. Kersey
Robert and Jayne Kersey
KIDAN
Max R. Kiddell
Darrell and Sheila King
Eric A. King
Thomas and Nancee Kingham
Jean A. Lang
Jeffrey R. and Beth Lang
Charles and Janice Largent
Dale C. Largent
Roger M. Lavery
Judy Lawson
Jeanette Levinehn
Melinda J. Lindell
Dale and Teresa Lindsey
Robert and Nancy Linson
Catharine M. Lisby
John and Katherine Littler
Joseph W. Longo
Terry Lothamer
James and Caris Lucas
Merlyn and Susan Lucas
John and Christy Lueken
Norma T. Mackenzie
Joe and Susan Mansfield
Marsh Supermarkets
J. Richard and Elizabeth Marshall
Wesley and Melissa Masters
Donald and Terri Matchett
Maxon Foundation, Inc.
Roger and Susan McConnell
James and Judith McCoy
Robert McGinnis and Marta Hanson
Robert S. McKibbon
Mark and Joann McKinney
Meeks Mortuary, Inc.
Meridian Services Corp.
Thomas and Beatrice Montes
Larry and Sandy Merz
Malcolm and Ann Metzler
Fred A. Meyer, Jr.
Donald and Carolann Mikesell
Hank and Terri Milliss
Nancy H. Millard
J. Kenneth and Beverly Miller
John R. Miller
Keith and Elaine Miller
William V. Miller and Annmarie Voss
H. Royce Mitchell
J. Paul and Lisbeth Mitchell
Ralph E. Mitchell
Ronald and Elaine Mock
Jon and Barbara Moll
Paul and Deb Monacelli
Margaret Montague
David and Jacki Moore
E. Bruce Moore
Jack and Gretchen Moore
Richard and Patricia Moore
Stephen and Shawn Moore
Edward and Dolores Moran
Michael and Catherine Moran
Thomas and Kathryn Morrison
Motivate Our Minds, Inc.
Muncie Endurathon
Muncie Power Products
Muncie Public Library
Muncie Rotary Club
Andy Munson
Darlene J. Murray
Steven O. Murray
Todd and Jane Murray
MutualBank
Rick and Eva Muzzy
Barbara L. Myers
Robert and Stacey Myers
Alice G. Natenshon
Lloyd and Ruth Nelson
Judy Benken

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Moving Forward

Tracy and Emilie Norris
Marty and Kathryn Nutt
Oren and Mary Ann Oliger
Julia A. Oliver
Lois M. Oliver
A. Marie Osborn
Don and Diane Park
Roy and Joan Patterson
Wayne and Ruth Payne
Peckinpah & Beasley, Inc.
Peckinpah Financial Group
Charles K. Persinger
Dolores J. Pestalozzi
Stanley and Virginia Peterson
Oswald and Adelaide Petrucco
Pfizer Foundation Matching Gifts Program
Luke and Dianne Philpott
David and Tamara Phillips
Karen Pilkington
William and Katy Pingree
Marty and Kathryne Nutt
A. Marie Osborn
Roy and Joan Patterson
Helen L. Towne
Rex and Debra Thomas
Larry and Jo Ann Thomas
Ray and Debra Thomas
Patricia Toavtt
Helen L. Towne
Treasurer of Delaware County
Tri Kappa Delta Phi Euchre Ladies
United Way Designee
Charles and Jane Thomas
Larry and Jo Ann Thomas
Rex and Debra Thomas
Patricia Toavtt
Helen L. Towne

2010 Memorials

Many donors honored the memory of friends and relatives with a contribution to the Foundation. Those special individuals and couples so remembered include:

Sarah E. Adams
Tiny Adams
Dorothy Addison
Ann Amlin
James Amos
Amy Bahnmann
William H. Bales, Jr.
Meyer Becker
J. Wilbur and Marie L. Berry
Robert E. Bowman
Alexander and Rosemary Bracken
Stephen and Beatrice Brademas
Alex Brinkman
Franklyn D. Brinkman
Michael Brothead
Kenneth (Bud) Brown
John (Jack) Brunette
Oliver Bums
James P. Carey
Maggie and Molly Carmichael
Lynn Ellen Walker
Terry and Cheryl Cline
Harold and Helen Walters
Nole and Rosalyn Walters
Helma J. Ward
JoAnn Ware
Warwick Partners K. LLC
Paul Weary
Melinda Webb
Beatrice Wehland
Karen Winger
DeWayne and Cheryl Wesley
Larry and Lona Wesley
Anthony and Gnoevse Wlosowski
David and Ann Westerlund
Westminster Village
Don and Sue Whittaker
Douglas and Katherine White
Virginia White
Whitinger & Company
J. Frederic and Elizabeth Wiese
Greg and Nancy Wilkins
Earl and Marilyn Williams
Grady and Judith Williams
James and Pamela Wingate
John D. Wulf
Shirley Young
YWCA
Leonard and Pat Zeabart
Marjorie Zeigler
Stephen and Nancy Zirkle

2010 Honorariums

Donors also used their gifts to honor friends, relatives and groups of individuals. Those special people so honored include:

Tom Adams
Trinity and “Brother” Adams
Millee Artes
Brenda Ayers
Linda Barb
Angela Bartholome
Dale E. Basham
Charles and Lillian Bentancourt
Kenneth Briner
Thei Burris Class of ’49
Diane B. Carr
Starr C. Claxton
Matt Cline
Mary Jo Crutcher
Janelle Cunningham
Kate and Maddie Dougherty
Ronald Fagouh
Michael Galliher
Miami Gilliatt
Linda Gray
Spencer Gray, 2010 West Point Graduate
Emal L. Green
Marla Templeton and Keith Greenland
Suzanne Gresham
 Ned and Gloria Griner
Ron Groves
Mike Hardwick
Margaret Halsey
James L. Hunter
Jack and Ann Johnson
Roni Johnson
Suzanne Kadinger
Eric and Sandra Kelly
Rick Kelly
Laura Keppler
Margaret E. Kesery
Ed and Mary Ann Kratovil
Beth Lang
Dale Lindley
Charles and Lynne Mason
Elissa McDonald
Beverly Miller
Carrie Jo Miller
Jon Moll
Jack and Gretchen Moore
Motivate Our Minds Staff
James and Kate Murray
Ryan and Jen Murray
Mel Morris
Charles R. Payne
Bill and Kate Pingry
Paul and Fidelia Risk
Frances P. Sargent
John and Jeanne Smith
Van and Margaret Smith
Jerry and Barbara Sparenberg
Charles and Claudia Surisa
Mary Jane Surisa
Jackson and Walker Tolle
Doug and Kathy White
Susan Wulf
YWCA Board of Directors
Marjorie Zeigler

The Community Foundation truly appreciates every gift received from our generous donors. If we have neglected to mention your 2010 contribution, please accept our sincere apologies for the oversight. Thank you again for your support.
## Financial Information

The audited financial statements are available on our website at [www.cfmdin.org](http://www.cfmdin.org).

### Statement of Financial Position

**December 31, 2010 and 2009**

<table>
<thead>
<tr>
<th></th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash</td>
<td>$62,379</td>
<td>$32,580</td>
</tr>
<tr>
<td>Investments — at market</td>
<td>41,815,055</td>
<td>38,673,116</td>
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<tr>
<td>Accrued interest receivable</td>
<td>15,232</td>
<td>36,350</td>
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<td>Prepaid expenses</td>
<td>1,327</td>
<td>1,327</td>
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<tr>
<td>Pledges receivable</td>
<td>99,103</td>
<td>133,593</td>
</tr>
<tr>
<td>Property and equipment, net</td>
<td>8,492</td>
<td>10,237</td>
</tr>
<tr>
<td>Cash surrender value of life insurance</td>
<td>238,567</td>
<td>240,658</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>$42,240,155</td>
<td>$39,127,861</td>
</tr>
<tr>
<td><strong>Liabilities and net assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Wages and withholdings payable</td>
<td>$684</td>
<td>$772</td>
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<tr>
<td>Grants payable</td>
<td>332,607</td>
<td>222,316</td>
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<tr>
<td>Annuity obligations payable</td>
<td>81,452</td>
<td>37,589</td>
</tr>
<tr>
<td>Funds held for the benefit of others</td>
<td>4,542,635</td>
<td>4,164,020</td>
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<tr>
<td>Investments managed for others</td>
<td>467,135</td>
<td>458,962</td>
</tr>
<tr>
<td><strong>Total Liabilities and net assets</strong></td>
<td>$5,424,513</td>
<td>$4,883,659</td>
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<tr>
<td><strong>Net assets:</strong></td>
<td></td>
<td></td>
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<tr>
<td>Unrestricted</td>
<td>$389,887</td>
<td>$175,325</td>
</tr>
<tr>
<td>Unrestricted — board designated</td>
<td>$16,270,370</td>
<td>$15,388,706</td>
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<tr>
<td>Temporarily restricted</td>
<td>3,259,652</td>
<td>2,333,781</td>
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<tr>
<td>Permanently restricted</td>
<td>16,895,733</td>
<td>16,346,390</td>
</tr>
<tr>
<td><strong>Total Net assets</strong></td>
<td>$36,815,642</td>
<td>$34,244,202</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$42,240,155</td>
<td>$39,127,861</td>
</tr>
</tbody>
</table>

* represents the total grant distribution from all funds of the Foundation

### History of Assets

<table>
<thead>
<tr>
<th>2006</th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>$39,637,837</td>
<td>$41,697,239</td>
<td>$30,583,820</td>
<td>$39,127,861</td>
<td>$42,240,155</td>
</tr>
</tbody>
</table>

### History of Grants*

<table>
<thead>
<tr>
<th>2006</th>
<th>2007</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
</tr>
</thead>
<tbody>
<tr>
<td>$1,618,348</td>
<td>$2,005,525</td>
<td>$1,603,393</td>
<td>$1,641,477</td>
<td>$1,603,429</td>
</tr>
</tbody>
</table>

* represents the total grant distribution from all funds of the Foundation

The audited financial statements are available on our website at [www.cfmdin.org](http://www.cfmdin.org).
**Statement of Activities**

For the year ended December 31, 2010, with summarized information for the year ended December 31, 2009.

<table>
<thead>
<tr>
<th></th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Permanently Restricted</th>
<th>Total 2010</th>
<th>Total 2009</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenue, gains, and other support</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributions</td>
<td>$ 70,173</td>
<td>$ 52,376</td>
<td>$ 525,795</td>
<td>$ 648,344</td>
<td>$ 3,783,049</td>
</tr>
<tr>
<td>Investment income</td>
<td>450,249</td>
<td>517,830</td>
<td></td>
<td>968,079</td>
<td>889,100</td>
</tr>
<tr>
<td>Net gain (loss) on sales of securities</td>
<td>80,367</td>
<td>158,487</td>
<td></td>
<td>238,854</td>
<td>(419,081)</td>
</tr>
<tr>
<td>Net unrealized gain on securities</td>
<td>1,270,630</td>
<td>1,420,930</td>
<td>2,691,560</td>
<td>5,478,126</td>
<td></td>
</tr>
<tr>
<td>Other income</td>
<td>2,306</td>
<td>3,046</td>
<td></td>
<td>5,352</td>
<td>33,718</td>
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<tr>
<td>Administrative fee revenue</td>
<td>56,887</td>
<td></td>
<td></td>
<td>56,887</td>
<td>41,085</td>
</tr>
<tr>
<td>Total revenue, gains, and other support</td>
<td>$ 1,930,612</td>
<td>$ 2,152,669</td>
<td>$ 525,795</td>
<td>$ 4,609,076</td>
<td>$ 9,805,997</td>
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<tr>
<td>Net assets released from restrictions</td>
<td>1,203,250</td>
<td></td>
<td></td>
<td>$ 4,609,076</td>
<td>$ 9,805,997</td>
</tr>
<tr>
<td></td>
<td>$ 3,133,862</td>
<td>$ 949,419</td>
<td>$ 525,795</td>
<td>$ 4,609,076</td>
<td>$ 9,805,997</td>
</tr>
<tr>
<td><strong>Expenses</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program services</td>
<td>$ 1,329,732</td>
<td>$ 1,329,732</td>
<td>$ 1,339,064</td>
<td>$ 1,339,064</td>
<td>$ 1,399,064</td>
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<tr>
<td>Management and general expenses</td>
<td>627,519</td>
<td></td>
<td>627,519</td>
<td>565,823</td>
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<tr>
<td>Investment expenses</td>
<td>80,385</td>
<td></td>
<td>80,385</td>
<td>76,737</td>
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<tr>
<td>Total expenses</td>
<td>$ 2,037,636</td>
<td>$ 2,037,636</td>
<td>$ 1,981,624</td>
<td>$ 1,981,624</td>
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</tr>
<tr>
<td><strong>Change in net assets</strong></td>
<td>$ 1,096,226</td>
<td>$ 949,419</td>
<td>$ 525,795</td>
<td>$ 2,571,440</td>
<td>$ 7,824,373</td>
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<tr>
<td><strong>Net assets at beginning of year</strong></td>
<td>15,564,031</td>
<td>2,333,781</td>
<td>16,346,390</td>
<td>34,244,202</td>
<td>26,419,829</td>
</tr>
<tr>
<td>Terminated annuity transfer</td>
<td>(23,548)</td>
<td>(23,548)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Net assets at end of year</strong></td>
<td>$ 16,660,257</td>
<td>$ 3,259,652</td>
<td>$ 16,895,733</td>
<td>$ 36,815,642</td>
<td>$ 34,244,202</td>
</tr>
</tbody>
</table>

**Schedule of Asset and Style Allocation**

The Community Foundation of Muncie & Delaware County uses Fund Evaluation Group, LLC (FEG) as its investment consultant. FEG provides a complete range of traditional institutional consulting services including investment policy development, portfolio design, asset allocation, manager search and selection, investment manager monitoring, plan monitoring and education for board members and staff.
Board of Directors

Ronald K. Fauquier  
Officer: Board Chair  
Financial Services Representative  
Sr. Vice President,  
Ontario Systems, LLC

Steven M. Smith  
Officer: Vice Chair  
At-Large Representative  
CEO,  
Mid-West Metal Products Co., Inc.

Jon H. Moll  
Officer: Secretary  
Professional Representative  
Attorney/Partner,  
DeFur Voran, LLP

Mark A. Ervin  
Officer: Treasurer  
At-Large Representative  
Managing Partner,  
Beasley Gilkison

Gail Chesterfield  
Education Representative  
Chancellor,  
Ivy Tech Community College

Jud Fisher  
Arts, Culture & Recreation Representative  
President & COO,  
Ball Brothers Foundation

Suzanne Gresham  
Health & Human Services Representative  
Retired President/CEO,  
Comprehensive Mental Health Services, Inc.  
(now Meridian Services Corp.)

Michael O. Lunsford  
Business Representative  
CEO,  
Coldwell Banker Lunsford

Catharine P. Stewart  
At-Large Representative  
Principal Partner,  
Estep*Doctor & Company, PC
Committees & Advisors

Governance Committee
Ronald K. Fauquher, Chair
Mark A. Ervin
Jon H. Moll
Steven M. Smith

Investment Committee
The Investment Committee monitors the allocation of assets and investment managers’ performance.
Thomas J. Kinghorn, Chair
Ronald K. Fauquher
Mark K. Hardwick
Charles N. Hetrick
Jeff R. Lang
Charles E. Sanders, Jr.
Charles V. Sursa

Finance Committee
The Finance Committee recommends policies to the Board of Directors regarding the financial operations of the Foundation. It shall also serve as the Audit Committee, securing the Engagement Letter, reviewing the annual audit prepared by an independent auditor in accordance with U.S. Generally Accepted Accounting Principles, and report the findings to the Board of Directors.
Mark A. Ervin, Chair
Jack L. Demaree
David W. Heeter
Charles N. Hetrick
Michael B. Gallihir
John D. Littler
Catharine P. Stewart
Charles V. Sursa
Terry L. Walker

Grant Policy Committee
The Grant Policy Committee serves as a review board for initial evaluation of grant requests prior to making recommendations to the Board of Directors.
Steven M. Smith, Chair
Gail Chesterfield
Mary L. Dollison
Jud Fisher
R. Paul Garrison
Suzanne Gresham
Michael O. Lunsford
Jon H. Moll
June P. Payne
Patricia Schaefer
Marianne Vorhees

Scholarship Committee
The Scholarship Committee reviews scholarship applications and recommends recipients to the Board of Directors for the many scholarships administered by the Foundation.
Barbara A. Jones
Keith Doudt
Cherlynn Renner

Lilly Scholarship Committee
The Lilly Endowment Community Scholarship Committee reviews candidates and develops nominations for the Lilly Endowment Community Scholarship.
Barbara A. Jones, Chair
Kip A. Corn
Keith Doudt
Muggs Gooden
Willie J. Jackson, Sr.
Carl E. Kizer, Jr.

John D. Littler
Amy C. Thomas

Bell Grant Committee
Jeanette Jones, Chair
Daleville Community Schools
Dawn Miller
Barris Laboratory School
Rebecca Brown
St. Mary’s School
Betty Johnson
Delaware Community Schools
Pat Kennedy
Muncie Community Schools
Joan McKinley
St. Lawrence School
Pamela Meier-Fisher
Wes-Del Community Schools
Barbara Miller
Cowan Community Schools
Kiki Pavlechko
Yorktown Community Schools
Jennifer Walton
Liberty-Perry Community Schools

Advisors
Kip A. Corn
Jack L. Demaree
Mary L. Dollison
Keith Doudt
Michael B. Gallihir
R. Paul Garrison
Muggs Gooden
Mark K. Hardwick
David W. Heeter
Charles N. Hetrick
Willie H. Jackson, Sr.
Barbara A. Jones
Thomas J. Kinghorn
Carl E. Kizer, Jr.
Jeff R. Lang
John D. Littler

June Payne
Cherlynn Renner
Charles E. Sanders, Jr.
Patricia Schaefer
Charles V. Sursa
Amy C. Thomas
Marianne Vorhees
Terry L. Walker

President Emeritus
Stefan S. Anderson
Jack E. Buckles
Wilbur R. Davis
Suzanne Gresham
John D. Littler
Charles V. Sursa

The Community Foundation Staff

From left: Jean Kramer Crosby, CFRM, development officer; Eunice Whitlock, communications administrator; Suzanne Kadinger, CPA, program officer; Cheryl Decker, executive assistant; and Roni Johnson, president.

Richard D. Hughes, Legal Counsel
W. Alan Simmons, CPA, Financial Counsel